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# **1993 ANNUAL REPORTS**

of the Town of


## **NORTHWOOD**

**New Hampshire**



**For the Year Ending**

**December 31, 1993**



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THE  
ANNUAL REPORT  
of the  
TOWN OFFICERS  
NORTHWOOD  
NEW HAMPSHIRE

For the Year Ending December 31, 1993

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#### TOWN OFFICERS

Robert E. Bailey	Term Expires March 1994
Richard A. Lewis	Term Expires March 1995
Vincent S. Bane	Term Expires March 1996

#### TOWN CLERK

Arlene W. Johnson	Term Expires March 1996
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#### DEPUTY TOWN CLERK

Judy C. Pease

#### TOWN TREASURER

Joseph A. Knox	Term Expires March 1996
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#### DEPUTY TOWN TREASURER

Marcia J. Severance

#### TAX COLLECTOR

Judith W. Gammon	Term Expires March 1996
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#### DEPUTY TAX COLLECTOR

Anne Garceau

#### ADMINISTRATIVE ASSISTANT

Marion J. Knox

#### OFFICE STAFF

Julie A. Roy	Bookkeeper
Marcia J. Severance	Property Records
Judith H. Lounsbury	Secretary/Property Records

#### MODERATOR

Robert A. Johnson	Term Expires March 1994
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#### SUPERVISOR OF CHECKLIST

Plyllis L. Reese	Term Expires March 1994
Helen B. Johnson	Term Expires March 1996
Judith W. Gammon	Term Expires March 1998

#### TRUSTEES OF TRUST FUNDS

Doris L. Bennett	Term Expires March 1994
Andreas M. Turner	Term Expires March 1995
Joann W. Bailey	Term Expires March 1996

#### CEMETERY TRUSTEES

Samuel Johnson, Jr.	Term Expires March 1994
Nancy R. Boyd	Term Expires March 1995
Andreas M. Turner	Term Expires March 1996



## ELECTED PLANNING AND ZONING BOARD

Eleanor T. Pinkham, Chairman	Term Expires March 1994
Robert Allyn Johnson II, Resigned	Term Expires March 1994
John J. Jacobsmeyer, Jr. Appointed	Term Expires March 1994
Russell C. Eldridge	Term Expires March 1995
George W. Carr	Term Expires March 1995
Carol L. Deveau	Term Expires March 1996
Scott P. Martin, Vice-Chairman	Term Expires March 1996

## RECORDING SECRETARY Linda Schlieder

## STRAFFORD REGIONAL PLANNING COMMISSION Robert Johnson, II                      Scott Martin

## BOARD OF ADJUSTMENT

Jean W. Lane	Appt.Expires March 1994
George Rogers, Vice-Chairman	Appt.Expires March 1994
Linda Schlieder	Appt.Expires March 1994
Bruce Farr, Chairman	Appt.Expires March 1996
Thomas Lavigne	Appt.Expires March 1996

## ALTERNATES

Robert Robertson	Appt.Expires March 1994
Paul Davis	Appt.Expires March 1994

## RECORDING SECRETARY Linda Schlieder

## BUILDING INSPECTOR, CODE ENFORCEMENT OFFICER

Steve Bergstrom	Appt. Expires March 1993
Monica R. Nann Smith	Appt. Expires Dec. 1993

## HEALTH OFFICER P. Donald Arsenault

## TOWN HISTORIAN Joann W. Bailey

LAMPREY REGIONAL SOLID WASTE COOPERATIVE	
John H. Jacobsmeyer, Jr.	Appt. Expires March 1996

## RURAL DISTRICT HEALTH COUNCIL

True W. Chesley	Appt.Expires March 1994
George Rogers	Appt.Expires March 1995

## EMERGENCY MANAGEMENT

Robert E. Young, Director	Appt. Expires March 1994
Harry Ring, Assistant Director	Appt. Expires March 1994



## POLICE COMMISSION

Preston Stevenson	Term Expires March 1994
W. Edward Bryant, Jr.	Term Expires March 1995
Louis St. Pierre	Term Expires March 1996

## RECORDING SECRETARY Linda Schlieder

## POLICE DEPARTMENT

Michael S. D'Alessandro, Chief	Appt. Expires March 1994
Ross Oberlin, F-T Off.	Appt. Expires March 1994
Charles Hillner, F-T Off.	Appt. Expires March 1994
Ben Jean, P-T Off.	Appt. Expires March 1994
Herbert W. Rich, Jr., P-T Off.	Appt. Expires March 1994
H. D. Woods, IV, P-T Off.	Appt. Expires March 1994
Donald Bassett, Crossing Guard	Appt. Expires March 1994
Catherine Glosser, P-T Off.	Appt. Expires March 1994
Daniel Ward, P-T Off., Resigned	Appt. Expires March 1994
Cilla Tyler, Crossing Guard	Appt. Expires March 1994

## DEPARTMENT SECRETARY Marylou Tuttle

## ANIMAL CONTROL OFFICER

Herbert W. Rich, Jr.	Appt. Expires March 1994
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## FIRE DEPARTMENT

William R. Calef, Chief  
Robert V. Lindquist, Jr., Asst. Chief  
Michael Barnett, East District Chief  
Charles Bailey, West District Chief

Michael Hoisington	Full Time Firefighter/EMT
Kevin Madison	Full Time Firefighter/EMT

## FIRE WARDEN Robert Lindquist, Jr.

## BUDGET COMMITTEE

Catherine A. Glosser	Term Expires March 1994
David P. Foster	Term Expires March 1994
Robert T. Madison	Term Expires March 1994
Bernard Lee Mason, Resigned	Term Expires March 1994
Robert T. Thomas, Jr.	Term Expires March 1994
Virginia "Ginger" Dole	Term Expires March 1995
Barbara H. Smart	Term Expires March 1995
James A. Boyd	Term Expires March 1995
Jean W. Lane	Term Expires March 1995
Betsy A. Colburn	Term Expires March 1996

Allan G. Holmes, Chairman	Term Expires March 1996
Douglas J. Peterson	Term Expires March 1996
Andreas M. Turner	Term Expires March 1996

#### RECYCLING COMMITTEE

Christian Kofer	Appt. Expires March 1994
Peggy Kofer	Appt. Expires March 1994
William Lounsbury	Appt. Expires March 1994
Winifred Young	Appt. Expires March 1995
Robert Clark	Appt. Expires March 1996
Kathleen Lord	Appt. Expires March 1996
Shelly Bobowski	Appt. Expires March 1996
John J. Jacobsmeyer, Jr.	Appt. Expires March 1996

#### RESCUE SQUAD

Richard Corning, Captain

#### ROAD AGENT

James D. Wilson	Term Expires March 1994
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#### NORTHWOOD HIGHWAY ADVISORY COMMITTEE

Mark McKenzie, Chairman	Appt. Expires March 1994
Andreas Turner, Secretary	Appt. Expires March 1994
Andrew John Lane	Appt. Expires March 1994
Robert Bailey	Appt. Expires March 1994
James Wilson, Road Agent	Term Expires March 1994
Richard A. Lewis, Selectmen's Rep.	Term Expires March 1995

#### CONSERVATION COMMISSION

Nathalie Wall	Appt. Expires March 1994
John Rule, Co-Chairman	Appt. Expires March 1994
Arthur C. Slade, III	Appt. Expires March 1995
Mark McKenzie (Appointed)	Appt. Expires March 1995
Mary Kaufhold (Resigned)	Appt. Expires March 1995
Kathleen Lord (Resigned)	Appt. Expires March 1995
Nancy Voorhis, Chairman	Appt. Expires March 1996
Patrick Bell	Appt. Expires March 1996
Winnie Young	Appt. Expires March 1996

#### ALTERNATES

Joann W. Bailey	Appt. Expires March 1994
Johanna W. Chase	Appt. Expires March 1994
William Lounsbury	Appt. Expires March 1994
Scott Martin	Appt. Expires March 1994
Stan Somers	Appt. Expires March 1994

#### RECORDING SECRETARY

Linda Schlieder

## HUMAN SERVICES DIRECTOR

Patricia Stead

Appt. Expires March 1994

## RECREATION COMMISSION

Patti L. Blackburn

Term Expires March 1994

Diane (Dee) M. Ashford

Term Expires March 1995

P. Donald Arsenault

Term Expires March 1995

Betsy Ann Colburn

Term Expires March 1996

## LIBRARY TRUSTEES

Elizabeth Stimmell

Term Expires March 1994

Karen (Kate) Leblanc

Term Expires March 1995

Nathalie H. Wall

Term Expires March 1996

## ROUTE 4 IMPACT COMMITTEE

Andrew John Lane, Chairman

Term Expires March 1994

Patricia Stead, Vice-Chairman

Term Expires March 1994

Fern Eldridge, Secretary

Term Expires March 1994

William Johnson, Resigned

Term Expires March 1994

Richard Blackburn

Term Expires March 1994

Jeffrey Lalish

Term Expires March 1994

Catherine McNally

Term Expires March 1994

Michael George

Term Expires March 1994

Johanna Chase, Resigned

Term Expires March 1994

Russell Eldridge

Term Expires March 1994

## ECONOMIC DEVELOPMENT COMMITTEE

Richard Lewis, Chairman

Robert E. Bailey

Pat Stead

William Bushnell

Douglas Briggs

Timothy McGuinness

William Johnson, Resigned

## EAST/WEST HIGHWAY COMMITTEE

Robert E. Clark, Chairman

Robert E. Bailey

Tom Chase, Vice-Chairman

George Rogers

Ellis Ring (ATF Member)

Scott Martin

## 225TH ANNIVERSARY COMMITTEE

Althea "Bunny" Behm

Joseph A. Knox

Richard Blackburn

Marion J. Knox

James Boyd

Bernard Lee Mason

Russell Eldridge

Priscilla R. Turner

# RESULTS OF TOWN ELECTION

March 9, 1993

Selectman (1 year)  
\*Robert E. Bailey 355  
John H. Jacobsmeyer, Jr. 193

Budget Committee (3 years)  
\*Allan G. Holmes 422  
\*Andreas M. Turner 362  
\*Douglas J. Peterson 350  
\*Betsy Ann Colburn 342

Selectman (3 years)  
\*Vincent S. "Mike" Bane 453

Budget Committee (2 years)  
\*Virginia "Ginger" Dole 408

Road Agent (1 year)  
\*James D. Wilson 382  
John F. Merrill 150

Budget Committee (1 year)  
\*Catherine Glosser 413

Trustee of Trust Funds  
\*Joann W. Bailey 464

Library Trustee  
\*Nathalie H. Wall 326  
David F. Saulnier 136

Trustee of Cemetery  
\*Andreas M. Turner 440

Police Commission  
\*Louis St. Pierre 601  
Deborah J. Swanson 87  
Lillian E. Leonard 84

Recreation Commission (3 yrs.)  
\*Betsy Ann Colburn 412  
Rebecca Rule (write-in) 5

Planning Board (3 years)  
\*Carol L. Deveau 354  
\*Scott Martin 340

Recreation Commission (2 yrs.)  
\*P. Donald Arsenault 383

Planning Board (1 year)  
\*Eleanor T. Pinkham 322  
Andrew John Lane 149  
Lillian E. Leonard 51



MARCH 13, 1993 ANNUAL TOWN MEETING

This meeting was held at Coe-Brown Academy and opened at 9:00 AM. George Rogers moved that we dispense with reading the entire warrant at this time as each article will be read when acted upon. Selectman Richard Lewis seconded the motion which passed by unanimous voice vote.

Moderator Robert A. Johnson called our attention to an 1893 Town Report which Joann Bailey had brought for display. This is thought to be the first year our Town had printed annual reports.

Article 1: Joann Bailey moved that the Town authorize the Northwood Conservation Commission to retain the unexpended portion (\$101.15) of its 1992 appropriation, said funds to be placed in the Northwood Conservation Fund in accordance with RSA 36: A-5. Jean Lane seconded. Motion passed by voice vote.

Article 2: Allan Holmes (Chairman of the Budget Committee) moved that the Town appropriate the sum of \$10,000 from the special Ambulance Replacement Fund, established under RSA 31:95-C at the 1990 Annual Town Meeting, and place the sum of \$10,000 in the Ambulance Capital Reserve Fund held by the Trustees of the Trust Funds. Jean Lane seconded. Motion was adopted by a voice vote.

Article 3: Richard Lewis moved that the Town authorize the Board of Selectmen to apply for, accept and expend, without further action by Town Meeting, money from the state, federal or other governmental unit or private source which becomes available during the fiscal year, in accordance with RSA 31:95-b. Stephanie Buzzell seconded. The motion was adopted by a unanimous voice vote.

Article 4: Richard Lewis moved that the Town authorize the Board of Selectmen to convey any real estate acquired by the Town by Tax Collector's deed. Such conveyance shall be by Selectmen's Quitclaim Deed, either following a public auction, or the property may be sold by advertised sealed bids, or may be otherwise disposed of as justice may require pursuant to RSA 80:80. Robert Bailey seconded. Motion was adopted by a voice vote.

Article 5: Selectman Vincent Bane moved that we combine the Northwood Fire and Rescue Squads to be called the Northwood Fire and Rescue Squad with funds for both to be put into one budget. Robert Bailey seconded the motion. Rich Corning voiced opposition to the motion saying it would save no money. They are organizations with two separate concerns although they do work together when needed. Chief Calef says they do operate with separate rules and are now in process of slowly forming ways of combining the two squads. This will take time and should be well thought out before bringing it to the Town for

action. Motion failed to pass by a voice vote.

Article 6: Richard Lewis moved that the Town appropriate from surplus in the year 1992 the sum of \$350 received from the sale of cemetery lots in the year 1992 and place that \$350 in the Cemetery Improvement Capital Reserve Fund. Andreas Turner seconded. Motion passed by an overwhelming voice vote.

Article 7: Allan Holmes moved that the Town authorize the Selectmen to borrow money in anticipation of taxes. Richard Lewis seconded the motion. Motion was adopted by a voice vote.

Article 8: Robert Madison moved to indefinitely postpone this article. Ginger Dole seconded. This was the article to purchase a new cruiser outright. Robin Ackman pointed out that the leasing proposal coming in Article 9 would cost \$1600 more. Preston Stevenson of the Police Commission prefers the purchase rather than the leasing as there is no trade-in value on old cruisers so there is no saving on leasing police vehicles as there is with a private vehicle. Police Chief D'Alessandro was asked for his opinion and he felt that the purchase was the better route because next year we may need to replace the other cruiser. Officer Glosser voiced her concerns regarding the safety of the Ford cruiser. The Chief stated that the guarantee on the vehicle would be exactly the same whether it was purchased or leased. The motion to indefinitely postpone was defeated by a show of hands manifestly in the negative.

Now Jean Lane moved the the Town raise and appropriate the sum of \$20,000 for a new, fully equipped police cruiser. Stephanie Buzzell seconded. The motion was adopted by a voice vote.

Article 9: Allan Holmes moved to indefinitely postpone any action on this article. Robert Madison seconded. The motion passed by a voice vote.

Article 10: Allan Holmes moved that the Town raise and appropriate the sum of \$45,000 for the refurbishing of a fire truck (MX-2). Jean Lane seconded. The motion was adopted by a voice vote.

Article 11: Richard Lewis moved that the Town raise and appropriate the sum of \$2700 for the paving of the driveway and parking areas at the Narrows Fire Station. Stephanie Buzzell seconded. The motion passed by a voice vote.

Article 12: Richard Lewis moved that the Town raise and appropriate the sum of \$8,500 for updating and replacing the Town's computer system. Marion Knox seconded. Mr. Tomasello asked why the article was not recommended by the Budget Committee. Mr. Holmes replied that they felt they could get along without it. Mrs. Knox explained that replacement parts were getting hard or impossible to obtain and would like to have the money available when and if needed. They would also like a



computer station for Mrs. Knox who has never had one. Mr. Turner feels we should commend Mrs. Knox for learning the computer program and being able to print the March ballot, thereby saving the Town money. The motion passed by a show of hands 55 Yes and 40 No.

Article 13: Allan Holmes moved that the Town raise and appropriate the sum of \$500 to have the Town Clerk's record book #1 be rebound. Richard Lewis seconded. Motion was passed by a unanimous voice vote.

Article 14: Richard Lewis moved that the Town raise and appropriate the sum of \$3,300 for the purchase of a sander for the Town's Highway Truck. Allan Holmes seconded. This dollar amount was less than what was proposed in the warrant article. The motion was adopted by a voice vote.

Article 15: Allan Holmes moved that the Town raise and appropriate the sum of \$6,000 to purchase protective EMT/FF gear, as required by OSHA for 10 members who currently do not have this equipment. Richard Lewis seconded. Mr. Corning explained the need for this gear which consists of boots, jacket, gloves, and helmet. Rescue Squad are not allowed to go to an accident without this gear, and there is a present need for 10 sets. The motion was adopted by a voice vote.

Article 16: Allan Holmes moved that the Town raise and appropriate the sum of \$1,000 to be used as part of matching funds from the State of New Hampshire for the purpose of controlling the spread of milfoil in Northwood Lake, said funding to be coordinated by the Northwood Lake Association. Richard Lewis seconded. Bill Lounsbury said the Conservation Commission does not recommend adopting this article unless some control is to be exercised over boats using the lake. It was pointed out that if milfoil takes over the lake, property values would drop 20%. The need to control all our lakes was cited. Mr. Kaffel said the State indicated something must be done soon and residents have raised approximately half of the \$25,000 needed. Ms. Glosser said granted this is only a bandaid measure, but can we afford to wait another year before doing something? Nancy Voorhis, Chairwoman of the Conservation Commission, finally offered an amendment to add to the article as follows, "provided that the Lake Association works this year in establishing some provisions for controlling recurrence of the milfoil infestation." Cliff Midwood seconded. There are other methods available for treatment. The amendment passed by a voice vote. The Selectmen said they would control the \$1,000 and would meet with the Northwood Lake Association and with their Conservation Commission. The main motion passed by a unanimous voice vote.

Article 17: Richard Lewis moved we indefinitely postpone action on this article. Virginia Dole seconded. Motion was adopted by a unanimous voice vote.



Article 18: Allan Holmes moved that the Town raise and appropriate the sum of \$70,000 for the purpose of purchasing a 3 acre parcel of land from the Roman Catholic Diocese of Manchester, located between Route 4 and Harvey Lake, opposite St. Joseph's Church (Map 15, Lot 48), and to apply for, and expend without further action by the Town Meeting, federal, state and private and Conservation Commission funds as the purchase money for obtaining this land. It is to be understood that should sufficient monies not become available from the above sources, this transaction will not be consummated. Richard Lewis seconded. Mr. Eldridge asked what the purpose of this purchase would be and it was mentioned that it could be a park area. Many felt it would not be good land for a park and would have poor entry from the highway. The motion was defeated by an overwhelming voice vote.

Article 19: Vincent Bane moved that we indefinitely postpone action on this article. Allan Holmes seconded. Motion adopted by a voice vote.

Article 20: Administrative Assistant Marion Knox moved that the Town establish a steering committee to begin preparations for the celebration of the Town's 225th anniversary to be held during the year 1998, and vote to authorize the Moderator and the Board of Selectmen to appoint 12 persons to this committee, and require them to consider all persons who may choose to volunteer for this committee before making their appointments. This committee is to be appointed no later than July 1, 1993. Robert Bailey seconded. The motion was adopted by a unanimous voice vote.

Article 21: Robert Bailey moved that the Town authorize the public library trustees, under RSA 202-A:4-c, to apply for, accept and expend, without further action by the Town Meeting, money from the state, federal, or other governmental unit or a private source which becomes available during the fiscal year. Such monies shall be used only for legal purposes for which a town may appropriate money, not require the expenditure of other town funds, and be exempt from all provisions of RSA 32, relative to limitation and expenditures of town monies. Russell Eldridge seconded. The motion passed by an unanimous voice vote.

Article 22: Jean Lane moved that the Town authorize the Board of Selectmen, under RSA 31:95-e, to accept gifts of personal property, other than money, which may be offered to the Town for any public purpose, and such authorization shall remain in effect until rescinded by a vote of Town Meeting. Robert Bailey seconded. The motion passed by a unanimous voice vote.

Article 23: Jean Lane moved that the Town authorize the Board of Selectmen to accept on behalf of the Town gifts, legacies and devises made to the Town in trust for any public purpose, as permitted by RSA 31:19. Richard Lewis seconded.

The motion was adopted by a voice vote.

Article 24: Richard Lewis moved that the Town authorize the Board of Selectmen to accept the dedication of any street shown on a subdivision plat approved by the Planning Board, provided that such street has been constructed to applicable Town specifications as determined by the Board of Selectmen or their agent. Jean Lane seconded. Mr. Ackman asked if this means a private road could be made a town road. The answer was yes.  
The motion was adopted by a voice vote.

Article 25: Russell Eldridge asked about the progress of the naming of the streets. It was reported that the project is progressing well. School Clerk Jean Lane announced that the recount for School Board Member will be Wednesday night at 8:00 PM at the Elementary School. Robert Young announced that the Elementary School will be open for emergency shelter today for the upcoming blizzard that is being predicted. The storm had just started as Mr. Holmes moved we adjourn which we did by unanimous consent at 11:05 making this the shortest Town Meeting in recent memory.

The Summer Sports program at Coe-Brown had prepared lunches to sell at the noon break so everyone was urged to stock up for the coming storm and to help these summer programs.

Respectfully submitted,

Arlene W. Johnson  
Town Clerk

STATE OF NEW HAMPSHIRE

The polls will be open from 10:00 A.M. to 7:00 P.M.

To the Inhabitants of the Town of Northwood in the County of Rockingham in said State, qualified to vote in Town Affairs.

You are hereby notified to meet at Town Hall in said Northwood on Tuesday, the 8th day of March, next, at ten of the clock in the forenoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing.
2. Are you in favor of the adoption of an amendment to the existing Town Zoning Ordinance, Article III, A., Section 7, as proposed by the Northwood Planning Board to reduce the required setback for legal lots of record in existence prior to the enactment of the 80,000 square foot minimum lot size that do not comply with such minimum lot size?

Given under our hands and seal this 14th day of February in the year of our Lord nineteen hundred and ninety-four.

Richard A. Lewis

Selectmen

Robert E. Bailey

of

Vincent S. Bane

Northwood, NH

A TRUE COPY OF WARRANT: ATTEST

Richard A. Lewis

Selectmen

Robert E. Bailey

of

Vincent S. Bane

Northwood, NH

Absentee Ballots will be opened at 2 P.M.



## TOWN WARRANT

To the Inhabitants of the Town of Northwood in the County of Rockingham in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at Coe-Brown Northwood Academy in said Northwood on the 12th day of March next at nine of the clock in the forenoon to act upon the following subjects:

1. Shall the town accept the provisions of RSA 202-A:4-c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the public Library Trustees to apply for, accept and expend, without further action by the town meeting, unanticipated money from the state, federal or other governmental units or a private source which becomes available during the fiscal year? Majority vote required.

2. Shall the town accept the provisions of RSA 31:95-b providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Selectmen to apply for, accept and expend, without further action by the town meeting, unanticipated money from the state, federal, or other governmental unit or a private source which becomes available during the fiscal year? This authorization will remain in effect until rescinded by a vote of the municipal meeting. Majority vote required.

3. To see if the municipality will vote to authorize the Board of Selectmen to accept gifts or personal property, other than cash, to the municipality for any public purposes. This authorization in accordance with RSA 31:95-e shall remain in effect until rescinded by a vote of the municipal meeting. Majority vote required.

4. Shall the town accept the provisions of RSA 33:7 providing that any town at any annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Selectmen to issue tax anticipation notes? Majority vote required.

5. To see if the town will vote to authorize indefinitely, until specific rescission of such authority, the Selectmen to convey any real estate acquired by the town by Tax Collector's Deed. Such conveyance shall be by deed, either following a public auction, or the property may be sold by advertised sealed bids, or may be otherwise disposed of as justice may require, pursuant to RSA 80:80. Majority vote required.

6. To see if the town will vote to authorize the Selectmen to convey by Selectmen's Quitclaim Deed to James V. Frazier and Diane M. Frazier a parcel of land, without buildings, owned by the town, located at the corner of Main Street and Canterbury Road, for the consideration of \$1.00, provided the Fraziers

supply, at their expense, both a survey by a licensed surveyor of the town property to be conveyed, and a legal description thereof.

Majority vote required.

7. To see if the town will vote to raise the sum of \$23,688.39 from the special Ambulance Replacement Fund (previously established) revenue balance, and to place the sum of \$23,688.39 in the Ambulance Capital Reserve Fund held by the Trustees of the Trust Funds. This amount represents the money received from billings in the fiscal year 1993.

Majority Vote Required.

8. To see if the town will vote to appropriate the Northwood Conservation Commission to retain the unexpended portion, \$1167.94, of its 1993 appropriation, said funds to be placed in the Northwood Conservation Commission Fund in accordance with RSA 36-A:5, or take any other action relative thereto.

Majority vote required.

9. To see if the town will vote to appropriate from surplus in the year ended December 31, 1993, the sum of \$800.00 received from the sale of cemetery lots in the year 1993, and to place \$800.00 in the Cemetery Improvement Capital Reserve Fund.

Majority vote required.

10. To see if the municipality will vote to raise and appropriate the sum of \$1,215,021.00 which represents the operating budget. Said sum does not include special articles addressed. Recommended by the Selectmen and Budget Committee.

Majority vote required.

11. To see if the town will vote to authorize the Selectmen to enter into a lease/purchase agreement for the purpose of lease/purchasing a new fire truck (tanker), and to raise and appropriate the sum of \$51,000.00 as a down payment; \$26,000.00 of which will be withdrawn from the Fire Truck Capital Reserve Fund and \$25,000.00 of which will come from surplus in the year ended December 31, 1993, for this purpose. The truck is to be purchased under a lease/purchase agreement with two additional year's payments to be made, one in 1995 and one in 1996, in the amount of \$23520.44 each year, bringing the total cost of the truck to \$98040.88. Recommended by the Selectmen and Budget Committee.

2/3 ballot vote required.

12. To see if the town will vote to raise and appropriate the sum of \$6000.00 for the improvement of the road at Pine Grove Cemetery; \$1000.00 of which will be withdrawn from the Cemetery Improvement Capital Reserve Fund, and \$5000.00 of which will be raised by taxation. Recommended by the Selectmen and the Budget Committee.

Majority vote required.

13. To see if the Town will vote to discontinue the Cemetery Improvement Capital Reserve Fund created in 1992, and

to return the balance of the fund and interest to the General Fund. Recommended by the Selectmen and Budget Committee.

Majority vote required.

14. To see if the town will vote to create an expendable general fund trust fund under the provisions of RSA 31:14-a, to be known as the Cemetery Improvement Expendable Trust Fund for the purpose of maintenance and operation of town cemeteries, to designate the Selectmen as agents to expend and to vote to raise and appropriate the sum of \$845.00 from the General Fund and place such funds into the newly created Cemetery Improvement Expendable Trust Fund. This sum represents the money returned to the General Fund in Article #13. Recommended by the Selectmen and Budget Committee.

Majority vote required.

15. To see if the town will vote to raise and appropriate the sum of \$21,000.00 for a new fully equipped police cruiser. Recommended by the Selectmen and Budget Committee.

Majority vote required.

16. To see if the town will vote to raise and appropriate the sum of \$158.40 for life insurance in the amount of \$10,000.00 for each of the part-time Police Officers. By Petition. Recommended by the Selectmen and Budget Committee.

Majority vote required.

17. To see if the Town will vote to raise and appropriate the sum of \$7,170.00 for the purchase of computer equipment to complete the upgrading of the town's computer system. Recommended by the Selectmen and Budget Committee

Majority vote required.

18. To see if the Town will vote to raise and appropriate the sum of \$2,618.00 for the purchase of a radio for the Northwood Rescue Squad Ambulance. Recommended by the Selectmen and Budget Committee.

Majority vote required.

19. To see if the Town will raise and appropriate the sum of \$3,882.00 for the purchase of a pulse oximeter for the Northwood Rescue Squad. Recommended by the Selectmen and Budget Committee.

Majority vote required.

20. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 for a road engineering design of Tasker Hill Road. This will be a non-lapsing appropriation per RSA 32:3, VI(d) and 32:7, VI and will not lapse until the work is completed or no later than one year after the end of the 1994 fiscal year, whichever is earlier. Recommended by the Selectmen and Budget Committee.

Majority vote required.

21. To see if the town will vote to raise and appropriate the sum of \$10,000.00 to be placed in the Highway Equipment Capital Reserve Fund held by the Trustees of Trust Funds. Recommended by the Selectmen and Budget Committee.

Majority vote required.



22. To see if the town will vote to raise and appropriate the sum of \$3,460.00 for the rebinding of Town Clerk's record books and the binding of Town Reports for the years 1982 through 1993. Recommended by the Selectmen and Budget Committee.  
Majority vote required.

23. To see if the Town will vote to raise and appropriate the sum of \$2,000.00 as "seed" money for the 225th Anniversary Steering Committee. Recommended by the Selectmen and Budget Committee.  
Majority vote required.

24. To transact any other business that may legally come before this meeting.

Given under our hands and seal this 14th day of February in the year of our Lord nineteen hundred and ninety-four.

Richard A. Lewis	Selectmen
Robert E. Bailey	of
Vincent S. Bane	Northwood

A TRUE COPY OF WARRANT: ATTEST

Richard A. Lewis	Selectmen
Robert E. Bailey	of
Vincent S. Bane	Northwood, NH



BUDGET OF THE TOWN OF NORTHWOOD  
 Appropriations and Estimates of Revenue for the Ensuing Year  
 January 1, 1994 to December 31, 1994

APPROPRIATIONS

	Appropriations 1993	Expended 1993	Selectmen's 1994	Budget Committee Recommended Not 1994 Recommended
<b>GENERAL GOVERNMENT</b>				
<b>BOARD OF SELECTMEN</b>				
Selectmen Salary	7000	7000	7000	7000
Social Security	434	434	434	434
Medicare	102	102	102	102
Training & Conf.	100	10	100	100
Travel	300	285	300	100
Total	7936	7831	7936	7736
<b>ADMINISTRATIVE</b>				
<b>ASSISTANT</b>				
Administrative Asst.	27890	27921	30047	30047
Health & Dental	2424	2423	3230	3230
Life Insurance	34	26	33	33
Social Security	1729	1567	1863	1863
Medicare	404	366	436	436
Retirement	1185	1204	1277	1277
Tuition Reimb.	200	30	0	0
Training & Conf.	150	145	150	150
Travel Reimbursement	300	324	300	300
Total	34316	34006	37336	37336
<b>MODERATOR/TOWN</b>				
<b>MEETING</b>				
Moderator Salary	115	79	282	282
Social Security	7	5	17	17
Medicare	2	1	4	4
Total	124	85	303	303

# EXECUTIVE OFFICE

Office Staff Salary	17121	14806	15343
Health/Dental	2424	2423	3606
Life Insurance	34	26	33
Social Security	1062	662	951
Medicare	248	149	222
Town Retirement	406	364	384
Tuition Reimbursemen	0	0	0
Contracted Services	3810	3810	2600
Telephone	4000	4483	4000
Printing	4500	4341	4500
Dues	1300	1180	1180
Office Supplies	2000	2046	1850
Postage	850	1391	1200
Maintenance & Repair	6100	5696	5800
Books & Period.	500	725	550
Miscellaneous	250	383	350
Route 4 Impact	0	0	250
Economic Development	0	0	500
Total	44605	42485	43319

# TOWN CLERK

Deputy Town Clerk	1200	997	1200
Town Clerk Salary	8326	8326	8326
Social Security	591	579	591
Medicare	138	135	138
Contracted Services	400	1195	1548
Telephone	500	593	500
Dues	20	20	20
Office Supplies	200	199	200
Postage	210	19	200
Maint. & Repair	335	363	0
Books & Period.	100	63	0
Training & Conf.	300	209	300
Travel	275	221	275
Total	12595	12919	13298

# VOTER REGISTRATION

Supervisors	390	169	939	939
Supervisor Clerk	90	84	205	205
Social Security	30	15	71	71
Medicare	7	3	17	17
Printing	10	9	60	60
Office Supply	25	40	75	75
Postage	0	0	10	10
Total	552	320	1377	1377

# ELECTION ADMINISTRATION

Clerks & Counters	307	272	992	992
Vital Stat.	100	0	100	100
Social Security	25	17	68	68
Medicare	6	4	16	16
Printing	500	33	250	250
Total	938	326	1426	1426

# ACCOUNTING

Bookkeeper/Off. Sup	21865	22987	21894	21894
Sub. Bookkeeper	822	682	100	100
Health & Dental	2424	1817	3606	3606
Life Insurance	34	20	33	33
Social Security	1407	1335	1364	1364
Medicare	329	313	319	319
Retirement	547	476	550	550
Tuition Reimb.	200	190	200	200
Office Supply	600	609	700	700
Postage	850	848	850	850
Training & Conf.	150	50	100	100
Travel	120	159	150	150
Total	29348	29486	29866	29866

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# AUDITING

Services	6000	5950	6300	6300
Total	6000	5950	6300	6300

# ASSESSING

Assessing Clerk	8871	10959	10959
Social Security	559	679	679
Medicare	131	159	159
Appraisal	10000	10000	10000
Street Numbering	99	0	0
Registry of Deeds	1472	1500	1500
Tax Maps	898	1000	1000
Town Roads Reasearch	0	0	0
Dues	20	20	20
Office Supplies	90	50	50
Total	22140	24367	24367

# TAX COLLECTOR

Dep. Tax Collector	956	2031	2031
Tax Collector Sal.	13172	13514	13514
Social Security	775	964	964
Medicare	181	225	225
Current Use	10	50	50
Tax Liens	1064	1000	1000
Telephone	656	600	600
Printing	395	500	500
Dues	15	15	15
Office Supply	286	100	100
Postage	2802	2810	2810
Training & Conf.	254	600	600
Travel	221	300	300
Total	20787	22709	22709

# TREASURY

Dep. Treas. Salary	0	100	100
Treasurer Salary	2938	3014	3014
Social Security	180	193	193
Medicare	40	45	45
Dues	25	25	25
Office Supply	47	50	50
Training & Conf.	85	75	75
Travel	309	300	300
Total	3624	3802	3802

# TRUSTEE OF TRUST FUNDS

Secretary-Report	300	75	300	300
TTF Salary	500	500	500	500
Secretary	50	0	50	50
Social Security	53	36	53	53
Medicare	12	8	12	12
Auditing	150	0	150	150
Office Supply	25	15	25	25
Training/Conferences	50	0	50	50
Total	1140	634	1140	1140

## BUDGET COMMITTEE

Secretary	800	709	800	800
Social Security	50	41	50	50
Medicare	12	10	12	12
Printing	68	61	49	49
Office Supply	60	30	30	30
Postage	71	37	71	71
Training & Conf.	1	0	50	50
Total	1062	888	1062	1062

## LEGAL

Services	17500	18779	17500	17500
Claims & Judgements	500	0	500	500
Total	18000	18779	18000	18000

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## PERSONNEL ADMINISTRATION

Unemployment Ins.	2468	1841	2500	2500
Worker's Comp. Ins.	40170	21898	37636	37636
Health Insurance	2261	3674	5221	5221
Retirement-Maint.	150	100	150	150
Hepatitis B. Medical	8000	4326	0	0
Total	53049	31839	45507	45507

# PLANNING BOARD

Secretary	6264	5948	5355
Social Security	388	383	332
Medicare	91	89	78
Legal	1	699	1600
Contracted Services	1600	498	3600
Ordinance Enforcement	100	0	100
Printing	500	251	500
Office Supply	400	292	300
Postage	250	87	150
Training & Conf.	200	65	150
Travel	100	33	50
Total	9894	8345	12215

# ZONING BOARD

Secretary	760	518	760
Social Security	47	32	47
Medicare	11	8	11
Legal	1000	0	500
Printing	100	70	100
Office Supply	50	53	50
Postage	100	43	50
Training & Conf.	50	0	50
Total	2118	724	1568

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# GEN. GOVERNMENT BUILDING

Janitor	5811	5832	5959
Social Security	360	348	369
Medicare	84	81	86
Electricity	3165	3635	3600
Heat & Oil	2700	2234	2500
Maint. & Repair	2500	3646	3000
Alarm Monitoring	1039	1039	1090
Maint. Supply	3000	2247	1000
Custodial Supply	400	714	400
Grounds Care	2150	2150	2300
NWD Bicen. Fund	250	148	0
Septic System	0	0	0
Total	21459	22074	20304

## CEMETRIES

Maint. & Repair	2800	2888	3300	3300
General Supply	300	207	300	300
Total	3100	3095	3600	3600

## INSURANCES

Property Insurance	41300	36119	39000	39000
Total	41300	36119	39000	39000

## REGIONAL ASSOCIATIONS

Strafford Regional	2259	2259	2257	2257
Total	2259	2259	2257	2257

## TOTAL GENERAL GOVERNMENT

	339475	304715	336692	336492
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## PUBLIC SAFETY

## POLICE &amp; COMMISSION

Pol. Comm. Secretary	300	377	350	350
Social Security	19	22	22	22
Medicare	4	5	5	5
Legal	2000	615	1000	1000
Office Supply	50	3	50	50
Total	2373	1022	1427	1427

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Police Chief	33093	33093	34772	34772
Full Time Officers	51871	52645	53220	53220
Secretary	15343	15342	16585	16585
Part Time Officers	31698	25559	32522	32522
Crossing Guard	1804	3783	0	0
Prosecutor	1	0	1	1
Full Time Overtime	4790	3785	4912	4912
Health & Dental	9692	9692	13508	13508
Life Insurance	135	106	264	264
Social Security	3359	3130	3044	3044
Medicare	2195	1928	2061	2061
State Retirement	4057	3184	3205	3205
Town Retirement	402	401	415	415
Legal	1	0	1	1
Telephone	6000	5569	6000	6000
Photo Lab.	500	412	600	600
Property Repairs	1200	1663	1400	1400
Pistol Permits	0	0	800	800



Printing	500	490	300	300
Dues	300	211	200	200
Office Supplies	700	854	700	700
Postage	500	255	500	500
Maintenance Supply	620	705	750	750
Gasoline	5500	4641	4500	4500
Vehicle Repair	4000	4100	4000	4000
Books & Publications	1000	1202	1000	1000
Departmental Supply	2500	2718	2500	2500
Dept. Small Item	850	1035	900	900
Training & Travel	2500	2295	2500	2500
Total	185111	178798	191160	191160

# AMBULANCE

Training	3800	3203	3800	3800
Gen. Medical Supply	3000	2404	2700	2700
Office Supply	300	751	300	300
Maintenance Supply	2500	2561	2500	2500
Gasoline	0	0	400	400
Vehicle Rep. Supply	2000	2409	2000	2000
Dept. Uniforms	1750	1740	1750	1750
Equipment Replace.	2500	2876	1900	1900
Reimbursement Exp.	2000	2691	2500	2500
Total	17850	18635	17850	17850

# FIRE

Secretary	1306	1171	1340	1340
Full Time EMT Salary	49421	49456	51932	51932
Full Time Overtime	1750	2076	3370	3370
Special Duty	150	0	150	150
Health & Dental	4847	4846	6202	6202
Life Insurance	68	53	79	79
Social Security	90	70	92	92
Medicare	759	722	753	753
State Retirement	3968	3421	1908	1908
Telephone	1200	1301	1500	1500
Electricity	2300	3167	3000	3000
Heating Fuels	2700	2028	2200	2200
Bldg. Maintenance	1500	752	1000	1000

Equip. Maintenance	2000	1847	2000	2000
Dues	400	296	300	300
Tools, Hoses, etc	8250	7958	8250	8250
Small items	250	39	250	250
Office Supply	400	349	400	400
Postage	150	149	200	200
Diesel Fuel	2000	1252	1200	1200
Cleaning Supply	200	184	200	200
Vehicle Maintenance	4500	3835	4000	4000
Dept. Uniforms	1850	2024	1850	1850
Hazardous Material	500	580	600	600
Grants	1	0	500	500
Reimbursement Exp.	9800	9830	9800	9800
Fire Fighting	1000	4537	1000	1000
Fire Prevention Sup	850	831	850	850
Training	2500	1410	2000	2000
Communication Mgmt	12246	12246	14276	14276
Total	116956	116430	121202	121202

# BUILDING INSPECTOR

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Secretary	2132	1966	3077	3077
CEO/Bldg Insp. Salar	12564	13624	7800	14716
Social Security	1159	777	191	1103
Medicare	271	181	45	258
Legal	300	40	300	300
Training	600	541	1	600
Pager	130	89	0	0
Dues	150	190	190	190
Office Supply	470	516	500	500
Postage	100	77	100	100
Fees	249	249	0	0
Travel	1050	552	250	250
Total	19175	18802	12454	21094

# EMERGENCY MGMT

Secretary	150	236	200	200
Social Security	9	11	12	12
Medicare	2	3	3	3
Telephone	600	594	600	600
Training	300	10	300	300

Pagers	0	0	220	220
Fees	0	0	350	350
Office Supply	100	0	100	100
Equip. Supply	1600	1600	2300	2300
Mgmt Costs	0	0	1000	1000
Total	2761	2454	5085	5085

PUBLIC SAFETY TOTALS	343977	335892	349178	357818
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# HIGHWAYS & STREETS ADMINISTRATION

Road Agent	5741	6610	6000	6000
Road Laborer-General	17222	18562	20000	20000
Highway Laborer	7758	8008	7956	7956
Health & Dental	0	0	0	0
Life Insurance	0	0	0	0
Social Security	1905	2057	2105	2105
Medicare	445	481	492	492
Town Retirement	0	0	0	0
Engineer Services	3000	0	1	1
General Supply	1000	110	1000	1000
Truck Maintenance	2500	1933	2500	2500
Gasoline	1650	1411	1500	1500
Equipment Maint.	1500	1049	1000	1000
Equip. & Tools	950	1187	950	950
Training & Conf.	100	101	100	100
Permit Fees	50	0	50	50
Total	43821	41509	43654	43654

PAVING & RECONSTRUCTION				
Paving/Recon Supplie	18500	4978	18500	18500
Paving Contr Serv	42008	38784	75000	75000
Total	60508	43762	93500	93500

# REGULAR MAINTENANCE

Gravel	6800	5258	5000	5000
Asphalt	5000	5818	5000	5000
Culvert	2000	1861	2000	2000
Guardrail	1200	400	1200	1200
Pugmix	3000	0	1	1
Equipment Rental	3500	1150	2000	2000
Contracted Services	16000	14822	16000	16000
Road Damage	5000	4106	5000	5000
Total	42500	33415	36201	36201

# SNOW & ICE

Sand	6500	9326	6500	6500
Salt	7000	8053	7000	7000
Equipment Rental	1700	0	1250	1250
Contracted Services	60000	45217	55000	55000
Contracted Equip. Mnt	1	0	1	1
Other Plowing	1	0	1	1
Total	75202	62596	69752	69752

# HIGHWAY TOTALS

	222031	181282	243107	243107
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# STREET LIGHTING

Electricity	2000	2335	2200	2200
Total	2000	2335	2200	2200

# SANITATION RECYCLING CENTER

Attendants	12503	13419	13100	13100
Social Security	775	832	812	812
Medicare	181	195	190	190
Telephone	400	511	425	425
Recycling Telephone	1	0	1	1
Electricity	1100	1143	1100	1100
General Maintenance	3000	3071	2000	2000
Equipment	2100	2200	2000	2000
Lagoon	1	0	500	500
Miscellaneous	1000	838	1	1
Rental	1	0	1	1
Extermination	300	240	250	250
Recycling Service	1500	1824	1300	1300
Metals	1800	1536	1300	1300
Hazardous Waste	1500	0	1000	1000
Waste Oil	1	0	1200	1200
Dues	200	199	200	200
General Supply	25	18	225	225
Recycling Supply	50	0	50	50
Maintenance Supply	500	621	600	600
Conferences	50	68	100	100
Total	26988	26715	26355	26355

## LAMPREY REGIONAL

Transportation	5000	5605	6000	6000
Tipping	80028	83702	78000	78000
Escrow	0	0	18000	18000
Total	85028	89307	102000	102000
SANITATION TOTAL	112016	116022	128355	128355

# HEALTH OFFICE

Health Officer	1000	610	1000	1000
Deputy Health Off.	500	0	100	100
Secretary	188	29	150	150
Health Officer Fees	1000	630	600	600
Social Security	105	40	78	78
Medicare	25	9	18	18
Rabies Shot Series	400	0	400	400
Water Tests	350	0	0	0
Environmental Emer.	50	16	300	300
Pager	130	129	130	130
Dues	50	40	50	50
Postage	74	0	25	25
Travel	500	161	500	500
Total	4372	1664	3351	3351

## ANIMAL CONTROL

A/C Officer	762	790	1000	1000
Assistant	164	120	164	164
Social Security	57	22	72	72
Medicare	13	5	17	17
Medical/Rabies	50	15	75	75
SPCA Contribution	0	0	240	240
S.P.C.A.	340	512	300	300
Rabies Shots	1000	94	500	500
Pager	120	115	120	120
Dues	15	0	15	15
General Food	1	0	1	1
Port Radio & Trap	0	0	643	643
Gasoline	150	83	150	150
Tranquilizer Rifle	400	462	0	0
Tranquilizer Fluid	25	50	1	1
Vehicle Maintenance	1235	1438	1500	1500
Total	4332	3706	4798	4798

## HEALTH AGENCIES

Richie McFarland	750	750	1250	1250
Rural District Healt	4706	4706	4703	4703
Lamprey Health Care	2625	2625	2625	2625

Rock. Cty Counsel	650	650	650
Rock. Cty Nutri.	84	150	150
Rock. Cty C.A.P.	5226	4182	4182
Area Homemaker	1800	2000	2000
Seacoast Mental Hlth	1000	1000	1000
Sexual Assault Sup.	550	667	667
A Safe Place	0	500	500
Aids Response	0	1000	1000
Total	17391	18727	18727
HEALTH TOTAL	26095	26876	26876

Director	5200	5200	5200
Staff	0	0	0
Health/Dental	0	2692	2692
Life Insurance	0	33	33
Social Security	323	323	323
Medicare	76	76	76
Legal	1000	300	300
Training/Conferences	135	135	135
Travel	400	400	400
Medical Services	1000	800	800
Electricity	1500	1000	1000
Heat & Oil	1500	5000	5000
Rental	15000	10000	10000
Dues	25	25	25
Food	500	300	300
Clothing	0	0	0
E. Cotton Fund	100	100	100
Total	26759	26384	26384

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CULTURE & RECREATION			
RECREATION			
Beach Attendants	8500	10500	10500
Director	900	0	900
Counselors	2560	0	2560
Wkaps Chairman	0	0	0
Social Security	742	651	866
Medicare	173	152	202
Red Cross Swimming	780	900	900



Electricity	250	305	275	275
Sanitation	1000	800	1000	1000
Rubbish	400	531	450	450
Plumbing Repairs	100	0	100	100
General Supply	348	523	1500	1500
Office Supply	50	101	100	100
Sand	300	0	300	300
Programs	600	349	700	700
Total	16703	16303	16628	20353

## LIBRARY

Librarian	15707	15707	16944	16944
Library Aide	6509	6222	8961	8961
Janitor	1384	2047	1471	1471
Health & Dental	2261	2423	3606	3606
Life Insurance	34	26	33	33
Social Security	1463	1247	1697	1697
Medicare	342	279	397	397
Town Retirement	393	411	424	424
Telephone	650	637	650	650
Electricity	1200	1668	1600	1600
Heat & Oil	900	520	750	750
Building Maint.	2030	1738	1730	1730
A&A Caswell Fund	35	0	35	35
Dues	50	50	50	50
Office Supply	850	846	300	300
Tech Process	0	0	700	700
Postage	300	261	250	250
Janitor	400	278	300	300
Books & Period.	9000	8590	9000	9000
Chesley Book Fund	800	800	849	849
J. Bryant Book Fund	0	0	0	0
C. Carlisle Book Fun	250	250	50	50
E. Grant Book Fund	30	30	0	0
I. Grant Book Fund	50	50	0	0
G. Gardner Book Fund	50	50	100	100
Library Tools	150	150	150	150
Training & Conf.	300	238	300	300
Contracted Programs	150	150	150	150
Travel	200	150	200	200
Total	45488	44818	50697	50697

PATRIOTIC PURPOSES			
Memorial Day	500	500	500
Total	500	500	500
CULTURE & RECREATION TOTAL			
	61621	67825	71550
CONSERVATION			
Secretary	895	826	826
Social Security	55	51	51
Medicare	13	12	12
Land Management	1125	350	350
Town Forest	250	250	250
L/T Land Management	250	250	250
Dues	150	150	150
Office Supply	125	125	125
Maps	25	25	25
Special Day	50	50	50
Training/Conf.	150	150	150
Total	3088	2239	2239
DEBT SERVICE			
Interest on T.A.N.	50000	20000	20000
Total	50000	20000	20000
CAPITAL OUTLAY			
Police Insurance	0	158	158
Police Cruiser	20000	21000	21000
Fire Truck	45000	51000	51000
Rd Paving/Amb Radio	2700	2618	2618
Town Hall Computer	8500	7170	7170
Records	500	3460	3460
225th Anniver.	0	2000	2000
Rd Eng. Design	0	10000	10000
Rescue Equipment	6000	3882	3882
Milfoil	1000	0	0
Sander/Truck	3300	10000	10000
Cemetaries	0	6000	6000
Total	87000	117288	117288

TO CAPITAL RESERVE FUND				
Special Fund	101	101	1168	1168
Capital Reserve	10350	10350	24488	24488
Total	10451	10451	25656	25656

TOTAL EXPENSES	1285583	1128088	1332865	1357965
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	Estimated Revenues 1993	Actual Revenues 1993	Selectmen's Budget 1994	Estimated Revenues 1994
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TAXES

Land Use Change Tax	4000	2164	5000	5000
Yield Tax	6000	8696	5000	5000
Interest & Penalties	113000	150671	100000	100000
Total	123000	161531	110000	110000

LICENSES

Bus. Licenses/Permit	230	310	200	200
Motor Vehicle Permit	210000	219823	210000	210000
Building Permits	8000	9444	6000	6000
Miscellaneous	4500	4602	4000	4000
Total	222730	234179	220200	220200

INTERGOVERNMENTAL- STATE & FEDERAL

Shared Revenue	29044	29044	30000	30000
Highway Block Grant	53285	53285	52877	52877
Forest Land Reimb.	799	799	800	800
Other	2000	4087	2000	2000
Total	85128	87215	85677	85677

FROM OTHER GOVERNMENT				
Intergovernmental	4903	2000	2000	
Total	4903	2000	2000	
CHARGES FOR SERVICES				
Departmental Income	11613	7000	7000	
Other Charges	4425	1000	1000	
Total	16038	8000	8000	
MISCELLANEOUS REVENUES				
Sale/Town Property	175414	25000	25000	
Interest on Deposits	10771	7500	7500	
Donations/Dividends	27517	8000	8000	
Total	213702	40500	40500	
INTERFUND/TRANSFER				
Special Revenue	10000	23688	23688	
Capital Reserve	0	27845	27845	
Trust Funds	1200	1100	1100	
Total	11200	52633	52633	
OTHER FINANCING SOURCES				
Fund Balance	553461	519010	519010	
Items Voted for Surpl	451	25800	25800	
Fund Bal Reduce Tax	40000	0	0	
TOTAL REVENUE AND CREDITS	593912	544810	544810	

# SELECTMEN'S REPORT

## Inventory

### Town Assessed Valuations

### Water District Valuations

#### Value of Land Only:

Current Use ( 9,978.21)	\$ 749,623.	\$ 15,705.
Residential ( 4,843.65)	124,146,973.	3,031,350.
Commercial ( 360.31)	9,753,200.	511,600.
Total of Taxable Land	134,649,796.	3,558,655.
Tax Exempt & Non-taxable	\$ 9,494,450.	

#### Value of Buildings Only:

Residential	\$ 78,406,675.	\$2,836,650.
Manufactured Housing	6,376,970.	238,500.
Commercial	8,858,700.	454,300.
Total of Taxable Buildings	93,642,345.	3,529,450.
Tax Exempt & Non-taxable	\$ 7,909,000.	

Public Utilities: \$ 3,020,217.

Values Before Exemptions: \$231,312,358. \$7,088,105.

#### Exemptions:

Blind ( 3)	45,000	
Elderly (62)	2,952,950.	150,000.
Physically Handicapped ( 1)	4,405.	
Solar/Windpower ( 7)	31,520.	
Wood Heating Energy (12)	30,722.	6,235.
<u>Total Amt. of Exemptions:</u>	\$ 3,064,597.	156,235.

#### Net Valuation on Which Tax

Rate is Computed: \$228,247,761. \$6,931,870.

## CURRENT USE REPORT

Farm Land	923.95
Forest Land	8265.91
Unproductive Land	76.14
Wet Land	<u>712.21</u>
TOTAL ACRES:	9978.21

Acres Removed in 1993	6.38
Acres Receiving 20% Recreational adjustment	4190.85

Total number of owners  
granted Current Use 206

## APPROPRIATIONS

### GENERAL GOVERNMENT:

Executive	86,981.
Election and Registration Expenses	14,085.
Financial Administration	87,230.
Legal Expenses	18,000.
Employee Benefits	53,049.
Planning and Zoning	12,012.
General Government Building	21,459.
Cemeteries	3,100.
Insurance	41,300.
Strafford Regional	2,259.

### PUBLIC SAFETY:

Police	187,484.
Ambulance	17,850.
Fire	116,956.
Bldg. Insp./CEO	18,926.
Emergency Management	2,761.

### HIGHWAY AND STREETS:

Highways and Streets	222,031.
Street Lighting	2,000.

### SANITATION:

Solid Waste Collection-Local	26,988.
Solid Waste Disposal - Lamprey	85,028.

### HEALTH:

Health Agencies and Hospitals	17,391.
Health Officer	4,372.
Animal Control	4,332.

### WELFARE:

Direct Assistance	26,759.
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### CULTURE AND RECREATION:

Parks and Recreation	16,703.
Library	45,488.
Patriotic Purposes	500.

### CONSERVATION:

Conservation Commission	3,088.
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### DEBT SERVICE:

Interest on TAN	50,000.
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### CAPITAL OUTLAY:

Articles #9 through #16	87,000.
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### OPERATING TRANSFERS OUT:

Capital Reserve Funds:	
Ambulance Capital Reserve	10,000.
Cemetery Capital Reserve	350.
Conservation Fund	101.

TOTAL APPROPRIATIONS: \$1,285,583.



## SOURCES OF REVENUE

### TAXES:

Land Use Change Taxes	\$ 4,000.
Yield Taxes	6,000.
Interest & Penalties on Delinquent Taxes	113,000.

### LICENSES, PERMITS AND FEES:

Business Licenses and Permits	230.
Motor Vehicle Permit Fees	210,000.
Other Licenses, Permits & Fees	12,500.

### FROM STATE:

Shared Revenue	29,044.
Highway Block Grant	53,285.
State & Federal Forest Land Reimbursement	799.

### CHARGES FOR SERVICES:

Income from Departments	14,903.
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### MISCELLANEOUS REVENUES:

Sale of Municipal Property	75,000.
Interest on Investments	7,500.
Court fines, dividends, contributions	16,000.

### INTERFUND OPERATING TRANSFERS IN:

Capital Reserve Fund	10,000.
Trust and Agency Funds	1,200.
Voted from Surplus	451.
Fund Balance Used to Reduce Taxes	40,000.

TOTAL REVENUES AND CREDITS	\$ 593,912.
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# TAX RATE COMPUTATION

	TOWN PORTION		TAX RATE
Appropriations:	1,285,583		
Less Revenues:	(593,912)		
Less Shared Revenues:	(8,518)		
Add:			
Overlay	48,753		
War Service Credits	27,900		
Sub Total		759,806	
Approved Town/City Tax Effort		759,806	
Municipal Tax Rate			3.33
SCHOOOL PORTION			
Due to Local School District		3,129,187	
Due to Regional School District(s)		0	
Less: Shared Revenue		(41,496)	
Net School Appropriation:			
Approved School(s) Tax Effort		3,087,691	
School(s) Tax Rate			13.53
COUNTY PORTION			
Due to County		233,594	
Less: Shared Revenue		(4,768)	
Net County Appropriation:			
Approved County Tax Effort		229,008	
County Tax Rate			1.00
Combined Tax Rate			17.86

## COMMITMENT ANALYSIS

Total Property Taxes Assessed	4,076,505
Less: War Service Credits	(27,900)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	4,048,605

## PROOF OF RATE

Net Assessed Valuation	Tax Rate	Assessment
228,247,761	17.86	4,076,505

## 1993 BOND REQUIREMENT

Treasurer:	89,000 Tax Collector:	86,000
Town Clerk:	27,000 Trustee of Trust Funds:	54,000

## TAX CREDITS

Totally and Permanently	(6)	8,400
Other War Service Credits	(190)	19,500
TOTAL AMOUNT EXEMPTED		27,900

# SCHEDULE OF TOWN PROPERTY

Town Hall, lands and buildings	542,600.
Furniture and equipment	200,000.
Libraries, lands and buildings	368,100.
Furniture and equipment	105,000.
Police Department, lands and buildings	0
Equipment	100,000.
Fire Department, lands and buildings	323,700.
Equipment	300,000.
Highway Department, lands and buildings	9,650.
Equipment	30,000.
Materials and supplies	5,000.
Parks, commons and playgrounds	569,450.
Schools, lands and buildings, equipment	4,000,000.
Tax Collector Deeds:	
Map 01, Lot 009A	117,400.
Map 04, Lot 001-010GL	81,986.
Map 10, Lot 058	88,000.
Map 15, Lot 097:421-424	30,700.
Map 17A, Lot 112	16,050.
Map 19D & 20A, Lot 001	42,600.
Map 19D & 20A, Lots 72 & 73	61,800.
Map 19D & 20A, Lots 72A & 73A	1,250.
Map 19D & 20A, Lot 100	28,400.
Map 19D & 20A, Lot 101	13,450.
Map 20, Lot 013:001	49,800.
Map 20B-N.L., Lot 15	56,450.
Map 20B-N.L., Lot 16	37,500.
Map 20B-N.L., Lot 41	7,600.
Map 25C-N.L., Lot 202A:085	72,050.
Map 26, Lot 012	8,100.
All Other Properties and Equipment:	
Community Hall, land and building	57,750.
Town Ambulance and Equipment	100,000.
Disposal/Recycling Area	111,350.
Double-ended Compactor and building	61,000.
Harvey Lake Estates, Lot 1,26A,13A & beaches	101,000.
Gravel Banks	2,350.
Water Hole, East Northwood	5,550.
Giles Land - Route 4	67,000.
Manganero - Wildlife Area	16,950.
Brower Recreation Area	12,400.
Post Office Land	74,100.
Map 20E, Lot 003A - Northwood Lake	300.
Map 20E, Lot 005 - Northwood Lake	5,450.
Map 20E, Lot 005 - Land adjacent to Narrows Fire St.	6,750.
Randall Lot - Nottingham	1,500.
Map 15, Lot 050 - Frog Pond, Bow Lake Road	3,650
Town Forest Land:	
Map 5, Lot 031 - Giles Lot	103,000.
Map 8, Lot 005 - Deslaurier Lot	32,250.
Map 8, Lot 006 - Parsonage Lot	149,000.
Map 4, Lot T-N:006 - Lucas Pond School Lots & land	<u>399,950.</u>
TOTAL:	\$8,577,846.

# TOWN CLERK'S REPORT

For the Fiscal Year Ending December 31, 1993

## RECEIPTS:

Auto Permits	\$219,983.00
Dog Licenses	1,616.50
Dog Fines	360.00
Filing Fees & Late check fees	30.00
Marriage Licenses	880.00
Vital Records Searches	<u>138.00</u>
TOTAL RECEIPTS	\$223,007.50
TOTAL PAYMENTS TO TREASURER:	\$223,007.50
Cash on hand January 1, 1994	0.00

It should be noted that the Boston Post Cane was presented to Amy Rogers Madden on the occasion of her 101st birthday. Amy resides at present at the Epsom Manor.

There were no special elections this year and no Federal or State elections in 1993.

There were 53 births recorded in our town this year which is a record number over years past.

Respectfully submitted,

Arlene W. Johnson  
Northwood Town Clerk

## REPORT FROM THE TAX COLLECTOR'S OFFICE

1993 has been a very good year for collecting old outstanding taxes. Bankruptcies have been settled and properties have been sold making it possible to collect unpaid 1984, 1987, 1988, most of 1989 and most of 1990 taxes.

In September, I sent out courtesy letters to taxpayers with outstanding 1991 taxes so they would have more time to make a payment plan before they received their official notice in February 1994. Taxpayers are trying very hard to pay and the Town appreciates their effort.

As a county co-ordinator for Rockingham County, arrangements were made with the Registry of Deeds Office at the Courthouse in Exeter for our yearly tax collector's meeting. It was most informative, especially for collectors that had not been there before.

The New Hampshire Tax Collector's Association has been selected me to be a County Co-ordinator again for 1994.

Thank you all for making this a good year.

Respectfully submitted,

Judith W. Gammon  
Tax Collector

# TAX COLLECTOR'S REPORT

## SUMMARY OF TAX ACCOUNTS

YEAR ENDED DECEMBER 31, 1993

	1993	1992	1984
<u>Uncollected Taxes:</u>			
Property Taxes		\$738536.44	
Land Use Change Tax		2076.00	
Yield Taxes		1170.76	2422.30
<u>Taxes Committed to Collector:</u>			
Property Taxes	\$4064696.00		
Land Use Change	3617.00		
Yield Taxes	4720.44		
Added Tax	10232.00	1107.00	
Jeopardy Tax	253.00		
<u>Overpayments:</u>			
Property Taxes	7746.89	177.93	
<u>Interest Collected on</u>			
<u>Delinquent Taxes</u>	6091.08	34463.01	2901.70
<u>Lien Costs</u>			
		10834.00	
TOTAL DEBITS:	\$4097357.11	\$788365.14	\$5324.00
<u>Remitted to Treasurer</u>			
<u>During Fiscal Year:</u>			
Property Taxes	\$3482210.51	\$680124.58	
Land Use Change Tax	107.70	2076.00	
Yield Taxes	3180.28	1170.76	2422.30
Interest on Taxes	6091.08	34463.01	2901.70
Costs		10834.00	
Jeopardy	253.00		
<u>Abateements Made:</u>			
Property Taxes	26022.50	0.79	
Deeded to Town	59696.00		
<u>Uncollected Taxes End of</u>			
<u>Fiscal Year:</u>			
Property Taxes	\$ 574441.88		
Land Use Change Tax	3510.00		
Yield Taxes	1540.16		
TOTAL CREDITS:	\$ 4097357.11	\$788365.14	5324.00

Respectfully submitted,

Judith Gammon, Tax Collector



# TAX COLLECTOR'S REPORT

## SUMMARY OF TAX SALE/TAX LIEN ACCOUNTS

FISCAL YEAR ENDED DECEMBER 31, 1993 - (June 30, 1994)

### Tax Sale/Lien on Account of Levies

	<u>1992</u>	<u>1991</u>	<u>Prior</u>
Unredeemed Liens Balance at Beg. of Fiscal Year:		\$338837.68	251547.26
Unredeemed Mortgage Penalties:		3220.00	1651.50
Liens Executed During Fiscal Year:	507315.93		
Deed Costs:			819.00
Interest & Costs Coll. After Lien Execution:	15703.12	41396.62	35549.37
Added:		1171.83	
Mortgage Penalties:	1679.00		
Overpayments:			1924.35
TOTAL DEBITS:	\$524698.05	\$384626.13	\$291491.48
Remittance to Treasurer During Fiscal Year:			
Redemptions:	\$221157.99	\$154256.60	\$189620.48
Interest/Costs After Sale or Lien Execution:	15703.12	41396.62	35549.37
Mortgage Penalties:	1679.00	1800.62	1125.00
Tax Deed Costs:			819.00
Abatements of Unredeemed Taxes	2301.91	697.62	4241.26
Liens Deeded to Town:		58118.07	50851.72
Unredeemed Mortgage Penalties:		1373.38	299.00
Unredeemed Liens Balance End of Year	283856.03	126983.22	8985.65
TOTAL CREDITS:	\$524698.05	\$384626.13	\$291491.48

Respectfully submitted,

Judith Gammon, Tax Collector

TOWN TREASURER'S REPORT  
FISCAL YEAR ENDING DECEMBER 31, 1993

Cash Balance as of January 1, 1993 \$ 443,260.12

CURRENT RECEIPTS:

Selectmen . . . . .	\$ 405,686.72
Tax Collector . . . . .	4,888,942.72
Town Clerk. . . . .	223,007.50
NOW Interest . . . . .	1,746.79
MM Interest . . . . .	9,023.79
TOTAL RECEIPTS:	<u>\$5,528,407.52</u>

Total Amount Available from all Sources:	\$6,084,667.64
Less: Total Expenditures per order of Selectmen:	<u>4,876,283.14</u>
Total cash balance on hand, December 31, 1993	\$1,208,384.50

MUNICIPAL MONEY MARKET ACCOUNT

Balance as of January 1, 1993	\$ 439,194.18
Total Deposits	2,366,702.00
Total Interest Received	9,023.79
Total Withdrawals	<u>1,617,310.04</u>
Balance, December 31, 1993	\$1,197,609.93

NORTHWOOD CONSERVATION COMMISSION-SAVINGS

Balance as of January 1, 1993	\$ 1,861.70
Total Deposits	1,568.65
Total Interest Received	85.29
Total Withdrawals	-----
Balance as of December 31, 1993	3,515.64

NORTHWOOD CONSERVATION COMMISSION-CD

Balance as of January 1, 1993	\$ 25,941.38
Total Deposits	.00
Total Interest Received	839.78
Total Withdrawals	<u>.00</u>
Balance, December 31, 1993	\$ 26,781.16

AMBULANCE FUND SAVINGS

Balance as of January 1, 1993	\$ 11,890.32
Total Deposits	21,593.70
Total Interest Received	302.38
Total Withdrawals (to Capital Reserve & Refund)	<u>10,048.00</u>
Balance, December 31, 1993	\$ 23,688.39

LAGOON FUND SAVINGS

Balance as of January 1, 1993	\$ 1,903.37
Total Deposits	1,320.00
Total Interest Received	68.37
Total Withdrawals	<u>00.00</u>
Balance, December 31, 1993	\$ 3,291.74

Respectfully submitted,

Joseph A. Knox, Treasurer

1993  
SUMMARY OF RECEIPT

Licenses, Permits & Fees	35890.65	
State of New Hampshire	144104.01	
General Government Fees	8317.73	
Sale of Fixed Assets	175114.42	
Interest Earnings	10770.58	
Rental Income	20411.00	
Fines	1685.00	
Insurance Receipts	4729.27	
Unclassified Town Receipts	5430.87	
Received from Other Funds	6329.89	
Reimburse Health Insurance	3673.88	
	-----	
Total Receipts		416,457.30

Town of Northwood  
1993 Summary of Expenses

Selectmen Expen	\$7,830.65	Capital Outlay	\$81,281.67
Admin Assistant	\$34,006.45	Transfer Special Rev Fund	\$10,350.00
Moderator	\$84.61	Unbudgeted Appropriations	\$2,847,834.00
Executive Offic	\$42,484.54	Unbudgeted Tax Lien	\$507,315.93
Town Clerk	\$12,918.47	Unbudgeted County Tax	\$233,594.00
Voter Expenses	\$319.74	Abatements & Overpayments	\$24,697.11
Election Admin	\$325.70	Bank Loan	\$103,000.00
Financial Admin	\$29,485.91	Special Duty	\$14,202.65
Audit Expenses	\$5,950.00	Perpetual Care Fund	\$4,404.18
Assessing Expen	\$22,141.47	Prior Yr Purchase Orders	\$2,196.27
Tax Collector	\$20,786.10	Miscellaneous Expenditures	\$3,123.17
Treasurer Expen	\$3,624.04		
Trustee of Trus	\$633.99		\$4,876,283.14
Budget Comm Exp	\$888.50	Encumbered Capital Outlay	\$4,250.00
Legal Expenses	\$18,778.70		
Personnel Depar	\$31,839.04		\$4,880,533.14
Planning Board	\$8,344.41		
Zoning Board	\$723.26		
Gen Govmt Bldgs	\$22,074.61		
Cemetary Expens	\$3,095.44		
Insurances	\$36,119.00		
Regional Assoc	\$2,259.00		
Police Departme	\$179,819.37		
Ambulance Expen	\$18,634.85		
Fire Department	\$116,430.49		
Building Inspec	\$18,803.21		
Emergency Mgmt	\$2,453.55		
Highway & Stree	\$183,614.89		
Sanitation	\$26,715.47		
Lamprey	\$89,307.28		
Health Administ	\$1,663.91		
Animal Control	\$3,704.82		
Health Agencies	\$17,390.50		
Welfare	\$8,837.00		
Recreation	\$16,303.25		
Library Expense	\$44,818.07		
Patriotic Days	\$500.00		
Conservation	\$1,920.06		
Mobile Home Exp	\$4,033.96		
Summer Youth Pr	\$3,891.42		
Interest	\$728.43		

Town of Northwood  
Employees 1993

Name	Salary	Special Duty
P Donald Arsenault	\$610.00	
Joann Bailey	\$575.00	
Robert E Bailey	\$1,583.37	
Vincent S Bane	\$1,583.37	
Ronald A Barrett Sr		\$4,378.93
Sarah Bateman	\$517.65	
Eric A Bentz	\$476.00	
Donna C Bunker	\$16,070.62	
Stephanie Buzzell	\$10.63	
Cathy Calef	\$1,178.94	
David T Cianfrini	\$201.12	
Michael D'Alessandro	\$33,251.83	\$153.28
Maureen A Desrosiers	\$305.00	
Andy Dodier	\$313.20	
Amy Dolliver	\$296.25	
Eunice Fraser	\$46.80	
Dennis L Gagnon	\$13,933.97	
Judith W Gammon	\$13,262.83	
Anne L Garceau	\$877.80	
Catherine A Glossner	\$7,977.26	\$455.38
Judy A Glover	\$3,660.68	
Amy Hernon	\$2,190.00	
Heather Hernon	\$2,007.50	
Charles Hillner	\$26,605.99	\$1,350.60
Michael L Hoisington	\$26,065.90	
Alvah G Hubner	\$42.50	
John Jacobsmeyer Jr	\$625.00	
Deborah J Jaskolka	\$11,741.33	
Benjamin R Jean	\$4,574.79	\$459.84
Joshua A Jenisch	\$242.50	
Arlene W Johnson	\$8,334.65	
Helen B Johnson	\$92.50	
Robert A Johnson	\$78.60	
Joseph A Knox	\$2,970.99	
Marion J Knox	\$29,163.74	
Jean Lane	\$10.63	
Maxwell LeBlanc	\$318.75	
Richard A Lewis	\$2,791.67	
Judith Lounsbury	\$15,044.92	
Joseph Lovely	\$5,875.35	
Kevin D Madison	\$25,525.87	
Deborah J Mann	\$2,818.33	
Anne M Marquis	\$5,886.88	
Norbert McIlveen	\$591.60	
Daniel S McNally	\$2,048.43	
Gerald J Newman Sr	\$332.78	



Town of Northwood  
Employees 1993

Name	Salary	Special Duty
Gloria J O'Connor	\$84.69	
Ross C Oberlin	\$31,718.38	\$2,653.66
Ronald J Olivier	\$2,244.26	
Judy C Pease	\$1,043.41	
Steven B Pierson		\$32.00
Eleanor T Pinkham	\$416.67	
Marie C Potrepka	\$51.00	
Phyllis L Reese	\$32.50	
Sharon Rich	\$2,293.50	
Herbert W Rich Jr	\$10,702.28	\$647.32
Harry E Ring	\$51.00	
Julie A Roy	\$12,425.69	
Mari Arsenault-Samuels	\$900.00	
Hazel Saunders	\$10.63	
Jamie P Savage	\$1,935.00	
Katie Savage	\$306.25	
Patricia E Savage	\$77.50	
Kori L Schlieder	\$928.73	
Linda L Schlieder	\$4,722.32	
Marcia J Severance	\$9,173.40	
Monica R Nann Smith	\$10,083.94	
Christopher St Laurent	\$143.55	
Pat A Stead	\$5,210.63	
Jill N Stevens	\$318.75	
Chad J Thomas	\$398.03	
Marylou Belle Tuttle	\$15,698.20	
Robert K Tuttle	\$641.64	
Cilla Houle Tyler		\$208.00
Joanne M Vachon	\$318.75	
John A Vasselian	\$63.08	
Daniel P Ward	\$752.04	
Dianna I Warnock		\$191.60
Jame A Wilson	\$5,009.14	
James D Wilson	\$25,164.96	
Horace D Wood IV	\$3,244.90	\$440.68
Lynne S Young	\$287.50	
	<hr/>	<hr/>
	\$419,165.84	\$10,971.29

GRAND TOTAL

\$430,137.13

## 1099 Vendors

## Fire Fighter Expenses

Airamar Mechanical	\$608.00
Allen Gould Logging	\$42,299.50
Aqua Special	\$649.94
P Donald Arsenault	\$630.00
B & S Septic	\$2,987.50
Stephen Bergstrom	\$3,328.15
William Calef	\$2,082.58
True W Chesley	\$866.76
Custom Welding	\$1,600.00
Fred Deveau Jr	\$888.84
Double A Construction	\$4,722.50
L Sherman Elliott	\$4,210.00
Lynwood Fife	\$1,164.17
Flynn & McGee	\$615.00
Greenbriar Family Healt	\$973.00
Everett Heald	\$942.50
Allan G Holmes	\$1,626.80
J Parker & Daughters	\$840.00
David Magnon	\$1,135.00
James Martell	\$10,000.00
Northern Grading Servic	\$8,200.00
Northwood Garage	\$3,822.38
JW O'Connor	\$5,814.00
O'Neal Sandblasting	\$2,296.00
Page New England	\$838.00
Pike Industries	\$2,003.10
Pinkhams Express	\$862.50
R & M Paving	\$1,456.00
Spikes Pumping Service	\$800.00
Murray Tasker	\$2,280.00
Tom T Trucking	\$1,732.50
Valley Fire Department	\$45,400.00

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\$157,674.72

Jeffrey Anderson	\$20.85
Steven Anderson	\$31.28
P Donald Arsenault	\$69.50
George Ashford	\$128.58
Charles Bailey	\$370.31
Stephen Bailey	\$118.16
Vincent Bane	\$208.51
Michael Barnett	\$40.25
Donald Bassett	\$20.85
Fred Bassett	\$38.23
Cathy Calef	\$47.38
William Calef	\$92.58
Michael Chandler	\$142.48
Steven Colburn	\$144.10
Stephen Conway	\$112.71
Fred Deveau	\$45.18
Fred Deveau Jr	\$312.76
Joseph Emond	\$90.35
William Jeffrey	48.65
Kents Country Store	\$37.81
George LeBlanc	\$31.28
Peter Lennon	\$65.50
Robert Lindquist	\$103.62
Mark Munroe	\$62.55
Northwood Fire Auxiliary	\$146.45
Edward O'Connor	\$69.51
Pufco Inc	\$1,299.41
Harry Ring	\$36.23
Earl Strout	\$80.70
Steven Tumas	\$93.83
Wajan Pacific Fire	\$344.15
Robert Yeaton Jr	\$83.40

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\$4,537.15

# Plodzik & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

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## INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of  
the Board of Selectmen  
Town of Northwood  
Northwood, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Northwood as of and for the year ended December 31, 1993, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Northwood as of December 31, 1993, and the results of its operations and cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Northwood. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

*Plodzik & Sanderson*  
*Professional Association*

January 21, 1994

# Plodzick & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

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## *INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS*

To the Members of  
the Board of Selectmen  
Town of Northwood  
Northwood, New Hampshire

In planning and performing our audit of the Town of Northwood for the year ended December 31, 1993, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

During the course of our review, the following condition was noted that was considered to be a material weakness as defined above:

The general ledger controlling the General Fund, was out of balance by approximately \$12,000 at December 31, 1993. In addition, there were numerous posting errors in both the revenue and expenditure accounts.

We have recommended to the new Bookkeeper and the Administrative Assistant that we perform at least 2 monitoring visits throughout 1994 to assure that the internal financial reports which are being produced from the system are accurate and to provide technical assistance to the Bookkeeper on an ongoing basis.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

January 21, 1994

*Plodzick & Sanderson  
Professional Association*



EXHIBIT A  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Combined Balance Sheet - All Fund Types and Account Group  
December 31, 1993

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	<u>Governmental Fund Types</u>	
	<u>General</u>	<u>Special Revenue</u>
<u>ASSETS AND OTHER DEBITS</u>		
<u>Assets</u>		
Cash and Equivalents	\$1,209,139	\$57,310
Investments		
<u>Receivables (Net of</u>		
<u>Allowances For Uncollectibles)</u>		
Taxes	886,599	
Accounts	320	3,876
Intergovernmental	1,676	
Interfund Receivable		2,632
<u>Other Debits</u>		
Amount To Be Provided For		
Retirement of General Long-Term Debt		
TOTAL ASSETS AND OTHER DEBITS	<u>\$2,097,734</u>	<u>\$63,818</u>
<u>LIABILITIES AND EQUITY</u>		
<u>Liabilities</u>		
Accrued Payroll and Benefits	\$ 15,497	\$
Intergovernmental Payable	1,566,753	
Interfund Payable	2,732	
Deferred Revenues	1,009	
Capital Leases Payable		
Compensated Absences Payable		
Total Liabilities	<u>1,585,991</u>	
<u>Equity</u>		
<u>Fund Balances</u>		
Reserved For Endowments		
Reserved For Encumbrances	13,507	
Reserved For Special Purposes		
<u>Unreserved</u>		
Designated For Special Purposes		63,818
Undesignated	498,236	
Total Equity	<u>511,743</u>	<u>63,818</u>
TOTAL LIABILITIES AND EQUITY	<u>\$2,097,734</u>	<u>\$63,818</u>



<u>Fiduciary Fund Type</u>	<u>Account Group</u>	<u>Total (Memorandum Only)</u>
<u>Trust Funds</u>	<u>General Long- Term Debt</u>	
\$ 38,863	\$	\$1,305,312
374,168		374,168
		886,599
		4,196
		1,676
100		2,732
	<u>48,841</u>	<u>48,841</u>
<u>\$413,131</u>	<u>\$48,841</u>	<u>\$2,623,524</u>
\$	\$	\$ 15,497
22,531		1,589,284
		2,732
		1,009
	871	871
	<u>47,970</u>	<u>47,970</u>
<u>22,531</u>	<u>48,841</u>	<u>1,657,363</u>
200,173		200,173
		13,507
190,427		190,427
		63,818
		<u>498,236</u>
<u>390,600</u>		<u>966,161</u>
<u>\$413,131</u>	<u>\$48,841</u>	<u>\$2,623,524</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT B  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
All Governmental Fund Types and Expendable Trust Funds  
For the Fiscal Year Ended December 31, 1993

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	<u>Governmental Fund Types</u>	
	<u>General</u>	<u>Special Revenue</u>
<u>Revenues</u>		
Taxes	\$4,135,137	\$
Licenses and Permits	234,178	
Intergovernmental	182,348	
Charges For Services	14,498	24,128
Miscellaneous	119,853	1,328
<u>Other Financing Sources</u>		
Operating Transfers In		<u>2,415</u>
<u>Total Revenues and Other Financing Sources</u>	<u>4,686,014</u>	<u>27,871</u>
<u>Expenditures</u>		
<u>Current</u>		
General Government	305,553	148
Public Safety	333,928	
Highways and Streets	184,715	
Sanitation	116,023	
Health	22,760	
Welfare	8,737	100
Culture and Recreation	64,332	1,180
Conservation	3,088	
Debt Service	728	
Capital Outlay	81,391	
Intergovernmental	3,362,781	
<u>Other Financing Uses</u>		
Operating Transfers Out	<u>350</u>	<u>10,000</u>
<u>Total Expenditures and Other Financing Uses</u>	<u>4,484,386</u>	<u>11,428</u>
<u>Excess of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses</u>	<u>201,628</u>	<u>16,443</u>
<u>Fund Balances - January 1</u>	<u>310,115</u>	<u>47,375</u>
<u>Fund Balances - December 31</u>	<u>\$ 511,743</u>	<u>\$63,818</u>

<u>Fiduciary Fund Type Expendable Trust</u>	<u>Total (Memorandum Only)</u>
\$	\$4,135,137
	234,178
	182,348
	38,626
13,715	134,896
	<u>2,415</u>
<u>13,715</u>	<u>4,727,600</u>
	305,701
	333,928
	184,715
	116,023
	22,760
	8,837
1,042	66,554
	3,088
	728
	81,391
	3,362,781
	<u>10,350</u>
<u>1,042</u>	<u>4,496,856</u>
12,673	230,744
<u>80,421</u>	<u>437,911</u>
<u>\$93,094</u>	<u>\$ 668,655</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT C  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget and Actual (GAAP Basis)  
General and Special Revenue Funds  
For the Fiscal Year Ended December 31, 1993

	General Fund		Variance
	Budget	Actual	Favorable (Unfavorable)
<u>Revenues</u>			
Taxes	\$4,122,852	\$4,135,137	\$ 12,285
Licenses and Permits	222,730	234,178	11,448
Intergovernmental	144,631	182,348	37,717
Charges For Services	8,000	14,498	6,498
Miscellaneous	98,500	119,853	21,353
<u>Other Financing Sources</u>			
Operating Transfers In			
<u>Total Revenues and</u>			
<u>Other Financing Sources</u>	<u>4,596,713</u>	<u>4,686,014</u>	<u>89,301</u>
<u>Expenditures</u>			
<u>Current</u>			
General Government	336,761	305,553	31,208
Public Safety	342,045	333,928	8,117
Highways and Streets	225,132	184,715	40,417
Sanitation	111,766	116,023	(4,257)
Health	26,095	22,760	3,335
Welfare	26,659	8,737	17,922
Culture and Recreation	61,216	64,332	(3,116)
Conservation	3,088	3,088	
Debt Service	50,000	728	49,272
Capital Outlay	81,859	81,391	468
Intergovernmental	3,362,781	3,362,781	
<u>Other Financing Uses</u>			
Operating Transfers Out	<u>350</u>	<u>350</u>	
<u>Total Expenditures and</u>			
<u>Other Financing Uses</u>	<u>4,627,752</u>	<u>4,484,386</u>	<u>143,366</u>
<u>Excess (Deficiency) of Revenues</u>			
<u>and Other Financing Sources</u>			
<u>Over (Under) Expenditures</u>			
<u>and Other Financing Uses</u>	(31,039)	201,628	232,667
<u>Fund Balances - January 1</u>	<u>310,115</u>	<u>310,115</u>	
<u>Fund Balances - December 31</u>	<u>\$ 279,076</u>	<u>\$ 511,743</u>	<u>\$232,667</u>

Special Revenue Funds			Totals (Memorandum Only)		
<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
\$	\$	\$	\$4,122,852	\$4,135,137	\$ 12,285
			222,730	234,178	11,448
			144,631	182,348	37,717
10,000	24,128	14,128	18,000	38,626	20,626
	1,328	1,328	98,500	121,181	22,681
<u>1,200</u>	<u>2,415</u>	<u>1,215</u>	<u>1,200</u>	<u>2,415</u>	<u>1,215</u>
<u>11,200</u>	<u>27,871</u>	<u>16,671</u>	<u>4,607,913</u>	<u>4,713,885</u>	<u>105,972</u>
	148	(148)	336,761	305,701	31,060
			342,045	333,928	8,117
			225,132	184,715	40,417
			111,766	116,023	(4,257)
			26,095	22,760	3,335
100	100		26,759	8,837	17,922
1,100	1,180	(80)	62,316	65,512	(3,196)
			3,088	3,088	
			50,000	728	49,272
			81,859	81,391	468
			3,362,781	3,362,781	
<u>10,000</u>	<u>10,000</u>	<u>          </u>	<u>10,350</u>	<u>10,350</u>	<u>          </u>
<u>11,200</u>	<u>11,428</u>	<u>(228)</u>	<u>4,638,952</u>	<u>4,495,814</u>	<u>143,138</u>
	16,443	16,443	(31,039)	218,071	249,110
<u>47,375</u>	<u>47,375</u>	<u>          </u>	<u>357,490</u>	<u>357,490</u>	<u>          </u>
<u>\$47,375</u>	<u>\$63,818</u>	<u>\$16,443</u>	<u>\$ 326,451</u>	<u>\$ 575,561</u>	<u>\$249,110</u>

The notes to financial statements are an integral part of this statement.



EXHIBIT D  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Statement of Revenues, Expenses and Changes in Fund Balance  
All Nonexpendable Trust Funds  
For the Fiscal Year Ended December 31, 1993

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	<u>Fiduciary Fund Type Nonexpendable Trust Funds</u>
<u>Operating Revenues</u>	
New Funds	\$ 4,454
Interest and Dividends	<u>14,158</u>
 <u>Total Operating Revenues</u>	 <u>18,612</u>
 <u>Operating Expenses</u>	
<u>Trust Income Distributions</u>	
Cemetery	9,824
Library	1,049
Other	<u>1,036</u>
 <u>Total Operating Expenses</u>	 <u>11,909</u>
 <u>Net Income</u>	 6,703
 <u>Fund Balance - January 1</u>	 <u>290,803</u>
 <u>Fund Balance - December 31</u>	 <u>\$297,506</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT E  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Statement of Cash Flows  
All Nonexpendable Trust Funds  
For the Fiscal Year Ended December 31, 1993

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	<u>Fiduciary Fund Type Nonexpendable Trust Funds</u>
<u>Cash Flows From Operating Activities</u>	
Interest and Dividends Received	\$ 14,158
New Funds Received	4,354
Trust Income Distributions	<u>(11,909)</u>
<u>Net Cash Provided by Operating Activities</u>	6,603
<u>Cash Flows From Investing Activities</u>	
Proceeds From Sales and Maturities of Investment Activities	<u>1,858</u>
<u>Net Increase In Cash</u>	8,461
<u>Cash - January 1</u>	<u>28,107</u>
<u>Cash - December 31</u>	<u>\$ 36,568</u>
 <i>Reconciliation of Net Income to Net Cash Provided by Operating Activities</i>	
<u>Net Income</u>	\$ 6,703
<u>Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities</u>	
(Increase) Decrease in Due From Other Funds	<u>(100)</u>
<u>Net Cash Provided by Operating Activities</u>	<u>\$ 6,603</u>

The notes to financial statements are an integral part of this statement.

*TOWN OF NORTHWOOD, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*DECEMBER 31, 1993*

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. Financial Reporting Entity**

The Town of Northwood, New Hampshire, is a municipal corporation governed by an elected 3-member Board of Selectmen. As required by generally accepted accounting principles, these financial statements present the Town of Northwood (primary government), and its component units. Component units are organizations for which the primary government is financially accountable or for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

**B. Basis of Presentation - Fund Accounting**

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town:

***Governmental Fund Types***

Governmental Funds are those through which most governmental functions of the Town are financed. The acquisition, use and balances of the Town's expendable financial resources, and the related liabilities are accounted for through governmental funds. The following are the Town's Governmental Fund Types:

**General Fund** - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. The following funds are included in this fund type:

Special Trust Funds Income Account  
Conservation Commission  
Ambulance Replacement  
Lagoon Fee

*TOWN OF NORTHWOOD, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*DECEMBER 31, 1993*

*Fiduciary Fund Types*

**Fiduciary Fund Types** - These funds account for assets held by the Town as a trustee for individuals, private organizations, and other units of governments.

The following funds are included in this fund type:

Nonexpendable Trust Funds

Town Trusts

Cemetery Perpetual Care

Library Trusts

Other Miscellaneous Trusts

Expendable Trust Funds

Town Trusts - Library Purposes

Capital Reserve

*Account Groups*

Account groups are not "funds." They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations. The Town uses the following account groups:

**General Fixed Assets Account Group** - General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by most other municipal entities in the State, the Town does not maintain a record of its general fixed assets and, accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

**General Long-Term Debt Account Group** - This account group is established to account for all long-term debt of the Town.

*Total Columns (Memorandum Only) on Combined Statements*

Amounts in the "Total (Memorandum Only)" columns in the combined financial statement line items of the fund types and account groups are presented for analytical purposes only. The summation includes fund types and account groups that use different bases of accounting, includes interfund transactions that have not been eliminated and the caption "amounts to be provided", which is not an asset in the usual sense. Consequently, amounts shown in the "Total (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the Town.



*TOWN OF NORTHWOOD, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*DECEMBER 31, 1993*

**C. Measurement Focus/Basis of Accounting**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financial sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All Nonexpendable Trust Funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

The accounts of the Governmental and Expendable Trust Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined, and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Application of the "susceptibility to accrual" criteria requires judgement, consideration of the materiality of the item in question, and due regard for the practicality of accrual, as well as consistency in application. Those revenues susceptible to accrual are taxes, intergovernmental revenues, charges for services and interest revenue. Licenses and permits and most other local source revenues are not susceptible to accrual, because generally they are not measurable until received in cash. Expenditures are recorded when the related fund liability is incurred. Accumulated unpaid vacation and sick pay, and principal and interest on general long-term debt are recorded as fund liabilities when due. All Nonexpendable Trust Funds are accounted for using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

**D. Budgetary Accounting**

*General Budget Policies*

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. At its annual meeting, the Town adopts a budget for the current year for the General and all Special Revenue Funds. Except as reconciled below, budgets are adopted on a basis consistent with generally accepted accounting principles.

Management may transfer appropriations between operating categories as they deem necessary. All annual appropriations lapse at year-end unless encumbered. Expenditures may not legally exceed budgeted appropriations in total.



TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In 1993, \$40,350 of the beginning General Fund fund balance was applied for this purpose.

*Encumbrances*

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at December 31 and are carried forward to supplement appropriations of the subsequent year.

*Reconciliation of Town Budget to GAAP Basis of Accounting*

The Statements of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual (GAAP Basis) present comparisons of the legally adopted budget as adjusted to present the budget on the GAAP basis with actual data on a GAAP basis. Since accounting principles applied for purposes of developing data on a budgetary basis differ from those used to present financial statements in conformity with generally accepted accounting principles ("GAAP"), reconciliations of the excesses (deficiencies) of revenue and other sources of financial resources over (under) expenditures and other uses of financial resources for the year ended December 31, 1993 were required as follows:

	<u>General Fund</u>	<u>Special Revenue Funds</u>
<u>Appropriations</u>		
<u>Budgetary Basis -</u>		
<u>Legally Adopted Budget</u>		
Municipal	\$1,274,282	\$11,200
School	3,129,187	
County	<u>233,594</u>	
<u>Total Appropriations</u>	<u>4,637,063</u>	<u>11,200</u>
Adjustments to Restate Budget to GAAP Basis		
Carryover Appropriations		
Reserve for Encumbrances		
Beginning of period	\$ 4,196	\$
End of period	<u>(13,507)</u>	
<u>Total Adjustments</u>	<u>(9,311)</u>	
<u>Total Appropriations - GAAP Basis</u>	<u>\$4,627,752</u>	<u>\$11,200</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

E. Assets, Liabilities and Fund Equity

*Cash and Investments*

The Town Treasurer is required by State statute to have custody of all monies belonging to the Town and shall pay out the same only upon orders of the selectmen. The Town Treasurer shall deposit all such monies in solvent banks in the state or in participation units in the public deposit investment pool established pursuant to RSA 383:22. Funds may be deposited in banks outside the state if such banks pledge and deliver to the state treasurer as collateral security for such deposits in value at least equal to the amount of the deposit in each case.

Whenever the Town Treasurer has an excess of funds which are not immediately needed for the purpose of expenditure, State statutes require the Treasurer, with the approval of the selectmen, to invest the same in obligations of the United States government, in savings bank deposits of banks incorporated under the laws of the State of New Hampshire or in certificates of deposits of banks incorporated under the laws of the State of New Hampshire or in national banks located within this state or the Commonwealth of Massachusetts. Any person who directly or indirectly receives any such funds or monies for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

For financial reporting purposes, cash and equivalents include amounts in demand deposits and money market funds, as well as certificates of deposit and short-term investments with original maturities of 90 days or less.

The Town is authorized by State statute to invest Trust Funds, except Capital Reserve Funds, in obligations of political subdivisions and stocks and bonds that are legal for investment by New Hampshire savings banks. Capital Reserve Funds must be kept in a separate account and not intermingled with other funds. Capital Reserve Funds shall be invested only by deposit in some savings bank or in the savings department of a national bank or trust company, or in the share of a cooperative bank, building and loan association, or federal savings and loan association, in this state, or in bonds, notes or other obligations of the United States government, or in bonds or notes of this state, or in participation units in the public deposit investment pool established pursuant to RSA 383:22.

Investments are stated at cost or, in the case of donated investments, at the market value of the date of bequest or receipt.

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

*Receivables*

Revenues for the most part are recorded when received, except for the following items for which receivables have been recorded:

- a. Tax revenue is recorded when a warrant for collection is committed to the Tax Collector. However, unredeemed accounts that were beyond the 2-year statutory period for deeding and certain other accounts deemed by management to have questionable collectibility have been reserved. Reserved amounts are not reflected as Taxes Receivable and amounted to \$112,718 at December 31, 1993.

The National Council on Governmental Accounting (NCGA), Interpretation 3, *Revenue Recognition - Property Taxes*, requires that if property taxes are not collected within 60 days after year end, the revenue is not considered an "available spendable resource" and should be deferred. An exception to the general "available 60 day" rule is allowed in unusual circumstances. The Town has concluded that the circumstances relating to the responsibility for, and payment of, the School Tax Assessment, along with the timing of the issuance of the tax warrant, which is late in the budget year, justifies a period greater than 60 days. Since this practice of recording the property tax revenue when levied is widely recognized as being generally accepted as the prevalent practice in New Hampshire, the Town believes that such practice is a knowledgeable application of the NCGA Interpretation 3 exception, and therefore Level 4 GAAP compliance may be reached.

As prescribed by law, the Tax Collector places a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum.

If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

- b. Certain grants received from other governments require that eligible expenditures be made in order to earn the grant. Revenue for these grants is recorded for the period in which eligible expenditures are made.
- c. Various service charges (ambulance, police, and lagoon) are recorded as revenue for the period when service was provided. The receivables for such services are shown on the balance sheet net of an allowance for estimated uncollectibles calculated at 85% of the amount billed for ambulance service in 1993.

*Interfund Receivables and Payables*

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers. To the extent that certain transactions have not been



TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

paid or received as of December 31, balances of interfund amounts receivable or payable have been recorded.

*Deferred Revenue*

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

*Long-Term Liabilities*

**General Obligation Debt** - General obligation bonds, notes, capital leases, and other forms of long-term debt supported by general revenues are obligations of the Town as a whole. Accordingly, such unmatured obligations of the Town are accounted for in the General Long-Term Debt Group of Accounts.

**Compensated Absences** - Employees may accumulate a limited amount of earned but unused vested benefits, which will be paid to employees upon separation from the Town's service. In Governmental Fund Types and Fiduciary Fund Types, the cost of vested benefits paid or expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the general long-term debt account group. No expenditure is reported for these amounts. In accordance with the provisions of Statement of Financial Accounting Standards No. 43, *Accounting for Compensated Absences*, no liability is recorded for nonvesting accumulating rights to receive benefits.

*Fund Equity*

The portion of fund balance which has been legally segregated for a specific future use, or which indicates that a portion is not appropriable for expenditures, is shown as reserved. The following reserves were used by the Town during the year:

**Reserved for Endowments** - represents the principal balance of Nonexpendable Trust Funds which must be held for investment purposes only.

**Reserved for Encumbrances** - is used to account for open purchase orders, contracts and other commitments at year end for which goods and services have not been received.

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

Reserved for Special Purposes - is used to account for the unencumbered balance of restricted funds. These include the uncommitted balances of the Town's Expendable Trust Funds, and the income portion of the Town's Nonexpendable Trust Funds.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Excess of Expenditures Over Appropriations

The following governmental funds had an excess of expenditures over appropriations for the year ended December 31, 1993:

<u>Special Revenue Fund</u>	
Special Trust Funds Income Account	<u>\$228</u>

Overexpenditures occurred primarily due to the receipt and expenditure of unanticipated funds or the expenditure of existing fund equity.

NOTE 3 - ASSETS

A. Cash and Equivalents

At year end, the Town's cash deposits categorized according to risk assumed were as follows:

Category 1 Includes deposits that are insured (Federal Depository Insurance).

Category 2 Includes deposits that are uninsured, but are collateralized by securities held by the pledging financial institution, its trust department or agent in the Town's name.

Category 3 Includes deposits that are uninsured and uncollateralized.

	<u>Category</u>			<u>Total</u>	
	<u>1</u>	<u>2</u>	<u>3</u>	<u>Bank Balance</u>	<u>Carrying Value</u>
<u>Cash</u>					
Bank Deposits	\$228,365	\$	\$1,229,610	\$1,457,975	\$1,299,758
Certificates of Deposit	<u>5,554</u>	<u>—</u>	<u>—</u>	<u>5,554</u>	<u>5,554</u>
<u>Total Cash</u>	<u>\$233,919</u>	<u>\$-0-</u>	<u>\$1,229,610</u>	<u>\$1,463,529</u>	<u>\$1,305,312</u>



TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

**B. Investments**

Investments made by the Town are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

*Category 1* Includes investments that are insured or registered, for which the securities are held by the Town or its agent in the Town's name.

*Category 2* Includes uninsured and unregistered investments, for which the securities are held by the Town, broker, counter party's trust department or agent in the Town's name.

*Category 3* Includes uninsured and unregistered investments, for which the securities are held by the broker, counter party, counter party's trust department, or agent, but not in the Town's name.

	<u>Category</u>			<u>Carrying</u>	<u>Market</u>
	<u>1</u>	<u>2</u>	<u>3</u>	<u>Amount</u>	<u>Value</u>
Certificates of Deposit (with original maturities in excess of 90 days)	\$255,817	\$	\$	\$255,817	\$255,817
US Government Obligations			<u>69,718</u>	<u>69,718</u>	<u>69,718</u>
	<u>\$255,817</u>	<u>\$-0-</u>	<u>\$69,718</u>	325,535	325,535
Mutual Funds				<u>48,633</u>	<u>52,848</u>
<u>Total Investments</u>				<u>\$374,168</u>	<u>\$378,383</u>

**C. Property Taxes**

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year.

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Under this method, tax bills are sent on or around May 1 and November 1 of each year, with interest accruing at a rate of 12% on bills outstanding for more than 30 days.

The May 1 billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the State Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

*TOWN OF NORTHWOOD, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*DECEMBER 31, 1993*

In connection with the setting of the tax rate, the New Hampshire Department of Revenue Administration establishes and raises through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax reserves at year end. The property taxes collected by the Town include taxes levied for the Northwood School District and Rockingham County, which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rate for the year ended December 31, 1993, was as follows:

Municipal Portion	\$ 3.33
School Tax Assessment	13.53
County Tax Assessment	<u>1.00</u>
<u>Total</u>	<u>\$17.86</u>

As prescribed by law, within 18 months of the date assessed, the Tax Collector places a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

During the current fiscal year, the Tax Collector on March 26 and September 28, placed liens for all uncollected 1992 property taxes.

Taxes receivable at December 31, 1993, are as follows:

<u>Property Taxes</u>	
Levy of 1993 (second semi-annual billing)	\$ 341,954
Levy of 1993 (first semi-annual billing)	232,488
<u>Unredeemed Taxes (under tax lien)</u>	
Levy of 1992	283,856
Levy of 1991	126,983
Levy of 1990	5,330
Levy of 1989	3,656
Land Use Change Taxes	3,510
Yield Taxes	1,540
Less: Reserve for estimated uncollectible taxes	<u>(112,718)</u>
<u>Total Taxes Receivable</u>	<u>\$ 886,599</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

**D. Interfund Receivables/Payables**

Individual fund interfund receivable and payable balances at December 31, 1993 are as follows:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$	\$2,732
<u>Special Revenue Funds</u>		
Conservation Commission	1,386	
Special Trust Funds Income Account	1,246	
<u>Trust Funds</u>		
Nonexpendable Town Trusts	<u>100</u>	<u>          </u>
<u>Totals</u>	<u>\$2,732</u>	<u>\$2,732</u>

**E. Risk Management**

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets, errors or omissions, injuries to employees, or acts of God. During 1993, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. and the compensation funds of the New Hampshire Workers' Compensation Fund. These entities are considered public entity risk pools, currently operating as a common risk management and insurance program for member towns and cities.

The New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. is a Trust organized to provide certain property and liability insurance coverages to member towns, cities and other qualified political subdivisions of New Hampshire. As a member of the NHMA Property-Liability Insurance Trust, Inc., the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1st to July 1st. The program includes a Loss Fund from which is paid up to \$250,000 for each and every covered property, crime and/or liability loss that exceeds \$1,000. For the year ended June 30, 1992, the program includes Loss Funds from which is paid up to \$200,000 for each and every covered property, crime and/or liability loss that exceeds \$1,000.

The Trust maintains, on behalf of its members, the following insurance policies shared by the membership for the year ended December 31, 1993:

1. Underwriters at Lloyds #ISL5558 IC07268. It provides property, general liability and public officials liability coverage in excess of the Loss Fund and is in the amount of \$750,000.

Public Officials Liability has an aggregate limit of \$1 million per member.

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

2. Travelers Insurance Company #TXJCNB-228T545. It provides property coverage in excess of \$1 million in the amount of \$200 million.
3. United National Insurance Co. #XTP43100. Provides some members with higher limits from \$1 to \$2 million in excess of the underlying \$1 million.
4. Kemper #3XN02547600. Members of the Trust also share a Boiler and Machinery coverage policy which provides \$30 million limit resulting from any "One Accident" subject to a \$1,000 per loss deductible.

Contributions paid in 1993 for FY94, ending June 30, 1994, to be recorded as an insurance expense/expenditure totaled \$34,935. Unpaid contributions for the year ending June 30, 1994, and due in 1993 were \$-0-. Claims submitted to the Trust that have been billed to the Town for their portion of payment (i.e., deductible) as of December 31, 1993, totaled \$-0-. On July 27, 1993, \$2,994 was returned to the Town of Northwood as its 1993 "dividend" for the years 1987, 1988, and 1989. The Trust Agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of an additional assessment in any of the past years.

NOTE 4 - LIABILITIES

A. Intergovernmental Payable

Payables due other governments at December 31, 1993 include:

General Fund

Balance of School District Assessment	
Due Northwood School District	\$1,566,687
State of New Hampshire	<u>66</u>

<u>Total General Fund</u>	\$1,566,753
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Trust Funds

<u>Capital Reserve</u>	
Balance of Capital Reserve Fund due	
Northwood School District	<u>22,531</u>

<u>Total Intergovernmental Payable</u>	<u>\$1,589,284</u>
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B. Defined Benefit Pension Plan

*Plan Description and Provisions*

Town employees participate in the State of New Hampshire Retirement System (the System), a multiple-employer cost-sharing public employee retirement system



TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

(PERS). The payroll for employees covered by the System for the year ended December 31, 1993, was \$147,325; the Town's total payroll was \$430,137.

All full-time employees are eligible to participate in the System. The System is divided into two employee groups; Group I - teachers and all other employees except firefighters and police officers, and Group II - firefighters and police officers.

Group I Employees who retire at or after age 60 are entitled to retirement benefits equal to 1.667% of the average of their three highest-paid years of compensation, multiplied by their years of service. Earlier retirement allowances at reduced rates are available after age 45 with 10 years of service. Benefits fully vest upon reaching 20 years of service or attaining age 60.

Group II Employees are subject to the same age and vesting requirements as Group I employees. They are, however, entitled to retirement benefits equal to 2.5% of the average of their three highest-paid years of service, multiplied by their years of service, not to exceed 40.

The System also provides death and disability benefits, and cost-of-living increases have been periodically granted to retirees by the State Legislature.

*Description of Funding Policy*

The System is financed by contributions from both the employees and the Town. By State statute, Group I employees are required to contribute 5% of earnable compensation. Group II employees are required to contribute 9.3% of gross earnings. The Town must contribute the remaining amounts necessary to pay benefits when due. The contribution requirement for the year ended December 31, 1993, was as follows:

Town's Portion	\$ 6,823
Employees' Portion	<u>13,700</u>
<u>Total</u>	<u>\$20,523</u>

The amount shown as "pension benefit obligation" in the System's financial statements is a standardized disclosure measure of the present value of pension benefits, adjusted for the effects of projected salary increases and step-rate benefits, estimated to be payable in the future as a result of employee service to date. The measure, which is the actuarial present value of credited projected benefits, is intended to help users assess the System's funding status on a going-concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons among PERS and employers. The System does not make separate measurements of assets and pension benefit obligations for individual employers. The pension benefit obligation at June 30, 1992, for the System as a whole, determined through an actuarial valuation performed as of June 30, 1991, was \$1,600,517,569. The System's net assets available for benefits



*TOWN OF NORTHWOOD, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*DECEMBER 31, 1993*

on that date (valued at market) were \$1,654,059,701. The System holds none of the Town's securities.

*Trend Information*

Historical trend information showing the System's progress in accumulating sufficient assets to pay benefits when due is available for only six years and is presented in the System's December 31, 1992, annual financial report (the latest year available).

**Deferred Compensation Plan** - The Town offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all employees, permits the employees to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. Plan assets are reported at fair market value.

The Town contributed \$3,519 for the year ended December 31, 1993.

The plan is administered by an independent company, and the Town remits all compensation deferred to this administrator for investment as requested by the participant employees. All compensation deferred and funded under the plan, all investments purchased and all income attributable thereto are solely the property and rights of the Town (until paid or made available to the employee or other beneficiary), subject only to the claims of the Town's general creditors. Participants' rights under the plan are equal to those of general creditors of the Town in an amount equal to the fair market value of the deferred account for each participant.

It is the opinion of Management that the Town has no liability for losses under the plan but does have the duty of due care that would be required of an ordinary prudent investor. The Town believes that it is unlikely that it will use the assets to satisfy the claims of general creditors in the future.

**C. Long-Term Debt**

The following is a summary of the Town's general long-term debt transactions for the fiscal year ended December 31, 1993:

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

	<u>Capital Leases Payable</u>	<u>Compensated Absences Payable</u>	<u>Total</u>
<i>General Long-Term Debt Account Group</i>			
Balance, Beginning of Year	\$ 2,785	\$32,890	\$35,675
Retired	(1,914)		(1,914)
Net increase in compensated absences payable	<u>          </u>	<u>15,080</u>	<u>15,080</u>
Balance, End of Year	<u>\$ 871</u>	<u>\$47,970</u>	<u>\$48,841</u>

Long-term debt payable at December 31, 1993, is comprised of the following individual issues:

<u>Description of Issue</u>	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate %</u>	<u>Outstanding at 12/31/93</u>
<u>General Long-Term Debt Account Group</u>					
<u>Capital Lease Payable</u>					
Copy Machine	\$5,365	1991	1994	12.6	\$ 871
<u>Compensated Absences Payable</u>					
Vested Sick Leave					33,709
Accrued Vacation Leave					<u>14,261</u>
<u>Total General Long-Term Debt Account Group</u>					<u>\$48,841</u>

*Annual Requirements to Amortize Capital Leases*

<u>Fiscal Year Ending December 31,</u>	<u>Capital Leases</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1994	<u>\$871</u>	<u>\$28</u>	<u>\$899</u>

The lease-purchase agreement contains a non-appropriation funding clause whereby, in the event no funds or insufficient funds are appropriated by the Town, the lease shall terminate without penalty or expense to the Town.

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

NOTE 5 - FUND EQUITY

A. Reservations of Fund Balances

*Reserve for Encumbrances*

Funds encumbered at year end were as follows:

General Fund	<u>\$13,507</u>
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*Reserved for Special Purposes*

In the Trust Funds, the reserve for special purposes represents the unspent balance of the Town's Trust Fund which may be spent for the purposes specified as follows:

Nonexpendable Trust Funds (Income Balances)

Cemetery	\$78,902
Library	9,442
Miscellaneous	<u>8,989</u>

<u>Total Nonexpendable Trust Funds</u>	\$ 97,333
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Capital Reserve Funds

Ambulance	\$35,571
Highway Equipment	15,754
Highway Safety Equipment	984
Fire Truck	25,868
Town Hall	13,606
Pine Grove	<u>1,041</u>

<u>Total Capital Reserve Funds</u>	92,824
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Other Expendable Town Trusts

Library	<u>270</u>
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<u>Total</u>	<u>\$190,427</u>
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*Reserved for Endowments*

The reserved for endowments at December 31, 1993 represents the principal amount of all Nonexpendable Trust Funds which is restricted either by law or by terms of individual bequests, in that only income earned may be expended. The principal

TOWN OF NORTHWOOD, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1993

balances of the Town's Nonexpendable Trust Funds at December 31, 1993 are detailed as follows:

<u>Purpose</u>	<u>Principal</u>
Cemetery	\$154,605
Library	28,581
Miscellaneous	<u>16,987</u>
<u>Total</u>	<u>\$200,173</u>

B. Unreserved Fund Balances

*Designated for Special Purposes*

The \$63,818 designated for special purposes represents Special Revenue Fund balances which management intends to use in the subsequent years is as follows:

<u>Special Revenue Funds</u>	
Special Trust Funds Income Account	\$ 1,246
Conservation Commission	31,668
Ambulance Replacement	27,402
Lagoon Fee	<u>3,502</u>
<u>Total</u>	<u>\$63,818</u>

NOTE 6 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

Litigation

There are various claims and suits pending against the Town which arise in the normal course of the Town's activities. The Town follows the practice of recording liabilities resulting from claims and legal actions only when they become fixed or determinable in amount. There is one case which has the speculative potential loss in the vicinity of \$100,000 to \$150,000. Other cases, in the opinion of management, will not have a material effect on the financial position of the Town.

EXHIBIT A-1  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
General Fund  
Statement of Estimated and Actual Revenues  
For the Fiscal Year Ended December 31, 1993

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Taxes</u>			
Property	\$3,999,852	\$3,976,347	\$(23,505)
Land Use Change	4,000	3,399	(601)
Yield	6,000	4,720	(1,280)
Interest and Penalties on Taxes	113,000	150,671	37,671
Total Taxes	<u>4,122,852</u>	<u>4,135,137</u>	<u>12,285</u>
<u>Licenses and Permits</u>			
Business Licenses, Permits and Fees	230	310	80
Motor Vehicle Permit Fees	210,000	219,823	9,823
Building Permits	8,000	9,444	1,444
Other Licenses, Permits and Fees	4,500	4,601	101
Total Licenses and Permits	<u>222,730</u>	<u>234,178</u>	<u>11,448</u>
<u>Intergovernmental Revenues</u>			
<u>State</u>			
Shared Revenue	83,644	83,644	
Highway Block Grant	53,285	53,285	
Summer Youth Programs	4,900	3,891	(1,009)
Highway Safety Agency		1,095	1,095
State and Federal Forest			
Land Reimbursement	799	799	
State Settlement Agreement		35,544	35,544
Other Reimbursements	3	3	
<u>Federal</u>			
Emergency Management	2,000	4,087	2,087
Total Intergovernmental Revenues	<u>144,631</u>	<u>182,348</u>	<u>37,717</u>
<u>Charges For Services</u>			
Income From Departments	<u>8,000</u>	<u>14,498</u>	<u>6,498</u>
<u>Miscellaneous Revenues</u>			
Sale of Municipal Property	75,000	80,174	5,174
Interest on Investments	7,500	10,785	3,285
Rents of Property	16,000	16,057	57
Other		12,837	12,837
Total Miscellaneous Revenues	<u>98,500</u>	<u>119,853</u>	<u>21,353</u>
<u>Total Revenues</u>	<u>4,596,713</u>	<u>\$4,686,014</u>	<u>\$89,301</u>
<u>Unreserved Fund Balance</u>			
Used To Reduce Tax Rate	<u>40,350</u>		
<u>Total Revenues and Use of Fund Balance</u>	<u>\$4,637,063</u>		

The notes to financial statements are an integral part of this statement.



EXHIBIT A-2  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
General Fund  
Statement of Appropriations, Expenditures and Encumbrances  
For the Fiscal Year Ended December 31, 1993

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	<u>Encumbered From 1992</u>	<u>Appropriations 1993</u>
<u>Current</u>		
<u>General Government</u>		
Executive	\$	\$ 86,981
Election, Registration and Vital Statistics		14,085
Financial Administration		87,230
Legal Expenses		18,000
Personnel Administration		53,049
Planning and Zoning		12,012
General Government Buildings	588	21,459
Cemeteries	398	3,100
Insurance, not otherwise allocated		41,300
Advertising and Regional Associations		2,259
Total General Government	<u>986</u>	<u>339,475</u>
<u>Public Safety</u>		
Police Department		187,484
Ambulance		17,850
Fire Department		116,956
Building Inspection		18,926
Emergency Management		2,761
Total Public Safety		<u>343,977</u>
<u>Highways and Streets</u>		
Administration		43,821
Highways and Streets	1,101	178,210
Street Lighting		2,000
Total Highways and Streets	<u>1,101</u>	<u>224,031</u>
<u>Sanitation</u>		
Solid Waste Disposal		<u>112,016</u>
<u>Health</u>		
Administration		4,372
Animal Control		4,332
Health Agencies and Hospitals		17,391
Total Health		<u>26,095</u>
<u>Welfare</u>		
Administration		7,134
Direct Assistance		19,525
Total Welfare		<u>26,659</u>

<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1994</u>	<u>(Over) Under Budget</u>
\$ 84,406	\$	\$ 2,575
13,564		521
83,510		3,720
18,779		(779)
31,839	3,700	17,510
9,068		2,944
22,516		(469)
3,493		5
36,119		5,181
2,259		
<u>305,553</u>	<u>3,700</u>	<u>31,208</u>
179,819		7,665
18,635		(785)
114,217	1,932	807
18,803		123
2,454		307
<u>333,928</u>	<u>1,932</u>	<u>8,117</u>
41,507		2,314
140,873		38,438
2,335		(335)
<u>184,715</u>		<u>40,417</u>
116,023	250	(4,257)
1,664		2,708
3,705		627
17,391		
<u>22,760</u>		<u>3,335</u>
5,974		1,160
2,763		16,762
<u>8,737</u>		<u>17,922</u>

EXHIBIT A-2 (Continued)  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
General Fund  
Statement of Appropriations, Expenditures and Encumbrances  
For the Fiscal Year Ended December 31, 1993

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	<u>Encumbered From 1992</u>	<u>Appropriations 1993</u>
<u>Culture and Recreation</u>		
Parks and Recreation		16,703
Library		44,388
Patriotic Purposes		500
Summer Youth Program		
Total Culture and Recreation	<u>          </u>	<u>61,591</u>
<u>Conservation</u>		
Administration	<u>          </u>	<u>3,088</u>
<u>Debt Service</u>		
Interest Expense - Tax Anticipation Notes	<u>          </u>	<u>50,000</u>
<u>Capital Outlay</u>		
Gulf Road Improvements	2,109	
Computer System		8,500
Police Cruiser		20,000
Fire Truck		45,000
Highway Sander		3,300
EMT/FF Equipment		6,000
Town Clerk Record Book Rebound		500
Northwood Lake Milfoil Control		1,000
Fire Station Paving		2,700
Total Capital Outlay	<u>2,109</u>	<u>87,000</u>
<u>Intergovernmental</u>		
School District Assessment		3,129,187
County Tax Assessment	<u>          </u>	<u>233,594</u>
Total Intergovernmental	<u>          </u>	<u>3,362,781</u>
<u>Other Financing Uses</u>		
<u>Operating Transfers Out</u>		
<u>Interfund Transfers</u>		
Capital Reserve Funds	<u>          </u>	<u>350</u>
<u>Total Appropriations,</u>		
<u>Expenditures and Encumbrances</u>	<u>\$4,196</u>	<u>\$4,637,063</u>

<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1994</u>	<u>(Over) Under Budget</u>
16,303		400
43,638	375	375
500		
<u>3,891</u>		<u>(3,891)</u>
<u>64,332</u>	<u>375</u>	<u>(3,116)</u>
 <u>3,088</u>	 <u>          </u>	 <u>          </u>
 <u>728</u>	 <u>          </u>	 <u>49,272</u>
 109	2,000	
4,250	4,250	
19,644		356
45,000		
3,300		
6,000		
388		112
	1,000	
<u>2,700</u>		
<u>81,391</u>	<u>7,250</u>	<u>468</u>
 3,129,187		
<u>233,594</u>	<u>          </u>	<u>          </u>
<u>3,362,781</u>	<u>          </u>	<u>          </u>
 <u>350</u>	 <u>          </u>	 <u>          </u>
 <u>\$4,484,386</u>	 <u>\$13,507</u>	 <u>\$143,366</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT B-1  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Special Revenue Funds  
Combining Balance Sheet  
December 31, 1993

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<u>ASSETS</u>	<u>Special Trust Funds Income Account</u>	<u>Ambulance Replacement</u>
Cash and Equivalents	\$	\$23,736
<u>Receivables (Net of Allowances For Uncollectibles)</u>		
Accounts		3,666
Interfund Receivable	<u>1,246</u>	<u>          </u>
 TOTAL ASSETS	 <u>\$1,246</u>	 <u>\$27,402</u>
 <u>EQUITY</u>		
<u>Fund Balances</u>		
<u>Unreserved</u>		
Designated For Special Purposes	<u>\$1,246</u>	<u>\$27,402</u>



<u>Conservation Commission</u>	<u>Lagoon Fee</u>	<u>Total</u>
\$30,282	\$3,292	\$57,310
<u>1,386</u>	<u>210</u>	<u>3,876</u>
<u>\$31,668</u>	<u>\$3,502</u>	<u>\$63,818</u>
<u>\$31,668</u>	<u>\$3,502</u>	<u>\$63,818</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT B-2  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Special Revenue Funds  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
For the Fiscal Year Ended December 31, 1993

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	Special Trust Funds <u>Income Account</u>	Ambulance <u>Replacement</u>
<u>Revenues</u>		
Charges For Services	\$	\$22,648
Miscellaneous		349
<u>Other Financing Sources</u>		
Operating Transfers In	<u>1,029</u>	<u>      </u>
<u>Total Revenues and Other Financing Sources</u>	<u>1,029</u>	<u>22,997</u>
<u>Expenditures</u>		
<u>Current</u>		
General Government	148	
Welfare	100	
Culture and Recreation	1,180	
<u>Other Financing Uses</u>		
Operating Transfers Out	<u>      </u>	<u>10,000</u>
<u>Total Expenditures and Other Financing Uses</u>	<u>1,428</u>	<u>10,000</u>
<u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</u>	(399)	12,997
<u>Fund Balances - January 1</u>	<u>1,645</u>	<u>14,405</u>
<u>Fund Balances - December 31</u>	<u>\$1,246</u>	<u>\$27,402</u>

<u>Conservation Commission</u>	<u>Lagoon Fee</u>	<u>Total</u>
\$ 910	\$1,480 69	\$24,128 1,328
<u>1,386</u>	<u>          </u>	<u>2,415</u>
<u>2,296</u>	<u>1,549</u>	<u>27,871</u>
		148 100 1,180
<u>          </u>	<u>          </u>	<u>10,000</u>
<u>          </u>	<u>          </u>	<u>11,428</u>
2,296	1,549	16,443
<u>29,372</u>	<u>1,953</u>	<u>47,375</u>
<u>\$31,668</u>	<u>\$3,502</u>	<u>\$63,818</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT A-3  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
General Fund  
Statement of Changes in Unreserved - Undesignated Fund Balance  
For the Fiscal Year Ended December 31, 1993

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<u>Unreserved - Undesignated</u> <u>Fund Balance - January 1</u>		\$305,919	
<u>Deduction</u>			
Unreserved Fund Balance Used To Reduce 1993 Tax Rate		<u>40,350</u>	\$265,569
<u>Addition</u>			
<u>1993 Budget Summary</u>			
Revenue Surplus (Exhibit A-1)	\$ 89,301		
Unexpended Balance of Appropriations (Exhibit A-2)	<u>143,366</u>		
1993 Budget Surplus			<u>232,667</u>
<u>Unreserved - Undesignated</u> <u>Fund Balance - December 31</u>			<u>\$498,236</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT C-1  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Trust Funds  
Combining Balance Sheet  
December 31, 1993

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	Trust Funds			
	Expendable		Nonexpendable	
	Town	Capital Reserve	Town	Total
<u>ASSETS</u>				
Cash and Equivalents	\$270	\$ 2,025	\$ 36,568	\$ 38,863
Investments		113,330	260,838	374,168
Interfund Receivable			100	100
 TOTAL ASSETS	<u>\$270</u>	<u>\$115,355</u>	<u>\$297,506</u>	<u>\$413,131</u>
 <u>LIABILITIES AND EQUITY</u>				
<u>Liabilities</u>				
Intergovernmental Payable	\$	\$ 22,531	\$	\$ 22,531
 <u>Equity</u>				
<u>Fund Balances</u>				
Reserved For Endowments			200,173	200,173
Reserved For Special Purposes	270	92,824	97,333	190,427
Total Equity	<u>270</u>	<u>92,824</u>	<u>297,506</u>	<u>390,600</u>
 TOTAL LIABILITIES AND EQUITY	<u>\$270</u>	<u>\$115,355</u>	<u>\$297,506</u>	<u>\$413,131</u>

The notes to financial statements are an integral part of this statement.



EXHIBIT C-2  
TOWN OF NORTHWOOD, NEW HAMPSHIRE  
Fiduciary Fund Type  
Expendable Trust Funds  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
For the Fiscal Year Ended December 31, 1993

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	<u>Town</u>	<u>Capital Reserve Funds</u>	<u>Total</u>
<u>Revenues</u>			
Interest and Dividend Income	\$ 59	\$ 3,306	\$ 3,365
<u>Other Financing Sources</u>			
Operating Transfers In	_____	<u>10,350</u>	<u>10,350</u>
<u>Total Revenues and Other Financing Sources</u>	<u>59</u>	<u>13,656</u>	<u>13,715</u>
<u>Expenditures</u>			
<u>Current</u>			
Culture and Recreation	<u>1,042</u>	_____	<u>1,042</u>
<u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures</u>	(983)	13,656	12,673
<u>Fund Balances - January 1</u>	<u>1,253</u>	<u>79,168</u>	<u>80,421</u>
<u>Fund Balances - December 31</u>	<u>\$ 270</u>	<u>\$92,824</u>	<u>\$93,094</u>

The notes to financial statements are an integral part of this statement.

## TRUSTEE OF THE TRUST FUNDS REPORT

This report is not, nor is it intended to be, a real financial statement. A formal accounting of the trust funds is included in the Town's Audit Report.

The following listing will answer some commonly asked questions.

### 1993 ADDITIONS TO THE FUND:

#### Interest Earned in 1993:

Perpetual Care, Cemetery Fund	9921.38	
Other Cemetery Funds	1697.89	
Library Funds	1584.86	
Miscellaneous Funds	910.94	
Capital Reserve Funds	3873.34	
Total Interest Income		17988.41

#### Other Income:

New Perpetual Care Funds	4254.18	
Gladys Gardner Fund, gift from Jean Johnson	100.00	
Town Addition to Ambulance Fund	10000.00	
Town Addition to Pine Grove Fund	350.00	
School District Addition to School Fund	5000.00	
Miner Well Fund - Gift from First Baptist Ladies Aid	60.00	
Total Additions to Existing Funds		19,764.18

### 1993 EXPENDITURES:

Perpetual Care Costs from PC Funds	7593.00
Cemetery Costs From Other Funds	2230.73
Payments To Town & School From Library Funds	1048.62
Various Payments From Other Funds	2035.55
Total Payments From Trust Funds	12907.90

Respectfully submitted,

Joann W. Bailey  
Trustee of Trust Funds

## SELECTMEN'S REPORT TO THE TOWN

The 1993 Town Election brought a seasoned veteran and a rookie to the Office of Selectmen. Robert Bailey returned to his familiar seat at Town Hall to add an experienced voice to Town Government. Mike Bane, although a new role for him, is very familiar with how Northwood functions and we knew it would not take him long to settle in.

The Board saw, this year, the final settlement with the State of New Hampshire, of the former Burt Property, known as "Northwood Meadows". Now that that is behind us, we can foresee a "park" that Northwood can be proud of. Spearheaded by a very energetic group of "Telephone Pioneers", Northwood Meadows will soon offer a variety of outdoor recreation for all of us to enjoy, and be proud that it is part of Northwood.

Early on in the year, we were hit with a winter storm of blizzard conditions forcing the Governor to declare a State of emergency. Our Emergency Management Department was pressed into service, and with their expertise, we were able to keep our roads open, care for those who needed assistance, and were able to recoup a significant portion of the expense through Federal funding.

Issuing new dump stickers proved certainly a worthwhile effort. The volume of trash was reduced significantly, only to the benefit of all our tax paying citizens.

With the Lamprey waste disposal site earmarked for closure in 1995, much of the Selectmen's concerns have been focusing on what the Cooperative (consisting of 13 towns regionally) will ultimately do for an alternative method of disposal and at what location. We press on with this issue on a day-to-day basis.

Throughout the year, the Selectmen reviewed and discussed the Government Structure Committee's recommendations regarding the Town's Employee Handbook. In November, after meetings with the Committee and the employees, the Selectmen adopted several revisions.

Much of the Selectmen's efforts are focused on managing the Town's expenses, income and the overall budget. We were fortunate to be able to return approximately \$129,000 of unexpended funds to the General Fund, and along with a tremendous effort from our School Board, we were able to realize a significant drop in the Town's tax rate.

1994, the Year of Economic Rebirth, looks bright. Much to continue, much to begin and with the continued support of the employees, the many, many dedicated volunteers, the Town will go forward with a positive approach toward the quality of life we all deserve.

## REPORT OF THE ADMINISTRATIVE ASSISTANT

It's early January, 1994 - the wood stove is warm, but there is no electricity as another winter storm is upon us. Today is the appointed day to write my report for 1993. What better atmosphere for doing so - winter white outside and cozy warm inside while sitting near the wood stove.

Many changes took place in 1993; the return of a "veteran" Selectman, Bob Bailey, the election of a life-long resident, Mike Bane, as junior Selectman. With this change my count rises to 14 for the number of Selectmen I have worked with in 21 years. Changes in office staffing also occurred in 1993, with Deb Jaskolka leaving to move to Florida, Anne Marquis leaving to move to Exeter, and Steve Bergstrom being replaced by Monica Nann Smith as building inspector. Julie Roy became our bookkeeper and Linda Schlieder took on the duties of Planning Board secretary. The "new" and "old" staffers have become a very good working team.

Again this year my work included handling the tax deeded properties. Fortunately, we have been able to return several properties to the former owners, with only a few small parcels of land remaining to be auctioned in the Spring.

The Selectmen realized the need to revise the Personnel Handbook and considered several of the Government Structure Committee's suggested revisions during this process. Two meetings were held with employees to gather their input and the revision was approved in November to become effective January 1, 1994. A very positive action came out of the meetings with employees. It was decided to hold quarterly meetings of the employees and Selectmen in order to improve communications and to discuss any matters that either group feels a need to discuss. The timing of these meetings will coincide with budget preparation, town meeting and planning for the next year.

In 1993, Selectmen established a Town Safety Committee with Lt. Michael Hoisington, Fire Department Safety Officer selected as Chairman. The Committee, made up of Department personnel will inspect all town buildings to determine what needs to be done to make them public and employee safe. This Committee will work with our insurance carrier on this task, and the results will eventually help to lower our insurance premiums.

The process of numbering each parcel of land in Northwood in preparation for E-911 continues. Lt. Kevin Madison of the Fire Department is refining the work begun by True Chesley. The budget for 1995 will include the cost of road name signs and numbers, and we will be ready for E-911 to take effect on July 1, 1995. As you know, the cost of E-911 is funded by each of us through our individual telephone bills.



In 1994, we plan to continue the restoration of our Town records by rebinding additional Town Clerk record books. We plan also to bind another 10 years of Town Reports into reference books. 1995 will be the year to request money for microfilming other town records. This was last done in 1987. We are proud of the history contained in these records, and in order to allow continued use of them, we must restore them whenever possible.

I thank each and every department and board for their continued suport and cooperation. Team work is very important and your efforts are sincerely appreciated.

Respectfully submitted,

Marion J. Knox  
Administrative Assistant



## BOARD OF ADJUSTMENT REPORT

The Northwood Board of Adjustment held Public Hearings for 3 variance applications in 1993 which resulted in 1 approval and 2 denials. The three variance requests were for encroachment into the required 20 setbacks. A special exception request to the Wetlands Preservation District was heard twice, relative to a 9 lot subdivision application. The special exception was granted both times but ultimately became void due to subsequent Planning Board action on the final plan.

Board of Adjustment held several work sessions on the 20' setback requirement. A joint meeting was held with the Planning Board in October and it was agreed to present an amendment to the Zoning Ordinance to reduce the setbacks on existing, undersized lots (formula based on lot size) for voter consideration in March 1994. A major drive will take place to inform the public about this proposal. Vice-Chairman George Rogers was commended for his efforts over the years to resolve the setback issue on undersized lots. George served as Board of Adjustment liaison to the Planning Board and drafted the proposed ordinance change.

The Board of Adjustment meets monthly by agenda only. New members will be appointed in March. Should you be interested in serving on this Board, contact either myself or the Board of Selectmen.

Respectfully submitted,

Bruce Farr, Chairman

## REPORT OF THE CEMETERY TRUSTEES

Andy Turner was re-elected to the Cemetery Trustees to serve until 1996. He serves with Sam Johnson (1 year) and Nancy Boyd (2 years). Andy serves as Chairman.

Sherman Elliott renewed his flat contract to maintain the six public cemeteries and serves as Superintendent of the Northwood cemeteries. He and his family do a fine job in keeping the cemeteries looking nice as well as volunteering to do a number of private cemeteries. There are 63 private cemeteries in town.

This year was eventful in the following ways:

a. The water system at East Northwood was turned on in April and turned off in October without incident. Since Andy has been removing the faucets and blowing out the lines with a compressor each fall, the expense for leaks and excessive well electricity costs have been eliminated.

b. The Veterans Lot at Pine Grove was completed in 1993. The fill was mounded and the loam was spread and seeded. Form Specialists did the work on the flag pole base. Andy recruited Mike Fanning and David Downs who were required to do 50 hours of work for the Town. These men helped to spread the dirt at Pine Grove, Section C, Row 2. This section has been seeded and slowly Row 3 is being created.

c. The two men mentioned above were also used to paint the fence across the front of Harvey Lake Cemetery.

d. Perry Richardson repaired the curved section of the fence at Harvey Lake Cemetery. This required special molded pickets, posts and rails.

e. The Dept. of Transportation made two inquiries of the Town involving widening the road into Harvey Lake Cemetery and fixing the intersection at Routes 202 & 202A. The Cemetery Trustees sent letters to DOT challenging any encroachment on either the Harvey Lake or Pine Grove Cemeteries.

f. Vandals in Northwood took their anger out on 23 monuments in Harvey Lake Cemetery requiring \$1000 of the taxpayers money to restore the stones. Fortunately the cemetery budget was able to cover this unnecessary expense. Restitution is wanted.

g. At Fairview Cemetery the desire of four parties to put in their corner stones (as should be done by all that have cemetery lots) gave reason to remeasure and peg the lots in the "New" section. It revealed that over the years care has not been taken in some locations to assure the survey lot size of 16'X 24' with 4' paths was adhered to. Also, the placement of monuments have not been under the supervision of the cemetery trustees.

h. The Trustees served as brokers for three cases where persons sold off portions of their lot at Fairview. In such cases the owner negotiates the sale price, and the new owner is required to place Perpetual Care on the new purchase at the current rate for each grave purchased. The Perpetual Care that the original owner had on the graves is refunded to the owner or the heirs.

i. A large limb fell into the John Sherburne Cemetery on Sherburne Hill Road. The Road Agent arranged to cut it up, and Andy repaired the fence which was placed around it a couple of years ago.

j. The new rails, which were purchased at the time Andy rebuilt the front fence at East Northwood Cemetery, were delivered by Lumbertown who has been kind enough to store them. The back fence will be replaced when weather permits, certainly early in the Spring. The "good" rails from the front were used to build the fence around the John Sherburne Cemetery and the grave found behind the Town Hall.

k. The veterans did some monument straightening in the East Northwood Cemetery. The previous year they did this for the veterans graves in Pine Grove Cemetery. Their goal is to do this in all of the cemeteries. Such an effort is appreciated.

l. The problem of burials in December came up this year because it was so mild. Basically, the cemeteries are closed for burials starting December 1 through April. The reason for this is the sod and earth that are removed get hardened or frozen and cannot be put back without considerable work; and in the Spring, considerable work has to be done to bring the grave back up to proper appearance. The question of digging the grave came up also. All graves must be dug at least under the supervision of the Superintendent so that the location, and requirements meet the standards of the cemetery. This is also required to assure proper recording in the town records.

m. Andy is placing the Perpetual Care Record on the town computer so that the trust funds can be maintained more easily. This will permit a ready comparison between the lot ownership, the burial records, and the perpetual care trusts. THIS BRINGS TO LIGHT THAT THERE ARE SOME LOTS IN EACH CEMETERY THAT ARE NOT COVERED BY PERPETUAL CARE. THE TOWN MEETING OF 1990 AND 1991 REQUIRES THAT PERPETUAL CARE BE PLACED ON ALL LOTS. THE CURRENT PRICE IS \$100/GRAVE. THIS ONE TIME PAYMENT COVERS THE CARE FROM THE INCOME OF THAT TRUST.

Respectfully submitted,

Samuel Johnson, Jr.  
Andreas M. Turner  
Nancy R. Boyd

# REPORT OF THE CODE ENFORCEMENT OFFICER

Single Family Residence	5
Mobile Homes	5
Home Garages	7
Porches	4
Sheds	14
Decks	12
Remodels	9
Additions	18
Demolitions	4
Barns	6
Commercial	5
Signs	8
Pools	5
Fences	3
Foundations only	8
Demolition	4
Miscellaneous	15
Electrical	59
Plumbing	17
Mechanical	11

Total Permits Issued: 215

Total Fees Collected: \$9368.93

## NUMBER OF PERMITS ISSUED BY MONTH & FEES COLLECTED

	Number Issued	Amount Collected
January	9	\$ 176.00
February	10	299.00
March	12	508.00
April	13	319.15
May	33	1700.64
June	31	1412.69
July	28	969.10
August	15	641.56
September	12	261.13
October	24	1755.20
November	18	917.46
December	10	409.00
	215	\$9368.93

Respectfully submitted,

Monica R. Nann Smith  
Code Enforcement Officer



## NORTHWOOD CONSERVATION COMMISSION

The Northwood Conservation Commission is responsible for protecting the natural resources of the Town and promoting awareness of sound conservation practices and policies. In recognition of its responsibilities, the Conservation Commission:

- maintains a current inventory of all the natural resources found within the Town
- ensures these resources are utilized properly
- provides input to town boards and committees on issues concerning natural resources
- manages the Town forests
- informs town residents about conservation related issues

The Conservation Commission meets at 7:00 PM on the first Tuesday of the month at the Town Hall. Residents interested in becoming a member or being involved in a specific project are encouraged to contact the Conservation Commission at the Town Hall.

In 1993 the Commission's activities included:

### PROJECTS

The Wetlands Inventory subcommittee continued its work from 1992, and with the help of dedicated volunteers performed field evaluations of approximately 20 wetland sites throughout the Town. The subcommittee successfully involved several residents with little technical knowledge about wetlands and is interested in recruiting even more volunteers in 1994. The preliminary results of these evaluations will be displayed at Town Meeting.

As part of the project, 3 new maps were acquired: "Special Features", identifying cultural, historical, and natural sites that are of special interest to the Town; "Wetlands Composite", identifying wetlands by several different techniques; and "Evaluated Wetlands Sites" showing the sites evaluated in 1993 and those planned for 1994.

The project will continue in 1994 with the goal of evaluating approximately 20 additional sites and development of a final map showing the most important wetland areas in the Town of Northwood.

The Saddleback Mountain Trail Extension was worked on by local boy scout Tras Berg as his Eagle Scout Service Project, continuing work done in 1992 by Eagle Scout Chris Lounsbury. An



extension was built to the Saddleback Mountain Trail, from Saddleback Road in Deerfield to the top of Saddleback Mountain, where the trail previously terminated. In appreciation of Tras's contribution, the Conservation Commission sponsored a Mountain Day hike last fall along the entire length of the trail from Saddleback Road in Deerfield to Mountain Road in Northwood.

The Commission will continue to be involved with trail work in 1994, including coordinating trail layout and building efforts with the Northwood Meadows State Park trails and linking the trails in the Saddleback Mountain area with those in Northwood Meadows.

In 1993, the Giles Lot Thinning Project was the focus for the Commission's forest management activities, continuing the implementation of recommendations made in the Northwood Forest Management Plan. This project will be carried out with the services of a licensed forester to ensure the work performed on the lot will comply with sound conservation, wetland and environmental practices. The project will be a traditional firewood thinning operation and will be the first in many years for the Giles Lot. The thinning will result in better growth of the remaining timber, some of which is potentially valuable sawlog quality hardwood.

In 1994, the Commission hopes to receive funding to allow continued implementation of other recommendations in the forest management plan.

#### PROVIDING INPUT TO TOWN BOARDS, COMMISSIONS, ORGANIZATIONS AND RESIDENTS

The Commission actively provided input to the Planning Board and Zoning Board of Adjustment on wetlands issues and has provided input to many residents regarding their dredge and fill applications. The Commission also coordinated communication between many of the lake associations and residents regarding Milfoil, an invasive fresh water plant that has become a problem for the Town.

#### WETLANDS PROTECTION - DREDGE AND FILL ACTIVITIES

The Conservation Commission provides input to the State Wetlands Board regarding projects which modify the soils in wetlands areas with fill or dredging activities or construction of structures including dock construction on lake shorelines. In 1993, the Commission instituted regularly scheduled visits to all sites where projects are proposed. These visits will occur in the last week of each month. Commission members are available for preliminary visits and to provide guidance on completing "Dredge and Fill Permit" applications in a manner that is acceptable to the State Wetlands Board. The visits will allow the Commission to provide consistent input to the State Wetlands Board regarding the merit of each application.

With the help of interested citizens, the Conservation Commission made significant progress in 1993 toward protecting and managing the important natural resources in town and helping citizens realize their own development objectives. The Town of Northwood greatly depends on the health of its natural resources not just to maintain its valued quality of life, but also to encourage economic growth. To this end, the Conservation Commission looks forward to another year of working with the citizens of Northwood.

## DATA PROCESSING ADVISORY COMMITTEE REPORT

In July 1993, an ad hoc committee was organized by the Selectmen to determine what needed to be done to update the town's computer system. Committee members are Bob Clark, Marion Knox, Bob Tomasello and Bob Young. The committee met several times between July and December.

During these meetings, discussions about the current computer hardware system and current software applications were held to give committee members a better understanding of current operations. More importantly, discussions about the future needs and requirement were held.

The committee agreed to adopt a policy of platform independence and use of the most up-to-date hardware and software the town can afford. Technology and the benefits and changes it brings are evolving too fast for organizations to allow their computer systems to become obsolete. As time goes on computerized links with federal and state agencies will become commonplace. And a multimillion dollar organization like the Town of Northwood must be prepared to take advantage of technology that will help to contain the growth and cost of governing our town.

The committee has recommended that the \$8,500 approved in 1993 be used to purchase one file server, 2 work-stations, 1 laser printer, installation and conversion.

The committee also recommends that \$7,170 be approved in the 1994 budget to purchase 4 work-stations (2 net worked - 2 stand alone), 1 laser printer, installation. This second acquisition will bring the town offices pretty much up-to-date and position the town to technically migrate into the future in a more cost-effective manner.

The committee agrees that the current 10 year old hardware has no residual use beyond short-term word processing. Parts for the old hardware are no longer available.

The committee feels the Selectmen should consider establishing a standing committee to monitor the use and effectiveness of ongoing computer operations and work with town employees to plan for future use of technology to hold down the expenses required to run our town.



## THE EAST/WEST HIGHWAY ADVISORY COMMITTEE

As 1993 began the Northwood East/West Highway Committee continued their work representing the position of the Town, concerning the New Hampshire Department of Transportation proposals to build some combination of upgrades, bypasses and new roads through this region. Committee members attended meetings and hearings to gather information and speak in support of Northwood's position, as determined by a voter survey done in August 1991.

In March 1993, a second voter survey was distributed, collected and tabulated by the committee. The results support the first survey and provided the committee with new information and a renewed sense of purpose. Several hundred signatures have also been collected on the petition at Town Hall.

In the Spring of 1993, the committee decided to take a more positive stand in representing the town's position. To that end, the committee voted to begin a series of round table discussions on the proposed East/West Highway. The first meeting was held in July. State and federal bureaucrats, state and federal elected officials and town officials were invited to sit down together at the Town Hall to discuss this issue. The first meeting went well. It was decided by the group to have a second meeting.

In the Fall of 1993, the second round table discussion was held at the Town Hall. At this meeting, NH DOT said that because of a lack of political support they would most probably not go forward with the current East/West Highway Study. This was confirmed in January 1994 by the Governor and Commissioner of Transportation and reported in the media.

The committee met on January 19, 1994 to determine its future. The committee recommends that, since the East/West Highway has been "shelved" by NH DOT, the Selectmen should dismiss the committee. Since transportation will continue to be an important issue to the Town of Northwood, the committee also recommends that the Selectmen create a Transportation Advisory Committee. This new committee would merge the responsibilities of the Route 4 Impact Committee and the East/West Highway Advisory Committee. Additionally the committee feels the Town should begin working to develop a master "vision plan" for what the current citizens would like Northwood to be in 25 to 30 years. The committee members thank the citizens of Northwood for their ongoing support and encouragement on this important issue.

The East/West Highway Advisory Committee members are Bob Bailey, Bob Clark, Tom Chase, Scott Martin, Ellis Ring and George Rogers.

## EMERGENCY MANAGEMENT REPORT

Directly following Town Meeting last year, Northwood Emergency Management activated the town's Emergency Operations Center at the Ridge Fire Station and prepared to deal with what was reported to be the snow storm of the century. The Governor declared a state of emergency, Seabrook Power Station went on alert, and towns all over New England prepared for the storm that had crippled the middle Atlantic states. Fortunately for Northwood, the "blizzard" amounted to little more than a bad snow storm. Power outages were minimal and most of the town was back to normal in a few days, but our Emergency Action Plan had worked.

Northwood's Emergency Management Team is the local branch of government which must prepare for the unexpected. Communities such as Northwood need to have both an action plan and relief plan in place before disaster strikes and periodically test those plans. This year, in addition to activation for storm emergencies and technical hazards, such as the fire at Harding Metals, Northwood Emergency Management participated in the September New England-wide Civex Drill to test state-wide emergency planning in the event of a magnitude 6.5 earthquake. Several concerns came out of that drill.

- Communication still remains a problem. Upgrading and replacement of radios by Northwood's Fire, Rescue and Police Departments have helped. The present "town" frequency now must be dedicated to police operations only. Northwood will petition for a second municipal frequency from the FCC.

- Disaster sheltering in Northwood needs review. The Northwood School was designated as the town's primary shelter, yet it is without emergency power and would be structurally compromised by a magnitude 5 or 6 earthquake. The Town Hall has since been designated as the primary storm shelter since it now has emergency power; however, its capacity is limited.

- Our on-going review of the Northwood Emergency Plan will focus the coming year on evacuation plans from the schools, earthquake preparedness, traffic detour procedures from main arteries such as Route 4 and 202, and the addition of Standard Operating Procedures for each department for specified declared emergency conditions.

- The Welfare Director and others are developing a list of special needs, shut-ins, and elderly who might require assistance in the event of an emergency or long term power outage.

- Most of Northwood's response personnel completed a Hazardous Awareness course this year; however, the town has not as yet adopted a Hazardous Materials Emergency Plan. SARA title



III (Superfund Amendments and Reauthorization Act of 1986) requires that towns develop local emergency planning committees (LEPCs). Title III compliance will be a major focus for 1994.

Emergency Management asks that each citizen develop an emergency plan for their household. A flashlight, a few blankets, potable water and a bit of canned food set aside in a safe place coupled with helping your children "learn not to burn" or how to "duck and cover" could help to protect your family when what "can't happen here" does.

Respectfully submitted,

Robert E. Young, Director  
Emergency Management

## NORTHWOOD FIRE DEPARTMENT

The Northwood Fire Department and Rescue Squad responded to a record breaking 406 calls in 1993. This represents an increase of over 30% from the previous year.

A large increase in motor vehicle accidents and an extremely dry and dangerous summer combined to boost the number of calls. The fire department experienced the most time consuming and costly brush fire season in decades.

The new Class A foam system which we purchased with a grant from the State of New Hampshire has proven to be a tremendous asset to the town. It's use was instrumental in controlling the forest fire on Saddleback Mountain and found heavy use at the major fires on Fort Mountain in Epsom and other calls.

In December, after a long wait, Engine 2 returned to Northwood after having been totally refurbished with an all aluminum body. Refurbishing this truck saved the town approximately \$130,000 over the cost of a new pumper.

A warm and special thank you goes to the families of those who volunteer their time and efforts to bring the best of fire protection and medical service to their community. To the many people we help and meet while doing our job, your kind words and support are greatly appreciated.

For the past eleven years I have been proud to serve you as Fire Chief. I could not have done it without the able help of my wife, Cathy, who has served all 11 years as the department's secretary and bookkeeper, but the time has come for us to move on to other things. Therefore, I will be retiring as Fire Chief effective April 18, 1994. Cathy will also be leaving her position as secretary and bookkeeper of the department. Cathy and I are both looking forward to spending more time with our three children.

We wish to thank all of you who have so graciously supported us over the past eleven years and hope to find time to personally thank the many who have had kind words for the department over the years. I leave this post very proud of what we as a fire department and town have accomplished in making Northwood a safer place to live.

LEARN NOT TO BURN,

William R. Calef  
Chief of Department

# BREAKDOWN OF RUNS

Structure Fires	19	False Alarms	21
Vehicle Fires	9	Medical Aid	126
Brush/Outside Fires	34	Inspections	34
Hazardous Conditions	12	Service Calls	26
Motor Vehicle Accidents	62	Miscellaneous	8
Mutual Aid Given	55		

# HUMAN SERVICES DIRECTOR'S REPORT

Month	Applicants	Rent	Food	Utilities	Misc.	Total
Jan.	16	\$ 186.00	\$ 0	\$ 0	\$ 10.00**	196.00
Feb.	12	0	0	241.06	34.75*	275.81
Mar.	5	0	0	100.00	46.79*	146.79
Apr.	14	75.00	0	0	0.00	75.00
May	13	0	0	129.96	74.99*	204.95
June	16	71.00	0	61.28	20.00**	192.28
					40.00*	
July	6	0	0	0	10.00**	10.00
Aug.	10	0	0	0	0	0
Sept.	8	80.67	0	30.03	0	110.70
Oct.	12	283.00	10.00	9.00	0	302.00
Nov.	19	400.00	15.00	80.33	0	495.33
Dec.	17	400.00	0	353.25	5.00**	758.25
TOTAL:	148	\$ 1495.67	\$ 25.00	\$1004.91	\$241.53	\$2767.11

\*Medical/\*\*Gas

In addition to serving 15 individuals and families monetarily, some once and others several times, clients were referred to State, Federal and private aid.

Many applicants received aid from AFDC, AFDC-UP, Fuel Assistance, Crisis Fuel Assistance, Crisis (FEMA), Crisis (AFDC), Neighbor Helping Neighbor, and Project Care. Some clients were referred to Seacoast Mental Health, A Safe Place, Lamprey Health Care, N.H. Job Training Council, Social Security, SSI, and Rural District VNA.

Food vouchers were kept to a minimum because of the Town's well stocked Food Pantry, ably run by Pat Jacobsmeyer and her great crew of volunteers.

Clothing was provided by Nonie Sauls of the Salvation Army. The Salvation Army, through Nonie, also provided some emergency fuel vouchers.

Thanksgiving and Christmas Food Basket distribution was ably coordinated by Diane Elliott.

The Northwood Rescue Squad and The Giving Tree group from Concord Hospital provided Christmas presents for many needy families who otherwise would have gone without.

Disposal Area Superintendent Dennis Gagnon helped me find furniture for many needy clients.

Thanks to a bill passed by the Legislature effective July 1, 1992, welfare rents due to be paid to a landlord behind

on property taxes were paid directly to the Tax Collector to be credited to the landlord's unpaid taxes. Approximately \$1100 of welfare rental monies were returned to the Town in this manner.

In addition, approximately \$1374.63 was paid back to the Town by prior welfare recipients. Payback letters are sent out three times a year to all previous clients. Agreements are signed and then they send their checks in once a month.

A considerable amount of time was spend by the Human Services Director negotiating with PSNH, NH Electric Co-op, and Eastern Propane to prevent disconnects. Clients were set up with affordable payment schedules.

Time was spent on Home Visits, and taking some clients without transportation to Portsmouth so they could apply for Food Stamps, AFDC, Medicaid and Fuel Assistance. In several cases, the Welfare Director went to area hospitals to help clients fill out forms, and then represented them at the Medicaid appointment. Several shut-ins were brought food from time to time.

All eligible clients were required to do 20 hours per week of community service, and 15 verifiable full-time job searches. This year, welfare clients worked primarily at the Library, and the Elementary School.

Exempted from state law from both of the above requirements are women with children under six, and clients with a medical problem precluding work. This must be verified by a letter from a doctor.

The welfare department had a grant approved by DCYS and the County Commissioners, and 10 Northwood youths were employed at the Ridge School, the Disposal area, and helping the Road Agent, at no cost to the Town.

The Electra Cotton Fund provided a client with a new appearance to aid in job searches.

Many thanks to the Rescue Squad, area churches, the Boy Scouts, the Lions Club, the Chamber of Commerce, Concord Hospital, and many townspeople, without your help, this Welfare Budget would have been a lot higher.

Respectfully submitted,

Pat Stead  
Human Services Director



## LIBRARY REPORT

We are pleased that 1993 was another active year at the library. 292 new patrons registered for cards giving us a total of 2,148 current library users. Circulation statistics showed an increase of 620 with 20,583 books and materials borrowed from the library.

Library programming continued to be an important focus. Seventeen book discussions were held this year with both afternoon and evening sessions available revolving around the themes "The Quest for the American Dream" and "The American Wilderness". The Christa McAuliffe Planetarium Family Pass was again available thanks to a resident's private donation. A variety of lectures offered included financial planning, vegetable gardening, and the aging process. National Library Week in April was celebrated with "Night of a 1000 Stars" featuring guest readers from the community and Children's Book Week in November was celebrated with a "Dino-Day" program.

The demand for children's programming grew tremendously. Storytimes increased from two to three sessions with an average of thirty children attending per week! The Teddybear Storytime was offered as usual during the summer. "Ketchup On Your Reading" was the summer reading program theme and participants attended workshops featuring food activities and crafts. The program began with a puppet show starring Lesley Smith and ended with a family picnic. We hold the usual holiday parties as well - Valentine's, Easter, Halloween and Christmas. The Great Stone Face Reading Club started in the fall and children in grades three through six are encouraged to read books nominated for the Great Stone Face Award and to attend monthly meetings at the library.

The Friends of the Library purchased a central air conditioning system for the library at the beginning of the summer with proceeds from the sale of Joann Weeks Bailey's A Guide to the History and Old Dwelling Places of Northwood, New Hampshire. Copies of the book can still be purchased at the library. The state library continues to provide us with many services including the ever popular interlibrary loan. Their toll-free access number enables us to use the statewide database to locate and borrow books while making our books available as well. The van stops here weekly so all the books and materials are delivered free of charge.

We were sorry to accept the resignation of Deborah Mann as library assistant, but were pleased to welcome Eunice Fraser as our newest staff member. Judy Glover continues to share the position of library assistant and Donna Bunker continues as librarian. Library Hours: Mondays and Tuesdays 10-5, Wednesdays and Thursdays 10-2 and 6-8, and Saturdays 10-2.

Respectfully submitted,  
Elizabeth Stimmell  
Kate Leblanc  
Nathalie Wall

## REPORT OF THE PLANNING BOARD

1993 marked an active year for the Planning Board. A steady increase was seen over the previous year. Regular monthly meetings continued on the fourth Thursday of each month with work sessions called on an "as-needed" basis. Chairman Rob Johnson submitted his resignation which was regretfully accepted by the Board. John Jacobsmeyer was later chosen to fill this vacancy. Eleanor Pinkham was elected as a member in the March electin and then elected to the position of Chairwoman.

A nine lot subdivision, Lifetime Estates, pending at the start of the year culminated in a conditional approval for 8 lots in December with 10 conditions attached. Many hours were spent on this project including meeting time, site walks, consultation with Strafford Regional Planning Commission and the hiring of an independent consulting firm before a final decision was reached. The Board committed to an in-depth review due to the concern over the extensive amount of wetlands on the property. At the conclusion, the Board agreed to work on subdivision regulations in the coming year; including the impact of development on wetlands and related issue.

Numerous Site Plans were reviewed and approved including: Brennan's Mini-Golf; B & M Trading Post at the former Hancock Lumber building; Brisard's Sleigh Bell Antiques; Norma Koski and Chip Mauck, Sunweaver Solar Energy Products and Wildflour Natural Foods and Bakery at the former Casual Cook; Paul Vrusho, Grand Prix Farm, 2 large horse barns and 4 apartments for employees. A change of use was granted to Larry Cane for a custom woodworking shop at the former Windy Meadows office. Bill and Delores Keyworth amended their existing site plan for Art Restoration business to include re-opening of Route 4 access.

Subdivision action included the final phase of Lifetime Estates, 8 lots, making a total of 24 lots on Allen Farm Road; 1-3 lot subdivision; 1-2 lot subdivision and 2 lot line consolidations.

Two bonded dealer licenses and one new/used dealer license were recommended for Selectmen approval.

In other business, the Board worked jointly with the Zoning Board of Adjustment to approve a proposal to reduce setbacks on existing undersized lots, which will be presented for voter approval in March 1994.

Monica Nann-Smith was appointed Building Inspector in April and immediately set up a working relationship with the Board, reviewing all projects in an effort to provide a coordinated, expedient process for applicants.

Strafford Regional Planning Commission continued to provide professional advice and recommendations throught the year.

The Planning Board invites all citizens to attend meetings and offer input or suggestions.

Respectfully submitted,

Eleanor Pinkham, Chairwoman



## REPORT OF THE NORTHWOOD POLICE DEPARTMENT

The Northwood Police Department had 1,283 reportable incidents in 1993. Officers have made over 150 arrests ranging from Operating Under Suspension to major crimes such as Sexual Assault. Also included in these arrests were 30 DWI arrests. With the passing of the new .08 B.A.C. bill and the effective date of January 1, 1994, hopefully, this will deter people from drinking and driving.

There were 113 reportable traffic accidents in 1993, this is an increase of 22 reportable accidents over the 1992 figure of 91. Even though there were more accidents reported in 1993, there were fortunately no fatal accidents. In 1992, there were 5 deaths due to automobile accidents in the Town of Northwood. The majority of the accidents were caused by the weather conditions or driver inattention. The increase may also be attributed to the increase in traffic on Route 4. According to the latest State of New Hampshire Traffic Recorder Report for the month of November, daily week-day traffic has increased from 6,968 in 1992 to 7,564 in 1993, an increase of 8.6 percent.

The Police Department issued 490 traffic summons which is up slightly from last year. This figure does not include Defective Equipment tags and written warnings.

Northwood Officers have spent a total of approximately 400 hours in court in 1993 due to the heavy work load and this continues to burden the department because of the hours out of town and the distance involved in travelling to the District Court in Auburn and the Superior Court in Exeter.

As Chief, I would like to continue to encourage Northwood citizens to stop by the Police Department and meet the officers, observe how we operate the department and if you have suggestions, let us hear them. We are always available for fingerprinting of children for purposes of I.D. or just to let them become acquainted with police officers as their friends.

Respectfully submitted,

Michael D'Alessandro  
Chief of Police Department

## NORTHWOOD RECYCLING AND RECOVERY COMMITTEE

The NRRC was formed to help insure that the solid waste in Northwood is disposed of in environmentally sound, cost-effective ways that are in keeping with state and federal regulations and laws.

In 1993, the Northwood Transfer Facility staff and NRRC assisted the Selectmen in revision of the transfer station rules and researched the fee schedules used by other towns for certain waste items. Following a public hearing, the Selectmen acted upon the revisions and suggested fee schedules. Tire Collection Days were organized for June and November. The Town participated in a regional Hazardous Waste Day in October. Waste oil collection was organized and began in January 1994. Special thanks are extended to Linda Schlieder who has donated her time to updating and adding signs at the facility in order to identify specific dumping sites.

Due to the planned closing of the Lamprey's Durham incinerator, alternatives for Northwood's wastes must be researched. Among the alternatives is the Lamprey Solid Waste Facility. The NRRC will continue to review materials from Lamprey and updates of Northwood's status for utilizing Lamprey in the future. The NRRC will also develop an informational brochure for public education which will show the benefits of their recycling efforts.

The NRRC members are co-chairs, Robert Clark and Wini Young, John Jacobsmeyer, Dennis Gagnon, Margaret Walker, Shelly Bobowski, William Lounsbury, Chris Kofer, Peggy Kofer, Kathleen Lord, Robin Wiley, Heather Wiley and Katie Wiley. We welcome new members. Residents interested in joining are invited to attend meetings which are held at 7:00 PM on the fourth Wednesday of each month at the Northwood Town Hall.



## ANNUAL REPORT OF NORTHWOOD RESCUE SQUAD

1993 was the busiest year on record for Northwood Rescue, with care provided for 215 patients. Not only were more patients cared for, but the overall level of care provided was higher, as we took advantage of our intermediate-level trained EMTs as well as paramedic support from Epsom. As always, we are committed to continuous improvement in the quality of care provided by our service.

Demographically, we experienced a slight drop in the number of extremely critical patients, as well as an increase in the number of patients requiring minor care and no transport. In terms of age groups, an increase in patients under twenty years old was noted. In addition, less mutual aid for transport was used this year than in previous years. Weekends continue to be the busiest days of the week, with 74 of the 215 patients seen.

With 3 EMT-Intermediates on the service (Michael Hoisington, Kevin Madison and Steve Conway), we have a more even spread of the availability on this first level of advanced life support. Epsom Rescue continues to be our primary back-up, and we have utilized them not only for EMT-Intermediate skills, but also for their paramedic skills. We thank them for their continued support.

We have gained a few new members this year, bringing our active roster to the highest level it has been in ten years. There is a lot of enthusiasm in this new group, and we look forward to their active contributions in the coming years.

After the "blizzard of '93", we began to think of the implications of being able to get to a patient, but possibly not being able to transport the patient to a hospital due to weather and road conditions. With a concern for long-term prehospital care, Richard Corning spent the week after Thanksgiving at Solo in Conway, NH, participating in the "Wilderness/Rural Medicine and Backcountry Rescue" Course. The focus of this course is caring for patients for extended periods when transport is not immediately available. He is certified as a wilderness EMT, and will be working with the members to build skills in this area.

We wish to thank you, our friends and neighbors, for your continued support. The time we spend as volunteers is doubly rewarding when we know we are strongly supported.

Respectfully submitted,

Richard Corning, Capt.  
Betsy Ann Colburn, Oper. Lt.  
Steve Anderson, Training Lt.

## REPORT FROM THE ROAD AGENT

1993 has proven to be a busy year for the Highway Department. This past winter saw a return to more normal snow amounts. The late season storm with the high winds and snow was a real challenge. The weather changed rapidly and we went from having snow problems right into water problems.

We have installed new culverts in several problem areas. Bow Lake Road, Sherburne Hill Road, and a section of Ridge Road were resurfaced with cold mix. The remainder of Ridge Road and Bow Lake Road is scheduled for resurfacing and sealing in the upcoming year. Kelsey Mill Road and Lower Deerfield Road are also scheduled for resurfacing and sealing.

All gravel roads were graded and raked this Spring and again this Fall. Gravel will be applied to Harmony Hill and Upper Deerfield Road this Fall, weather permitting.

The Highway Department and Highway Advisory Committee have come up with a plan of resurfacing approximately four miles of roads per year.

Roadside cutting of brush was done along with shimming some areas. The summer youth program worked very well this year with the youth's helping do the flagging of traffic while resurfacing was being done. They also painted guard rails and did some work around the Town Hall.

Respectfully submitted,

James D. Wilson, Road Agent

## REPORT OF THE ROCKINGHAM COUNTY COMMUNITY ACTION PROGRAM, INC.

Rockingham County Community Action Program, Inc. (RCCAP) is a private, non-profit corporation. Our mission is to serve the multitude of needs of Rockingham County's low-income residents by assisting them in coping with the hardships of poverty, giving them the tools to lift themselves out of poverty and seeking to eradicate the root causes of poverty. RCCAP has been addressing these needs for more than twenty-eight years.

The Greater Raymond Community Action Center is an outreach office of RCCAP which serves residents of Northwood and 12 other communities, and as such acts as Northwood's central resource for information regarding all available human services. RCCAP also offers intake, clinic and distribution sites in over half of the county's thirty-seven communities for the application and provision of various Community Action services.

Community Action provides a wide range of services which are unduplicated elsewhere in the county. Most of these services meet immediate, critical needs and all have a direct and positive impact on people's lives. The following services were provided by Community Action to eligible residents of Northwood from July 1, 1992 through June 30, 1993.

79 households received Fuel Assistance, a program that provided a financial grant of up to \$550 to assist with energy-related expenses.

1 household at risk of homelessness received a security deposit loan through the Security Deposit Loan Fund.

4 homes were weatherized through the Weatherization Program, a program that provides high quality energy conservation materials and skilled labor to weatherize homes in order to reduce heating costs and conserve energy.

56 children and day care providers participated in the Family Day Care Program, a program that provides training and technical assistance to day care providers and sponsors the Child and Adult Care Food Program.

2 child care referral was arranged through the Child Care Resource and Referral Program, a program that compiles current data on all available child care options, provides child care referrals to employees of participating companies as well as to the general public, and expands the supply of quality child care by recruiting, training and assisting new providers.

53 women, infants and children received help through the WIC Program, a program that offers supplemental nutritious foods, nutrition education, breastfeeding support and health care referrals to pregnant women, nursing mothers, infants and children up to the age of five.



85 food allotments were provided through the Surplus Food Program, a program that distributes USDA surplus food to eligible households through mass distributions held four times a year.

5 households received Crisis Services, a program that provided a one-time financial grant for the payment of rent, mortgage, electricity or fuel for those in emergency situations.

In addition to these major programs, much of our staff time is devoted to working with people who come to us seeking help. During the past year, we logged 105 calls or visits from Northwood residents, many of which were crisis calls involving fuel or utility problems, the lack of food or clothing or general financial needs. By working closely together with local and state welfare administrators, fuel and utility companies, other human service agencies and interested clergy and civic groups, we are able to link those in need with the services available to them.

The services provided by our staff, together with the programs provided by our agency, have a direct and significant effect on Northwood's welfare budget. If our services were decreased, the Town would experience a resulting increase in requests for local welfare assistance.

Since the services we provide greatly relieve the towns we serve of the full financial burden of providing for the needs of their low-income residents, we ask every community we serve to make a financial contribution to our agency based upon the level of service we have provided to its residents. The amount we request equals 4.5% of the total dollar value of services we provided during the previous fiscal year, which means that we request \$4.50 for every \$100.00 we provided in direct services.

From July 1, 1992 through June 30, 1993, Community Action provided \$92,930 in services to Northwood residents. We are therefore requesting the Town of Northwood to contribute 4.5% of this amount, or \$4,182. The Town of Northwood has contributed to our agency for many years, and we extend our appreciation to you for your continued support.

Respectfully submitted,

Amy Mueller-Campbell,  
Outreach Director  
Greater Raymond Community Action Center

## ROUTE 4 IMPACT COMMITTEE

The Route 4 Impact Committee is currently in its second year. The Committee meets the first Thursday of each month, at 7:00 PM in the Town Hall.

The Committee's function is to monitor the proposed safety improvements made to Route US 4 by the New Hampshire State Department of Transportation, while acting as an advocate for Northwood's well-being.

The N.H. DOT's recommended projects in the current ten year program include three projects in the Town of Northwood which are as follows:

1. In the year 1998, safety improvements at the Intersections of Routes US 4, US 202 and NH 43.
2. In the year 2,000, safety improvements at the Intersections of Routes US 4 and Bow Lake Road.
3. In the year 2001, safety improvements at the Intersection of Routes US 4 and NH 152.

The NH DOT routinely conducts a minimum of three public meetings for each project. The initial meeting is a public meeting with local officials. The second, a public informational meeting, to receive input from the public. The third, when property acquisitions are likely, a public layout hearing is conducted by a committee or commission appointed by the Governor and the Executive Council.

On September 9, 1993, a public meeting with the local officials, was held at the Town Hall for the US 4, US 202 and NH 43 project, and, also, for the US 4 and Bow Lake Road project. Many adverse comments were made during the local officials meeting in regards to the NH DOT's proposed improvements to the existing US 4, US 202 and NH 43 intersection. The NH DOT agreed to develop another major alternative, which would move Route US 202 to intersect Route US 4 opposite NH 43. The local officials meeting for this alternative is scheduled for January 12, 1994.

The NH DOT has agreed to stake out the proposed Rights-of-Way and pavement limits for local viewing before a public informational meeting is held. If snow cover prevents the staking and convenient review of the project limits, the informational meeting will be delayed until spring.

Highlights of the Committee's activities reference to the US 4, US 202, and NH 43 project, was the publishing and distribution of an awareness newsletter to the citizens of Northwood, and the staking out of the first NH DOT proposal, so citizens could review its impact in the field.



The Bow Lake Road and NH 152 intersection informational meetings will follow later in the year 1994.

NH DOT's projections are traffic on Route US 4 will increase by 50% to an estimated 18,000 vehicles per day in 20 years. These projections have been reviewed and found to be reasonable.

It is important that the citizens of Northwood get involved and attend these informational meetings and the public layout hearings conducted by the Governor and the Executive Council.

Current committee members are: Andrew J. Lane, Chairman, Pat Stead, Vice-Chairman, Fern Eldridge, Secretary, Russell Eldridge, Michael George, Kate McNally, Richard Blackburn, Robert Bailey (Selectmen's representative) and Jeff Lalish, Alternate.

Respectfully submitted,

Andrew J. Lane, Chairman

# RURAL DISTRICT VISITING NURSE ASSOCIATION, INC.

## Annual Report

Rural District Visiting Nurse Association, Inc. continues as a private non-profit whose purpose is to provide high quality, compassionate home health, hospice and community health care services to all ages within our member towns. Last year has been a year of change, continued growth, and curious concern regarding health care at the Federal level.

We are now located in our new building. At the time of the move, the agency underwent a survey by the New Hampshire Division of Public Health Facilities Administration and we continue to be licensed as a Certified Home Health Agency with the addition of Community Clinic and Hospice licenses. The new facility is a vast improvement in clinic facilities and much needed office space.

Our needs for building, computer and telephone were recognized by many residents of our service area, as was evidenced by gifts to our building fund. These local contributions, combined with the grants received from the Agnes Lindsay Trust, Samuel Hunt Foundation, and Lou and Lutz Smith Charitable Foundation, enabled us to stay within our budget. It is wonderful to know how valued our services are to people inside and outside our communities.

We have seen an increase in services to the uninsured and are working with many more terminal patients and their families. In 1993 Rural District VNA has provided Northwood residents with the following services:

Skilled Nursing	873 visits
Home Health Aide	657 visits
Homemaking	13 hours
Physical Therapy	224 visits
Occupational Therapy	6 visits
Speech Therapy	5 visits
Medical Social Worker	19 visits
Adult Health Screenings	167 people
Flu Shots	66 people
Maternal Child Health	28 children

Your town contributions are essential to meeting the many needs in your community. We are proud to be meeting these needs since 1969, and I look forward to working with you in the future.

We would like to express our appreciation to our Board members from Northwood, George Rogers and True Chesley. The unselfish generosity of their time and talent has helped us accomplish all that we do. We are always looking for ways to better serve your community and any suggestions are always

welcome. Talk to your representatives, or call me with recommendations or questions about any of our programs.

Respectfully submitted,

Linda Hotchkiss, RN, BS  
Executive Director  
603-755-2202

## 225TH ANNIVERSARY STEERING COMMITTEE

The Board of Selectmen and Moderator appointed the following persons to the 225th Anniversary Steering Committee:

Joseph A. Knox, Althea Behm, James Boyd, Russell Eldridge,  
Richard Blackburn, Priscilla Turner, Lee Mason and  
Marion Knox

On November 6, 1993, the Committee held their organizational meeting and elected the following officers:

Chairman .....Joseph A. Knox  
Vice-Chairman .....Richard Blackburn  
Treasurer .....James Boyd  
Asst. Treasurer .....Russell Eldridge  
Secretary .....Marion J. Knox

The Committee discussed what type of celebration should be held and it was agreed a long-weekend celebration, which would not interfere with the Lion's Club, Fire Department or Northwood Craftsmen's affairs would be best. The dates of Friday, August 7th through Sunday, August 9th of 1998 were chosen.

Events suggested were a parade, block dance, Sunday sunrise service, firemen's muster, games and fireworks. Suggested commemorative articles were tee shirts and sweatshirts with the Town Seal and 225th anniversary logo, 3 X 5 flags with Town Seal and logo, and also smaller hand-held flags, and a 225th anniversary cookbook with recipes being solicited from all property owners.

The Committee is requesting \$2000 from the Town to be used as seed money for such projects as the cookbook and flags, etc.

Althea Behm will handle publicity and Priscilla Turner will be in charge of the cookbook project.

At this time, there are four vacancies on this steering committee. Anyone wishing to become a member is asked to contact any one on the committee or the Board of Selectmen.

The next meeting of the committee will be held at 9 A.M. at the Town Hall on Saturday, February 19, 1994.

Respectfully submitted,

Marion J. Knox  
Secretary



## TOWN ROAD ADVISORY COMMITTEE

1. Membership: Again, the committee had trouble finding interested people from the Town to participate. The committee had one regular member and three alternate positions vacant for the year. The following people were members of the Town Roads Committee:

Mark McKenzie .....	Chairman
Andreas Turner .....	Secretary
A. John Lane .....	Regular Member
James Wilson .....	Road Agent
Robert Bailey .....	Selectmen's Rep.

2. Winter Road Maintenance: The worst winter in several years hit New Hampshire during 1993. The Road Agent spent many hours during the middle of the night and early in the morning ensuring the contractor was keeping the town roads clear. The current contract is not in the town's best interest. There was no incentive for the contractor to perform in a timely manner and the contract required constant monitoring to ensure proper billing, scheduling and payments were made. In the future, the committee recommends an open list of contractors that will be called based on performance so that if the job is not getting done properly, another contractor can be used. The Road Agent, James Wilson, saved the town a lot of money with his diligence toward contract management.

3. Summer Maintenance: Due to the rough winter coupled with years of serious neglect, Ridge, Bow Lake and Pender Hill Roads were at a point of impasse. It was decided in the early spring that this road would need immediate attention and it was decided that the roads would be resurfaced which was not in the original plans for 1993. The roads were resurfaced using a cold batch asphalt put down with a grader. The road was shimmed and patched prior to putting down the resurfacing material. Time and winter freezing, thawing and plowing along with the spring melt will determine the sturdiness and quality of this type of resurfacing material. The rest of the roads requiring attention were patched to keep them together.

4. Revised 5 Year Plan: The five year plan was updated in October at a public hearing to gather input from townspeople. There were no participants from the town at the public hearing. The past five year plan was discarded due to the problems with the paved town roads. The majority of the paved town roads are beyond patching. The new five year plan provides for a more aggressive resurfacing program which will address approximately 4 miles worth of paved roads each year over the next five years. The roads were prioritized on a worst first basis. The following is the revised five year plan:



## 1994

Bow Lake Road .....	Finish from Pender Hill to Town Line
Ridge Road .....	Finish from Tasker Hill Road to Power Line
Lower Deerfield Road .....	Not done in 1993
Bennett Bridge .....	Not done in 1993
Kelsey Mill Road .....	Needs work now, not in 1997
Upper Deerfield Road .....	Needs work now, not in 1995
Cooper Hill Road .....	Moved up from 1997
Bigelow Road .....	To be done with Lower Deerfield Road

## 1995

Blakes Hill Road .....Moved from 1993  
Lucas Pond Road .....Moved from 1993  
Green St. & Green Lane ....As scheduled  
High Street .....As scheduled

## 1996

Mountain Road .....Moved back from 1993  
Canterbury Road .....Moved back from 1994  
Harvey Lake Road .....Moved back from 1995  
Gulf Road .....As scheduled  
Jeffrey Road .....As scheduled

1997

Priest Road .....Moved back from 1994  
Harmony Hill Road .....As scheduled  
Jenness Pond Road .....Rescheduled from 1992  
Old Pittsfield Road .....Rescheduled from 1992

## 1998

Old Turnpike Road .....	Rescheduled from 1992
Upper Bow St. ....	Moved back from 1994
Lower Bow St. ....	Moved back from 1994
Tasker Hill Road .....	A real project of widening, tree cutting, and surfacing

5. 1994 Budget: The majority of the line items for 1994 were held or decreased, except for the paving and reconstruction program, which was significantly increased to support the resurfacing plans laid out in the five year plan. Many of the items were reduced further during the meeting presenting the budget with the Selectmen.

6. Warrant for Purchasing a New Town Truck: Due to the age and use of the current town truck, it was recommended that the selectmen place a warrant for the 1994 town meeting to authorize the town to place \$10,000 per year for the next three years in a fund for the purchase of a new town truck. This method of

funding spreads the burden over a longer time period.

7. Warrant for Engineering Services: The committee recommended that the selectmen place a warrant for consideration by the town meeting to procure engineering services to design and prepare specifications for the widening and reconstruction of Tasker Hill Road for the estimated amount of \$10,000. This would provide for all the plans and specifications needed to put the contract out for bid next year. If the project is approved, a warrant article would be proposed for consideration to fund the construction. This road is extremely dangerous and is almost impassible by the school busses. The Town of Strafford has reconstructed and widened their portion of the road and there has been increased traffic, furthering the likelihood of a severe accident on the Northwood portion of the road.

## PETITION WARRANT ARTICLE

The undersigned request the following article be included in the warrant for the 1994 Town Meeting of the Town of Northwood:

To see if the Town of Northwood will vote to raise and appropriate the sum total of \$158.40 for the purchase of individual life insurance (\$10,000) policies to cover each Northwood Police Department Part-Time Officer.

Catherine Glosser  
Joseph A. Knox  
Walter Pinkham  
William E. Lounsbury  
Michelle Mayberry  
Linda Schlieder  
Pat Stead  
Susan Robertson  
John H. Jacobsmeyer, Jr.  
Eleanor L. Pinkham  
Judith H. Lounsbury  
Margaret Newman  
Judy Pease  
James Wilson  
Louis St.Pierre  
Terri Madison

Marion J. Knox  
Gayle Robbins-Monteith  
Richard Johnston  
Frank Guptill  
Leona Guptill  
Lu Ann Corson  
Jody Schmooch  
Wayne Whitney  
Vincent S. Bane  
Robert E. Bailey  
Richard A. Lewis  
John Schlang  
Arlene W. Johnson  
Albert P. Leblanc  
Jane St.Pierre

## Notes

ANNUAL REPORT  
of the  
SCHOOL DISTRICT  
of  
NORTHWOOD  
NEW HAMPSHIRE

For the Year Ending June 30, 1993



OFFICERS OF THE NORTHWOOD SCHOOL DISTRICT

1993 - 1994

SCHOOL BOARD

Mr. Kenneth Curley.....	Term Expires 1994
Mrs. Betsy Chadwick.....	Term Expires 1994
Mr. B. Lee Mason.....	Term Expires 1995
Ms. Ann Strout.....	Term Expires 1995
Mrs. Althea Behm .....	Term Expires 1996

SUPERINTENDENT OF SCHOOLS

George S. Reid, Ed.D.

ASSISTANT SUPERINTENDENTS

Paul E. Campella, B.S., M.Ed.

Michael J. Frechette, Ph. D.

PRINCIPAL

John A. Buccini, Jr. B.A., M.Ed.

TREASURER

Shirley Allen

CLERK

Jean W. Lane

MODERATOR

Robert A. Johnson

AUDITOR

L. Patrick Kelly, CPA

RESULTS OF SCHOOL DISTRICT MEETING

March 9, 1993

School Board For Three Years

Vote for One

*Althea Behm	280
Grace Mattern	279

To the Inhabitants of the School District in the Town of Northwood, N.H., qualified to vote in District Affairs:

You are hereby notified to meet at the Town Hall in said District, on the 9th day of March 1993, at 10:00 o'clock in the forenoon, to act upon the following subjects:

To choose a member of the School Board for the ensuing three years.

564 votes were cast. Althea Behm received 280 votes, and Grace Mattern received 279 votes. There were 3 blank votes cast and 2 spoiled votes cast.

Grace Mattern formally requested a recount of all the ballots cast. The recount took place at the Northwood Elementary School on Wednesday, March 17, 1993, at 8:00 P.M. The results were exactly the same, 280 votes for Althea Behm, and 279 votes for Grace Mattern.

The oath of office was administered to Althea Behm by Jean W. Lane, School District Clerk, following the recount.

A True Copy Attest:

Jean W. Lane, Clerk

## NORTHWOOD SCHOOL DISTRICT MEETING

March 4, 1993

The annual School District Meeting was called to order by Moderator Robert Johnson, at 7:00 p.m. Approximately 82 people were present including: Superintendent George Reid, Assistant Superintendent Michael Frechette, Principal Elizabeth Hertzfeld, Assistant Principal Peter Warburton, Budget Chairman Allen Holmes, School Board Members: Chairman Kenneth Curley, Althea (Bunny) Behm, Elizabeth Chadwick, Bernard Lee Mason and Anne Strout.

ARTICLE 1: To hear reports of agents, auditors, committees or officers chosen and pass any vote relating thereto. Ken Curley moved that we accept this Article as read. Seconded by Bunny Behm. Mr. Curley thanked all those who helped to put this budget together. Article passed by a verbal vote

ARTICLE 2: To see if the School District will vote to raise and appropriate the sum of seventeen thousand six hundred seventy-eight dollars (\$17,678.00), which would fund all cost items relative to teacher salaries, fringe benefits and cost items for the 1993-94 school year, resulting from negotiations between the Northwood Education Association/NEA-New Hampshire and the Northwood School Board, which represents the negotiated increase over the 1992-93 salaries, fringe benefits and related cost items. (Recommended by Budget Committee). Bunny Behm moved to accept this Article as read. Seconded by Ken Curley. Verbally passed.

ARTICLE 3: To see if the School District will authorize the School Board to conduct a study of the need and availability of alternative space to house the District's grades K-8 pupils, said study to be done together with other school boards in this area or individually, and to report back to the School District Meeting at its' next or special meeting. Elizabeth (Betsy) Chadwick moved that this Article be accepted as read. Seconded by Bunny Behm. Kevin Madison asked if we are running out of space. Betsy Chadwick mentioned that this is merely a study and there is no money behind it, but we are seeing an increase in enrollment, and that we will have to address this in the very near future. No further questions. Article passed.

ARTICLE 4: To see what sum of money the School District will raise and appropriate for the support of schools, for the salaries of School District officials and agents, for capital construction and for the payment of statutory obligations of the School District. Allen Holmes moved to raise and appropriate the sum of \$3,861,841.00. Seconded by Bunny Behm. Kevin Madison asked that line item 3100 (Services and Programs) be explained. Betsy Chadwick stated \$2,000.00 of this amount would be used to help defray the expenses for the fifth graders to go

to science camp. Principal Beth Hertzfeld answered Robert Madison's question in regards to the SIP Program and stated that a small amount of this money would be used to support this program, which is a support system, and is used to help and suggest programs such as the science camp and many other programs of this sort. Passed by a verbal vote.

ARTICLE 5: To see if the School District wishes to raise and appropriate the sum of two thousand dollars (\$2,000.00) for the purchase of equipment for the Food Service Program; said sum of money to be financed from unanticipated Federal and State reimbursement monies received during the current fiscal year (FY 93). (Supplemental Appropriation - Recommended by Budget Committee). Bunny Behm moved that we accept this Article as written. Seconded by Robert Madison. Passed verbally.

ARTICLE 6: To see if the School District will vote to raise and appropriate a sum of money not to exceed five thousand dollars (\$5,000.00) from undesignated fund balance as of 30 June 1993. Said sum of money will be deposited in the School District Capital Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accord with the provisions of RSA Ch 35. (Recommended by Budget Committee). Lee Mason moved to accept this Article as read. Seconded by Betsy Chadwick. No questions. Passed by verbal vote.

ARTICLE 7: To see if the School District will vote to raise and appropriate the amount of six thousand three hundred dollars (\$6,300.00) to control the erosion in the area between the building and the playground and provide for the safety of the children by installing a handrail in the same area. (Recommended by Budget Committee). Anne Strout moved that we accept this Article as read. Seconded by Ken Curley. Marion Knox asked to have this Article explained. Anne Strout turned on the overhead projector and showed three transparencies, explaining the erosion problem. The last overhead picture has a drawing of a man rappelling down a mountain toward the playground, and she stated that this will happen if we don't do something about the situation. The Article was passed with no further questions.

ARTICLE 8: To see if the School District will authorize the School Board to make application for and to receive and expend, in the name of the District, such advances, grants-in-aid or other funds for educational purposes as may now or hereafter be forthcoming from the United States Government and/or State agencies, private agencies and/or other sources in accord with the provisions of RSA 198:20-b. Ken Curley moved that we accept this Article as read. Seconded by Kevin Madison. Passed by verbal vote.



ARTICLE 9: To choose agents and committees in relation to any subject embraced in this Warrant. Bunny Behm moved to indefinitely postpone this Article. Seconded by Ken Curley. Passed verbally.

ARTICLE 10: To transact any other business which may legally come before this meeting. Moderator Johnson stated that Northwood is very fortunate to be able to receive from Foundation Aid a sum of \$423,305.00 for 1993-94 from the State of New Hampshire. He also introduced our new Superintendent of Schools, Dr. George Reid, to the audience. Bunny Behm moved that we adjourn the meeting. Seconded by Kevin Madison. Passed. Time 7:35 p.m.

Respectfully submitted,

Jean W. Lane  
School District Clerk



THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District in the Town of Northwood qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on the 8th day of March 1994, at 10:00 o'clock in the forenoon, to act upon the following subjects:

1. To choose a Moderator for the ensuing three years.
2. To choose a Clerk for the ensuing three years.
3. To choose a Member of the School Board for the ensuing three years.
4. To choose a Member of the School Board for the ensuing three years.
5. To choose a Treasurer for the ensuing three years.

Given under our hands at said Northwood this 20th day of January 1994.

Kenneth M. Curley

Althea Behm

Ann Strout

School Board

Elizabeth Chadwick

Lee Mason

A true copy of Warrant -- Attest:

Kenneth M. Curley

Althea Behm

Ann Strout

School Board

Elizabeth Chadwick

Lee Mason

THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District in the Town of Northwood qualified to vote in District affairs:

You are hereby notified to meet at the Northwood School in said district on the 3rd day of March, 1994, at 7:00 o'clock in the afternoon, to act upon the following subjects:

1. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.

2. To see whether the School District will vote to raise and appropriate the sum of \$\_\_\_\_\_ which would fund all cost items relative to teacher salaries, fringe benefits and cost items for the 1994-1995 school year, resulting from negotiations between the Northwood Education Association/NEA New Hampshire and the Northwood School Board and which represents the negotiated increase over the 1993-1994 salaries, fringe benefits and related cost items. (Recommended by the School Board and the Budget Committee)

3. To see if the School District will authorize the School Board to appoint a Building Committee consisting of 12 members to develop Educational Specifications and a plan for construction to meet said specifications and recommend such plans to the School Board for their consideration.

4. To see if the School District will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) to fund any expenses that may be incurred by the Building Committee. (Recommended by the School Board and the Budget Committee)

5. To see if the School District will vote to raise and appropriate the sum of one thousand eight hundred (\$1,800.00) dollars to help support with other school districts the case of the Claremont School District et al v. Governor et al, a court challenge to the constitutionality of New Hampshire's method of funding public education through near total reliance on local property taxes. (Recommended by the School Board and the Budget Committee)

6. To see what sum of money the School District will raise and appropriate for the support of schools, for the salaries of School District officials and agents, for capital construction, and for the payment of statutory obligations of the School District. (Recommended by the School Board and the Budget Committee)

7. To see if the School District will vote to raise and appropriate a sum of money not to exceed five thousand dollars (\$5,000.00) from the undesignated Fund Balance as of June 30, 1994. Said sum of money will be deposited in the School

District Capital Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accord with the provisions of RSA Ch. 35. (Recommended by the School Board and the Budget Committee)

8. To see if the School District will authorize the School Board to make application for and to receive and expend, in the name of the district, such advances, grants-in-aid, or other funds for educational purposes as may now or hereafter be forthcoming from the United States Government and/or State agencies; private agencies and/or other sources in accord with the provisions of RSA 198:20-b.

9. To choose agents and committees in relation to any subject embraced in this warrant.

10. To transact any other business which may legally come before this meeting.

Given under our hands at said Northwood this 5th day of February 1994.

Kenneth M. Curley, Chairman  
Althea Behm  
Ann Strout  
Elizabeth Chadwick  
Lee Mason

A true copy of Warrant -- Attest:

Kenneth M. Curley, Chairman  
Althea Behm  
Ann Strout  
Elizabeth Chadwick  
Lee Mason

School Board

# NORTHWOOD SCHOOL DISTRICT PROPOSED BUDGET 1994-1995

	Budgeted 92-93	Expended 92-93	Voted Mar. 4, 93 92-93	School Board Proposed 94-95	Budget Committee Recommended 94-95
<b>REGULAR EDUCATIONAL PROGRAMS</b>					
<b>COMPENSATION</b>					
Teacher Salaries	751116	742170.78	766412	782798	782798
Teacher Aide Compensation	6698	6769.62	6899	7523	7523
Non-Union Comp. Funds	0	0	0	15000	15000
Substitute Teacher Salaries	10540	13007.41	10540	10540	10540
Tutor Salaries	0	0	6300	1200	1200
Substitute Aide Compensation	180	90.00	180	180	180
<b>TOTAL COMPENSATION</b>	<b>768534</b>	<b>762037.81</b>	<b>790331</b>	<b>817241</b>	<b>817241</b>
<b>BENEFITS</b>					
Health Ins. -Cert. Staff	91224	90537.70	117569	125355	125355
Health Ins. -Non-Cert. Staff	0	0	0	2599	2599
Dental Ins. -Cert. Staff	9434	9342.61	10989	13306	13306
Dental Ins. -Non-Cert. Staff	0	0	0	284	284
Life Ins. -Cert. Staff	3720	3055.58	3997	3412	3412
Life Ins. -Non-Cert. Staff	0	0	0	0	0
Retirement-Cert. Staff	23735	14984.46	15252	18349	18349
Retirement-Non-Cert. Staff	0	0	0	0	0
FICA-Cert. Staff	56793	58407.01	60460	58996	58996
FICA-Non-Cert. Staff	0	0	0	590	590
Unemployment	1	0	0	0	0
Non-Union Benefits Fund	0	0	0	1147	1147
<b>TOTAL BENEFITS</b>	<b>186907</b>	<b>176327.36</b>	<b>208268</b>	<b>224037</b>	<b>224037</b>
<b>Contracted Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1000</b>	<b>1000</b>
<b>Repairs and Maintenance</b>	<b>1000</b>	<b>906.40</b>	<b>1000</b>	<b>1000</b>	<b>1000</b>
<b>TUITION</b>					
Tuition-Other Public Schools	17727	35345.88	23030	11577	11577
Tuition-Coe Brown	889966	847357.42	857571	964860	964860
<b>TOTAL TUITION</b>	<b>907693</b>	<b>882703.30</b>	<b>880601</b>	<b>976437</b>	<b>976437</b>



Travel Expenses	0	0	0	0	0
SCHOOL SUPPLIES					
Art Supplies	2600	2705.22	2780	2930	2930
Lang. Arts-Reading Supplies	4900	4793.71	4900	5110	5110
Health-P.E. Supplies	810	817.36	1500	1750	1750
Math Supplies	1480	1414.02	1800	2240	2240
Music Supplies	2150	2002.62	2500	1875	1875
Science Supplies	2800	3548.21	2800	2100	2100
Social Studies Supplies	1400	1429.08	1400	1700	1700
General Supplies	23600	22809.58	24500	26950	26950
Counseling Supplies	500	433.86	500	0	0
Enrichment Supplies	400	311.39	400	400	400
Remedial Reading Supplies	800	814.33	1000	235	235
Testing Supplies	0	0	0	570	570
TOTAL SCHOOL SUPPLIES	41440	41079.38	44080	45860	45860
CLASSROOM TEXTS					
Classroom Textbooks	7000	8262.74	4000	4050	4050
Classroom Workbooks	0	0	0	3700	3700
Classroom Supp. Textbooks	0	0	0	1150	1150
Classroom Reference Books	0	0	0	845	845
TOTAL CLASSROOM TEXTS	7000	8262.74	4000	9745	9745
Classroom Periodicals	0	0	0	1800	1800
EQUIPMENT AND FURNITURE					
New Equipment	1	1276.60	6070	1811	1811
Replacement of Equipment	2400	2508.00	2100	1995	1995
New Furniture	3000	5012.32	3800	1603	1603
Replacement of Furniture	0	0	0	2465	2465
TOTAL EQUIPMENT & FURNITURE	5401	8796.92	11970	7874	7874
Dues and Fees	0	0	0	0	0
TOTAL REG. ED. PROGRAMS	191795	1880113.91	1940250	2084994	2084994
SPEC. INSTRUCTIONAL PROGRAMS					
COMPENSATION					
Spec. Ed. Teacher Salaries	198530	187809.48	189709	151972	151972
Sp Ed Resource Rm Aide Comp	64446	68601.15	66604	27715	27715
Sp Ed Child Spec Aide Comp	0	0	0	47488	47488
Sp Ed Child Spec Aide Comp**	0	0	0	14625	14625
(Paid For By Other Sch Dist)					
Sub Sp Ed Teacher Salaries	2500	7218.61	3000	3000	3000
Sp Ed Tutor Salaries	2168	4099.96	0	0	0
Sub Sp Ed Teacher Aide Comp	1000	3915.00	1500	1500	1500
Speech & Language Assistant	0	0	13500	13500	13500
TOTAL COMPENSATION	268644	271644.20	274313	259800	259800



BENEFITS						
Health Ins. -Cert. Staff	21774	15992.34	21356	17394	17394	
Health Ins. -Non-Cert. Staff	0	0	0	9937	9937	
Dental Ins. -Cert. Staff	2419	2317.56	2570	2259	2259	
Dental Ins. -Non-Cert. Staff	0	0	0	2271	2271	
Life Ins. -Cert. Staff	861	668.36	968	647	647	
Life Ins. -Non-Cert. Staff	0	0	0	40	40	
Retirement-Cert. Staff	6274	3771.23	3775	3511	3511	
Retirement-Non-Cert. Staff	408	274.05	621	0	0	
FICA-Cert. Staff	20551	19901.66	20985	13079	13079	
FICA-Non-Cert. Staff	1	0	0	6964	6964	
Unemployment	1	202.02	1	0	0	
TOTAL BENEFITS	52288	43127.22	50276	56101	56101	
Contracted Services	0	0	0	0	0	
Repairs and Maintenance	100	10.95	100	200	200	
Travel Expenses	0	0	0	0	0	
SPECIAL EDUCATION TUITION						
Sp Ed Tuition-Other Pub Sch	903	15409.00	995	1032	1032	
Sp Ed Tuition-Coe Brown	113266	92869.00	116728	154716	154716	
Sp Ed Tuition-Non-Pub Sch	228784	214260.43	199126	83687	83687	
Sp Ed Vocational Assessment	500	0	550	0	0	
TOTAL SPEC ED TUITION	343453	322538.43	317399	239435	239435	
SPECIAL ED SCHOOL SUPPLIES						
Art Supplies	0	0	0	0	0	
Lang Arts-Reading Supplies	2500	2349.28	3370	1565	1565	
Health-P.E. Supplies	0	0	0	0	0	
Math Supplies	630	320.99	500	313	313	
Music Supplies	0	0	0	0	0	
Science Supplies	1	20.27	60	30	30	
Social Studies Supplies	1	76.68	140	0	0	
General Supplies	400	408.69	400	105	105	
Counseling Supplies	0	0	0	0	0	
Enrichment Supplies	0	0	0	0	0	
Remedial Reading Supplies	0	0	0	0	0	
Testing Supplies	1000	1197.25	1000	0	0	
Speech Supplies	950	947.07	900	1560	1560	
TOTAL SPECIAL ED SUPPLIES	5482	5320.23	6370	560	560	
				4133	4133	

SPECIAL ED CLASSROOM TEXTS						
Sp Ed Classroom Textbooks	550	585.23	450	100	100	
Sp Ed Classroom Workbooks	0	0	0	487	487	
Sp Ed Classrm Supp Textbooks	0	0	0	386	386	
Sp Ed Classrm Ref Books	0	0	0	0	0	
TOTAL SP ED CLASSROOM TEXTS	550	585.23	450	973	973	
Classroom Periodicals	0	0	0	115	115	
EQUIPMENT AND FURNITURE						
New Equipment	1	0	600	125	125	
Replacement of Equipment	1	0	0	175	175	
New Furniture	0	0	1	0	0	
Replacement of Furniture	0	0	0	0	0	
TOTAL EQUIPMENT & FURNITURE	2	0	601	300	300	
Dues and Fees	0	0	0	150	150	
TOTAL SPECIAL ED PROGRAMS	670519	643226.26	649509	561207	561207	
VOCATIONAL PROGRAMS						
Voc Tuition-Other Pub School	6413	0	1	1	1	
Vocational Assessment	0	0	0	0	0	
Dues and Fees	0	0	0	0	0	
TOTAL VOCATIONAL PROGRAMS	6413	0	1	1	1	
CO-CURRICULAR ACTIVITIES						
SALARIES						
Athletic Stipends-Salaries	5112	5109.00	5112	6112	6112	
Extra Curricular Salaries	887	888.00	888	1184	1184	
TOTAL SALARIES	5999	5997.00	6000	7296	7296	
BENEFITS						
FICA	536	536.00	537	558	558	
TOTAL BENEFITS	536	536.00	537	558	558	
OTHER CO-CURRICULAR ACCOUNTS						
Contracted Serv-Sp Events	0	0	2000	7280	7280	
School Improvement Program	0	0	2500	0	0	
Officials-Umpires-Referees	1000	1010.00	1025	1225	1225	
Cleaning	0	0	0	0	0	
Repairs and Maintenance	0	0	0	0	0	
Travel Expenses	0	0	0	0	0	
Athletic Supplies	900	826.86	850	1100	1100	
New Equipment	0	0	0	0	0	
Replacement of Equipment	0	0	0	0	0	
Dues and Fees	0	0	0	150	150	
TOTAL CO-CURRICULAR	8435	8369.86	12912	17609	17609	

ATTENDANCE				
Contracted Service-Census	0	0	0	0
Cont. Serv-Truant Officer	1	0	1	1
TOTAL ATTENDANCE	1	0	1	1
GUIDANCE SERVICES				
Guidance Salaries	0	0	39704	39704
Health Insurance	0	0	2599	2599
Dental Insurance	0	0	284	284
Life Insurance	0	0	186	186
Retirement	0	0	917	917
FICA	0	0	3037	3037
Cont. Serv-Standardized Test	2951	2080.81	1100	1100
Printing	0	0	0	0
Travel Expenses	0	0	0	0
Guidance Supplies	0	0	500	500
Guidance Books	0	0	0	0
Guidance Periodicals	0	0	0	0
Guidance Dues and Fees	0	0	181	181
TOTAL GUIDANCE SERVICES	2951	2080.81	48508	48508
HEALTH SERVICES				
COMPENSATION				
Nurse's Salary	17552	17552	20811	20811
Sub Nurse's Compensation	338	720.00	338	338
TOTAL COMPENSATION	17890	18272.00	21149	21149
BENEFITS				
Health Insurance	0	0	2599	2599
Dental Insurance	0	0	284	284
Life Insurance	0	0	85	85
Retirement	0	0	678	678
FICA	0	0	1618	1618
TOTAL BENEFITS	0	0	5265	5265
TOTAL BENEFITS				
Cont. Serv-Student Physicals	300	504.00	1000	1000
Cont. Serv-Staff Physicals	1	0	375	375
Cont. Serv-Reconditioning	0	0	100	100
Travel Expenses-Nurse	75	67	75	75
Health Supplies-Nurse	900	834.80	850	850
Health Textbooks-Nurse	0	0	0	0
Health Periodicals-Nurse	0	0	25	25

EQUIPMENT AND FURNITURE						
New Equipment	0	0	0	0	0	0
Replacement of Equipment	0	0	0	0	0	0
New Furniture	0	0	0	0	0	0
Replacement of Furniture	0	0	0	0	0	0
TOTAL EQUIPMENT & FURNITURE	0	0	0	0	0	0
Dues and Fees	0	0	0	0	0	0
TOTAL HEALTH SERVICES	19166	19677.80	23099	28839	28839	28839
SPECIAL CONTRACTED SERVICES						
Strafford Learn Ctr Membrshp	3196	3193.50	3377	3443	3443	3443
Cont Occupational Therapy	16095	17548.91	23279	23279	23279	23279
Other Diagnostic Services	500	50.00	500	0	0	0
Pre-School Diagnostic Unit	11419	11269.57	13784	9407	9407	9407
TOTAL SPEC CONTRACTED SERV	31210	32016.98	40940	36129	36129	36129
IMPROVEMENT OF INSTRUCTION						
Curriculum Dev-Summer Sal	1185	1185.00	1185	2200	2200	2200
Course Tuition Reimbursement	12500	11031.00	14042	14042	14042	14042
FICA	0	0	0	168	168	168
Staff Dev Regional Workshop	440	396.00	451	451	451	451
Staff Development	1500	1478.00	2000	2000	2000	2000
Travel Expenses	50	0	50	50	50	50
TOTAL IMPROV OF INSTRUCTION	15675	14090.00	17728	18911	18911	18911
LIBRARY & EDUCATIONAL MEDIA						
COMPENSATION						
Librarian Comp-Para prof	15037	15036.50	15037	15038	15038	15038
Librarian Sub-Compensation	338	90.00	338	338	338	338
TOTAL COMPENSATION-LIBRARIAN	15375	15126.50	15375	15376	15376	15376
BENEFITS						
Health Insurance	0	0	0	5199	5199	5199
Dental Insurance	0	0	0	284	284	284
Life Insurance	0	0	0	73	73	73
Retirement	0	0	0	490	490	490
FICA	0	0	0	1176	1176	1176
TOTAL BENEFITS	0	0	0	7222	7222	7222
Contracted Serv-Educ TV	350	350.00	350	487	487	487
Library General Supplies	800	548.30	800	800	800	800
Library A.V. Supplies	2800	2776.77	3000	3000	3000	3000
Computer Software Supplies	2000	1776.76	2000	2000	2000	2000
Library Books	4500	4377.55	5000	5000	5000	5000
Library Periodicals	425	408.50	500	500	500	500

EQUIPMENT AND FURNITURE				
New Equipment	0	0	1250	1250
Replacement of Equipment	0	0	0	0
New Furniture	0	0	160	160
Replacement of Furniture	0	0	0	0
TOTAL EQUIPMENT & FURNITURE	0	0	1410	1410
TOTAL LIBRARY & EDU MEDIA	26250	25364.38	27025	35795
SCHOOL BOARD SERVICES				
School Board-Salaries	1500	1500.00	1500	2550
School Dist Moderator-Salary	50	25.00	50	50
School Dist Treasurer-Salary	2000	2000.00	2000	1500
School Dist Clerk-Salary	50	25.00	50	50
School Dist Secretary-Salary	840	350.00	600	1000
Cont Serv-Sch Dist Audit	2400	2400.00	2600	2600
FICA	0	0	0	394
Cont Serv-Atty & Negotiator	5000	9035.32	5000	5000
Advertising-Legal Notices	1500	1807.13	1500	1500
Printing	0	0	0	0
Police	200	213.55	200	200
Exp for Sch Dist Officers	550	457.83	550	550
Dues & Fees-Sch Bd Assoc	2230	2229.81	2453	2507
TOTAL SCHOOL BOARD SERVICES	16320	20043.64	16503	17901
EXPENSES-SAU #44	111240	108240.00	108722	109094
OFFICE OF THE PRINCIPAL				
Principal's Salary	43699	43699.00	45010	46200
Asst Principal's Salary	32775	32775.00	33758	34340
Secretaries' Compensation	15415	15692.22	15218	15401
Asst Sec-25 hrs per week	0	0	0	5400
Sub Secretaries' Comp	338	225.00	338	338
TOTAL COMPENSATION	92227	92391.22	94324	101679
BENEFITS				
Health Ins.-Cert. Staff	0	0	0	8564
Health Ins.-Non-Cert. Staff	0	0	0	2599
Dental Ins.-Cert. Staff	0	0	0	987
Dental Ins.-Non-Cert. Staff	0	0	0	284
Life Ins.-Cert. Staff	0	0	0	326
Life Ins.-Non-Cert. Staff	0	0	0	68
Retirement-Cert. Staff	0	0	0	1860
Retirement-Non-Cert. Staff	0	0	0	502
FICA-Cert. Staff	0	0	0	6117



FICA-Non-Cert. Staff	0	0	0	1617	1617
TOTAL BENEFITS	0	0	0	22924	22924
Cont.-Serv.-Copier Lease	0	0	0	2955	2955
Staff Dev-Principal's Office	600	733.41	1500	1500	1500
Repairs and Maintenance	450	1854.09	450	450	450
Telephone	5000	5275.06	5400	5400	5400
Postage	1960	1658.67	2000	2000	2000
Travel Expenses	550	544.50	550	550	550
Supplies and Forms	3000	2814.45	3000	3000	3000
Computer Software System Sup	0	0	1650	1650	1650
EQUIPMENT AND FURNITURE					
New Equipment	0	0	0	200	200
Replacement of Equipment	2955	3554.00	2955	0	0
New Furniture	0	0	0	0	0
Replacement of Furniture	0	0	0	100	100
TOTAL EQUIPMENT & FURNITURE	2955	3554.00	2955	300	300
Dues and Fees	600	508.00	700	1000	1000
Graduation-Class Day Expenses					
Graduation-Class Day Exp	700	922.85	950	950	950
TOTAL OFFICE OF THE PRINCIPAL					
TOT OFFICE OF THE PRINCIPAL	108042	110256.25	113479	144358	144358
OFF OF SCH DIST BOOKKEEPER					
Sch Dist Bookkeeper-Salary	20156	20155.20	20760	20760	20760
BENEFITS					
Health Insurance	0	0	0	4910	4910
Dental Insurance	0	0	0	284	284
Life Insurance	0	0	0	86	86
Retirement	0	0	0	677	677
FICA	0	0	0	1588	1588
TOTAL BENEFITS	0	0	0	7544	7544
Cont. Serv-Computer Support					
Repairs and Maintenance	0	0	1641	1641	1641
Travel Expenses	535	554.43	550	200	200
Supplies	50	50	50	50	50
	638	893.64	800	800	800

EQUIPMENT AND FURNITURE				
New Equipment	13095	13095	0	0
Replacement of Equipment	250	189.00	0	0
New Furniture	0	0	0	0
Replacement of Furniture	0	0	0	0
TOTAL EQUIPMENT & FURNITURE	13345	13284.00	0	0
TOTAL OFFICE OF BOOKKEEPER	34724	34887.27	23801	30995
OPERATION AND MAINT OF PLANT				
CUSTODIAL COMPENSATION				
Custodians-Compensation	51098	51084.40	52617	52208
Sub Custodian-Compensation	1000	1212.00	1000	1500
TOTAL COMPENSATION	52098	52296.40	53617	53708
BENEFITS				
Health Insurance	0	0	0	13060
Dental Insurance	0	0	0	852
Life Insurance	0	0	0	223
Retirement	0	0	0	1702
FICA	0	0	0	4109
TOTAL BENEFITS	0	0	0	19945
CONTRACTED SERVICES				
Cont Serv-Rubbish Removal	2200	1932.25	2376	2625
Cont Serv-Snow Plowing	2500	4995.00	2500	0
Cont Serv-Septic Tank Serv	850	350.00	900	975
Cont Serv-Fire Alarm Serv	850	1373.00	1050	1150
Cont Serv-Clock & Bell Serv	350	344.25	350	380
Cont Serv-Elevator Maint	600	684.86	800	865
Cont Serv-Security Alarm	0	0	240	260
Cont Serv-Care of Grounds	3000	2884.00	3000	3000
Cont Serv-Terminex	0	0	0	420
Cont Serv-Playground Upgrade	0	0	0	3305
Cont Serv-Clean Parking Lot	0	0	0	200
Cont Serv-Sand for Playgrnd	0	0	0	600
TOTAL CONTRACTED SERVICES	10350	12563.46	11216	13780

REPAIRS AND MAINTENANCE					
Repairs and Maintenance	12000	22172.87	8440	8000	8000
Rep & Maint-Heating Plant	1500	1643.33	1500	1500	1500
Rep & Maint-Furn & Fixtures	600	276.40	600	2360	2360
Rep & Maint-Paving & Grounds	5000	2449.00	2861	1900	1900
TOTAL REPAIRS & MAINTENANCE	19100	26541.60	13401	13760	13760
Insurance	20620	21250.94	21240	21240	21240
Travel Expenses	100	102.63	100	200	200
Supplies-General Custodial	11000	12346.23	12660	15000	15000
Supplies-Glass	500	290.39	500	500	500
POWER & WATER					
Electricity	21000	22168.18	23000	24610	24610
Fuel Oil	13000	9263.55	10000	10000	10000
Water	4500	4100	4100	4100	4100
TOTAL POWER & WATER	38500	35531.73	37100	38710	38710
EQUIPMENT AND FURNITURE					
New Equipment	1500	2151.11	2272	4600	4600
Replacement of Equipment	0	0	0	0	0
New Furniture	0	0	0	0	0
Replacement of Furniture	0	0	0	0	0
TOTAL EQUIP & FURNITURE	1500	2151.11	2272	4600	4600
Warrant Art-Control Erosion	0	0	6300	0	0
TOTAL OPER & MAINT OF PLANT	153768	163074.49	158406	181443	181443
Cont. Serv-Crossing Guard	0	0	3060	3060	3060
TOT OPER & MAINT OF PLANT & CONT SERV-CROSSING GUARD	153768	163074.49	161466	184503	184503
PUPIL TRANSPORTATION SERV					
Elementary Sch Transp	121680	121680.00	126548	130344	130344
Vocational Transportation	750	0	1	1	1
Athletic Transportation	2163	1856.55	2250	2800	2800
High Sch Transportation	27990	27990.00	29110	29983	29983
Spec Ed Transportation	86000	92797.00	75000	61750	61750
Class-Field Trip transp	3000	2996.50	3400	3400	3400
Science Camp Transportation	0	0	0	1200	1200
TOTAL PUPIL TRANSPORTATION	241583	247320.05	236309	229479	229479

INSURANCES, COMP, RETIREMENT				
Health Insurance	78428	57020.12	80843	0
Dental Insurance	6445	5425.44	8171	0
Life Insurance	1048	877.10	1175	0
Worker's Compensation	17690	11519.95	21065	21065
Unemployment Compensation	2268	107.97	1000	1000
Retirement-Cert.	2978	1962.92	1982	0
Retirement-Non-Cert.	6009	3338.94	3454	0
FICA	15460	16011.61	16247	0
TOTAL	130326	96264.05	133937	22065
INSURANCES, COMP, RETIREMENT				
DEBT SERVICE				
Payment of Principal	200000	200000.00	200000	200000
Payment of Interest	90800	90800.00	76890	62910
TOTAL DEBT SERVICE	290800	290800.00	276890	262910
BUDGET SUMMARY				
Regular Education Programs	1917975	1880113.91	1940250	2084994
Spec Instructional Programs	670519	643226.26	649509	561207
Vocational Programs	6413	0	1	1
Co-Curricular Activities	8435	8369.86	12912	17609
Attendance	1	0	1	1
Guidance	2951	2080.81	1100	48508
Health	19166	19677.8	23099	28839
Spec Contracted Services	31210	32061.98	40940	36129
Improvement of Instruction	15675	14090.00	17728	18911
Library & Educational Media	26250	25364.38	27025	35795
School Board Services	16320	20043.64	16503	17901
Expenses - SAU #44	111240	108240.00	108722	109094
Office of The Principal	108042	110256.25	113479	144358
Office of The Bookkeeper	34724	34887.27	23801	30995
Oper & Maintenance of Plant	153768	163074.49	161466	181443
Cont Serv-Crossing Guard	0	0	0	3060
Pupil Transportation Services	241583	247320.05	236309	229479
Insurances, Comp, Retirement	130326	96264.05	133937	22065
Debt Service	290800	290800.00	276890	262910
1993-1994 BUDGET TOTALS	3785398	3695870.75	3783672	3833300

FOOD SERVICES					
COMPENSATION					
School Lunch Director	32148	32410.13	34427	18450	18450
Lunch Worker's Compensation	187	86.90	165	15475	15475
Lunch Worker's Sub Comp	32335	32497.03	34592	200	200
TOTAL COMPENSATION				34125	34125
BENEFITS					
Health Insurance	0	0	0	6129	6129
Dental Insurance	0	0	0	1136	1136
Life Insurance	0	0	0	90	90
Retirement	0	0	0	601	601
FICA	2459	2486.03	2646	2611	2611
TOTAL BENEFITS	2459	2486.03	2646	10567	10567
Physicals-Lunch Workers	50	15.00	50	50	50
Repairs To Equipment	750	2163.63	750	1500	1500
Fire Safety Inspection	110	125.00	120	125	125
Petty Cash	200	148.80	200	150	150
Travel	50	11.00	50	50	50
Supplies	750	1746.18	750	1000	1000
Food/Milk	34032	32064.57	43061	41201	41201
Utility Gas/Electricity	1500	1246.96	1500	1500	1500
EQUIPMENT AND FURNITURE					
New Equipment	750	5801.80	750	800	800
Replacement of Equipment	0	0	0	200	200
New Furniture	0	0	0	1	1
Replacement of Furniture	0	0	0	1	1
TOTAL EQUIPMENT & FURNITURE	750	5801.80	750	1002	1002
TOTAL FOOD SERVICE	72986	78306.00	84469	91270	91270



WARRANT ART. FOR MARCH 1993					
Supplemental Appropriation					
Capital Reserve Account					
Teacher Agreement					
TOTAL		2000			
		5000			
		17678			
		24678			
WARRANT ART. for MARCH 1994					
Warrant Article #4					
Building Committee			5000		5000
Warrant Article #5					
Support for Claremont School			1800		1800
District Court Challenge					
Warrant Article #7					
Capital Reserve Account			5000		5000
TOTAL WARRANT ARTICLES			11800		11800
SUMMARY OF SCH DIST EXPENSES					
1993-1994 BUDGET TOTALS	3785398	3695870.75	3783672	3833300	3833300
TOTAL FOOD SERVICE	72986	78306.00	84469	91270	91270
WARRANT ARTICLE	8500	0	24678	11800	11800
	=====	=====	=====	=====	=====
	3866884	3774176.75	3892819	3936370	3936370

# REVENUES & CREDITS AVAILABLE TO REDUCE SCHOOL TAXES

	Revised Revenues Current Year	School Board's Budget Ensuing Fiscal Yr.	Budget Committee Budget Ensuing Fiscal Yr.
Unreserved Fund Balance	63,313.59	418,103.38	418,103.38
Foundation Aid	476,923.65	60,000.00	60,000.00
School Building Aid	69,787.30		
Area Vocational School	22,461.00	22,327.00	22,327.00
Catastrophic Aid	43,803.00	48,404.00	48,404.00
Child Nutrition	750.00	4,350.00	4,350.00
Tuition	7,600.00	4,800.00	4,800.00
Earnings on Investments	1,000.00	1,000.00	1,000.00
Rental of Facilities	40,666.00	35,011.00	36,011.00
Food Service Receipts	2,000.00		
Other Receipts	30,000.00	41,447.00	41,447.00
Special Education Tuition			
TOTAL SCHOOL REVENUES & CREDITS	763,632.00	632,442.38	632,442.38
TOTAL APPROPRIATIONS LESS			
TOTAL REVENUES AND CREDITS	3,129,187.00	3,303,927.91	3,303,927.91

NORTHWOOD SCHOOL DISTRICT

FINANCIAL STATEMENT

JUNE 30, 1993

Account <u>No.</u>	<u>Description</u>	<u>Budgeted</u>	<u>Expended 92-93</u>
01-1100	Teachers	751116.00	742170.78
01-1100	Aides	6698.00	6769.62
01-1100	Subs - Teachers	10540.00	13007.41
01-1100	Subs - Aides	180.00	90.00
01-1100	Life Insurance-Reg. Ed.	3720.00	3055.58
01-1100	Health Insurance-Reg. Ed.	91224.00	90537.70
01-1100	Dental Insurance-Reg. Ed.	9434.00	9342.61
01-1100	Retirement - Teachers	23735.00	14984.46
01-1100	Retirement - Nonprof.	0.00	0.00
01-1100	Unemployment	1.00	0.00
01-1100	FICA - Reg. Ed.	58793.00	58407.01
01-1100	Tuition - Other Public Schools	17727.00	35345.88
01-1100	Tuition - Coe Brown	889966.00	847357.42
01-1100	Consumable Supplies	10500.00	9101.07
01-1100	General Supplies	13100.00	13708.51
01-1100	Phys. Ed/Health Supplies	810.00	817.36
01-1100	Remedial Reading	800.00	814.33
01-1100	Math Supplies	1480.00	1414.02
01-1100	Music Supplies	2150.00	2002.62
01-1100	Science Supplies	2800.00	3548.21
01-1100	Language Arts/Reading	4900.00	4793.71
01-1100	Enrichment Supplies	400.00	311.39
01-1100	Art Supplies	2600.00	2705.22
01-1100	Social Studies Supplies	1400.00	1429.08
01-1100	Counseling Supplies	500.00	433.86
01-1100	Textbooks	7000.00	8262.74
01-1100	Instruc. Equip. Repair	1000.00	906.40
01-1100	Instruc. Equip. New	1.00	1276.60
01-1100	Furniture New	3000.00	5012.32
01-1100	Instruc. Equip. Replace	<u>2400.00</u>	<u>2508.00</u>
TOTALS -	1100 REGULAR EDUCATION	1917975.00	1880113.91
01-1200	Spec. Ed. Teachers	198530.00	187809.48
01-1200	Spec. Ed. Aides	64446.00	68601.15
01-1200	Spec. Ed. Subs	2500.00	7218.61
01-1200	Spec. Ed. Tutors	2168.00	4099.96
01-1200	Spec. Ed. Subs-Aides	1000.00	3915.00
01-1200	Life Insurance-Spec. Ed.	861.00	668.36
01-1200	Health Insurance-Spec. Ed.	21774.00	15992.34
01-1200	Dental Insurance-Spec. Ed.	2419.00	2317.56
01-1200	Retirement-Spec. Ed. Teachers	6274.00	3771.23
01-1200	Retirement-Nonprof. Spec. Ed.	408.00	274.05
01-1200	Unemployment-Spec. Ed.	1.00	202.02
01-1200	FICA-Spec. Ed.	20551.00	19901.66
01-1200	Public Schools-Spec. Ed.	903.00	15409.00

Account No.	Description	Budgeted	Expended 92-93
01-1200	Public Academies-Spec. Ed.	113266.00	92869.00
01-1200	Non-Public Schools-Spec. Ed.	228784.00	214260.43
01-1200	Vocational Assessment	500.00	0.00
01-1200	General Supplies-Spec. Ed.	400.00	408.69
01-1200	Language Supplies-Spec. Ed.	2500.00	2349.28
01-1200	Social Studies Supplies	1.00	76.68
01-1200	Math Supplies	630.00	320.99
01-1200	Science Supplies	1.00	20.27
01-1200	Testing Supplies	1000.00	1197.25
01-1200	Textbooks-Spec. Ed.	550.00	585.23
01-1200	Speech Supplies	950.00	947.07
01-1200	Instruc. Equip. Repair	100.00	10.95
01-1200	Instruc. Equip. New	1.00	0.00
01-1200	Furniture	1.00	0.00
TOTALS - 1200	SPECIAL EDUCATION	670519.00	643226.26
01-1300	Voc. Ed. Other Public Schools	6413.00	0.00
TOTALS - 1300	VOCATIONAL PROGRAMS	6413.00	0.00
01-1400	Athletic Stipends	5112.00	5109.00
01-1400	Extra Curricular	887.00	888.00
01-1400	FICA-Other Ed. Programs	536.00	536.00
01-1400	Umpires/Referees	1000.00	1010.00
01-1400	Athletic Supplies	900.00	826.86
TOTALS - 1400	CO-CURRICULAR ACTIVITIES	8435.00	8369.86
01-2110	Census	0.00	0.00
01-2110	Truant Officer	1.00	0.00
TOTALS - 2110	ATTENDANCE	1.00	0.00
01-2120	Standardized Testing	2951.00	2080.81
TOTALS - 2120	GUIDANCE SERVICES	2951.00	2080.81
01-2130	Nurse's Salary	17552.00	17552.00
01-2130	Subs-Nurse	338.00	720.00
01-2130	Student Physicals	300.00	504.00
01-2130	Staff Physicals	1.00	0.00
01-2130	Nurse's Travel	75.00	67.00
01-2130	Health Supplies	900.00	834.80
01-2130	Textbook-Nurse's	0.00	0.00
TOTALS - 2130	HEALTH SERVICES	19166.00	19677.80
01-2140	SLC Membership	3196.00	3193.50
01-2140	Occupational Therapy	16095.00	17548.91
01-2140	Other Diagnostic Services	500.00	50.00
01-2140	Preschool Diagnostic Unit	11419.00	11269.57
TOTALS - 2140	SPECIAL CONTRACTED SERVICES	31210.00	32061.98
01-2210	Curriculum Development	1185.00	1185.00
01-2210	Course Reimbursement	12500.00	11031.00
01-2210	Staff Dev. Regional Workshop	440.00	396.00
01-2210	Staff Development	1500.00	1478.00



Account			Expended
<u>No.</u>	<u>Description</u>	<u>Budgeted</u>	<u>92-93</u>
01-2210	Staff Travel	<u>50.00</u>	<u>0.00</u>
TOTALS -	2210 IMPROVEMENT OF INSTRUCTION	15675.00	14090.00
01-2220	Librarian	15037.00	15036.50
01-2220	Subs-Librarian	338.00	90.00
01-2220	Educational TV	350.00	350.00
01-2220	A.V. Materials	2800.00	2776.77
01-2220	General Supplies	800.00	548.30
01-2220	Library/Reference Books	4500.00	4377.55
01-2220	Periodicals	425.00	408.50
01-2220	Computer Software/Supplies	<u>2000.00</u>	<u>1776.76</u>
TOTALS -	2220 LIBRARY/EDUCATIONAL MEDIA	26250.00	25364.38
01-2310	School Board Salaries	1500.00	1500.00
01-2310	School District Moderator	50.00	25.00
01-2310	School District Treasurer	2000.00	2000.00
01-2310	School District Clerk	50.00	50.00
01-2310	School Board Secretary	840.00	350.00
01-2310	School District Audit	2400.00	2400.00
01-2310	Attorney/Negotiator	5000.00	9035.32
01-2310	Advertise/Legal Notices	1500.00	1807.13
01-2310	Police	200.00	213.55
01-2310	District Officers' Expenses	550.00	457.83
01-2310	School Board Association Dues	<u>2230.00</u>	<u>2229.81</u>
TOTALS -	2310 SCHOOL BOARD SERVICES	16320.00	20043.64
01-2320	SAU Expenses	<u>111240.00</u>	<u>108240.00</u>
TOTALS -	2320 EXPENSES S.A.U. #44	111240.00	108240.00
01-2410	Principal Salary	43699.00	43699.00
01-2410	Assistant Principal Salary	32775.00	32775.00
01-2410	Secretary Salary	15415.00	15692.22
01-2410	Subs-Secretary	338.00	225.00
01-2410	Professional Development	600.00	733.41
01-2410	Office Equipment Repair	450.00	1854.09
01-2410	Telephone	5000.00	5275.06
01-2410	Postage	1960.00	1658.67
01-2410	Administration Travel/Expenses	550.00	544.50
01-2410	Supplies & Forms	3000.00	2814.45
01-2410	Equipment Rep/Lease	2955.00	3554.00
01-2410	Professional Dues	600.00	508.00
01-2410	Graduation/Class Day Expenses	<u>700.00</u>	<u>922.85</u>
TOTALS -	2410 OFFICE OF THE PRINCIPAL	108042.00	110256.25
01-2520	School District Bookkeeper	20156.00	20155.20
01-2520	Travel	50.00	0.00
01-2520	Supplies	638.00	893.64
01-2520	Equipment Repair	535.00	554.43
01-2520	New Equipment	13095.00	13095.00
01-2520	Equipment Replace	<u>250.00</u>	<u>189.00</u>
TOTALS -	2520 OFFICE OF BOOKKEEPER	34724.00	34887.27



Account			Expended
<u>No.</u>	<u>Description</u>	<u>Budgeted</u>	<u>92-93</u>
01-2540	Custodian Salaries	51098.00	51084.40
01-2540	Substitutes	1000.00	1212.00
01-2540	Rubbish Removal	2200.00	1932.25
01-2540	Snow Plowing	2500.00	4995.00
01-2540	Care of Grounds	3000.00	2884.00
01-2540	Septic Tank Maintenance	850.00	350.00
01-2540	Fire Alarm Service	850.00	1373.10
01-2540	Clock/Bell Service	350.00	344.25
01-2540	Elevator Maintenance	600.00	684.86
01-2540	Building Maintenance/Repairs	12000.00	22172.87
01-2540	Repairs to Heating Plant	1500.00	1643.33
01-2540	Repairs to Furniture/Fixtures	600.00	276.40
01-2540	Repairs to Paving/Grounds	5000.00	2449.00
01-2540	Repairs to Plant-Floor	0.00	0.00
01-2540	Insurance	20620.00	21250.94
01-2540	Custodian Travel	100.00	102.63
01-2540	Glass Maintenance/Supplies	500.00	290.39
01-2540	Custodian Maintenance Supplies	11000.00	12346.23
01-2540	Electricity	21000.00	22168.18
01-2540	Fuel Oil	13000.00	9263.55
01-2540	Water	4500.00	4100.00
01-2540	Maintenance Equipment-New	1500.00	2151.11
01-2540	Furniture-New	0.00	0.00
TOTALS -	2540 OPER. & MAINT. OF PLANT	153768.00	163074.49
01-2550	Regular Transportation	121680.00	121680.00
01-2550	Vocational Transportation	750.00	0.00
01-2550	Athletic Transportation	2163.00	1856.55
01-2550	High School Transportation	27990.00	27990.00
01-2550	Special Education Transportation	86000.00	92797.00
01-2550	Class/Field Trip Transportation	3000.00	2996.50
TOTALS -	2550 PUPIL TRANSPORTATION	241583.00	247320.05
01-2900	Life Insurance	1048.00	877.10
01-2900	Health Insurance	78428.00	57020.12
01-2900	Dental Insurance	6445.00	5425.44
01-2900	Workman's Compensation	17690.00	11519.95
01-2900	Unemployment Compensation	2268.00	107.97
01-2900	Retirement Professional	2978.00	1962.92
01-2900	Retirement Non-Professional	6009.00	3338.94
01-2900	FICA	15460.00	16011.61
TOTALS -	2900 INSURANCES, COMPENSATION RETIREMENT	130326.00	96264.05
01-5100	Principal of Debt	200000.00	200000.00
01-5100	Interest/Debt	90800.00	90800.00
01-5100	Principal of Debt	0.00	0.00
TOTALS -	5100 DEBT SERVICE	290800.00	290800.00
TOTALS -	FUND 01 GENERAL FUND	3785398.00	3695870.75

Account			Expended
<u>No.</u>	<u>Description</u>	<u>Budgeted</u>	<u>92-93</u>
04-2560	Lunch Worker Salaries	32148.00	32410.13
04-2560	Subs-Lunch Workers	187.00	86.90
04-2560	FICA-Lunch Workers	2459.00	2486.03
04-2560	Physicals-Lunch Workers	50.00	15.00
04-2560	Equipment Service	750.00	2163.63
04-2560	Fire Safety Inspection	110.00	125.00
04-2560	Petty Cash	200.00	148.80
04-2560	Travel	50.00	11.00
04-2560	Supplies	750.00	1746.18
04-2560	Food/Milk	34032.00	32064.57
04-2560	Utility Gas & Electricity	1500.00	1246.96
04-2560	Equipment	<u>750.00</u>	<u>5801.80</u>
TOTALS -	2560 FOOD SERVICES	72986.00	78306.00
TOTALS - FUND 04 FOOD SERVICE FUND		<u>72986.00</u>	<u>78306.00</u>
GRAND TOTALS		<u>3858384.00</u>	<u>3774176.75</u>

# NORTHWOOD SCHOOL DISTRICT

## REVENUE

July 1, 1992 - June 30, 1993

	<u>92-93 Budget</u>	<u>92-93 Actual</u>
<u>Revenue from State Sources</u>		
Foundation Aid	201,394.00	201,394.41
School Building Aid	69,787.00	69,787.30
Catastrophic Aid	65,902.00	65,901.98
<u>Local Revenue Other Than Taxes</u>		
Tuition	1,151.00	628.00
Earnings on Investments	13,650.00	6,025.88
Rental Facilities	1,050.00	990.20
Special Education Tuition	45,928.00	32,086.72
Area Vocational School	461.00	
<u>Unanticipated Revenues</u>		
High School Transportation		460.00
Sale of Chairs		75.00
Reimbursement - SAU		624.38
Filing Fee		2.00
Parsons Book Fund		20.00
Bank Charge Adjustment		4.15
1991-92 A/R Overpayment		108.99
<u>Balance Brought Forward</u>		
Unreserved Fund Balance	<u>65,741.00</u>	<u>65,741.00</u>
TOTAL REVENUES OTHER THAN TAXES	465,064.00	443,850.01
DISTRICT ASSESSMENT*	<u>3,320,334.00</u>	<u>3,320,334.00</u>
TOTAL REVENUES	3,785,398.00	3,764,184.01
*Special Appropriations: \$5000.00 to Capital Projects Fund		
<u>School Lunch Program</u>		
Child Nutrition	32,986.00	43,559.00
Food Service Sales	40,000.00	37,259.38
Interest		121.55
Other Income		697.48
Special Appropriation	<u>3,500.00</u>	<u>          </u>
TOTAL SCHOOL LUNCH PROGRAM	<u>76,486.00</u>	<u>81,637.41</u>
<u>Capital Projects Fund</u>		
Appropriation	<u>5,000.00</u>	<u>5,000.00</u>
TOTAL REVENUE	3,866,884.00	3,850,821.42

NORTHWOOD SCHOOL DISTRICT  
BALANCE SHEET  
JUNE 30, 1993

Assets	General	Special Revenue	Capital Projects	Food Service	Capital Reserve
-----	-----	-----	-----	-----	-----
Current Assets:					
Cash	\$68,971.07	0.00	0.00	\$21,868.41	\$17,225.08
Intergov. Receivables	13,493.84	0.00	0.00	7,329.00	0.00
Other receivables	0.00	0.00	0.00	0.00	0.00
Inventories	0.00	0.00	0.00	3,119.00	0.00
Total Current Assets:	-----	-----	-----	-----	-----
	\$82,464.91	\$0.00	\$0.00	\$32,316.41	\$17,225.08
Total Assets	-----	-----	-----	-----	-----
	\$82,464.91	\$0.00	\$0.00	\$32,316.41	\$17,225.08
Liabilities and Fund Equity					
-----	-----	-----	-----	-----	-----
Current Liabilities:					
Other Payables	14,151.32	0.00	0.00	0.00	0.00
Deferred Revenues	0.00	0.00	0.00	2,408.00	0.00
Total Liabilities:	-----	-----	-----	-----	-----
	\$14,151.32	\$0.00	\$0.00	\$2,408.00	\$0.00
Fund Equity					
-----	-----	-----	-----	-----	-----
Reserve for Special Purposes	5,000.00	0.00	0.00	0.00	0.00
Unreserved Fund Balance	63,313.59	0.00	0.00	29,908.41	0.00
Total Fund Equity:	-----	-----	-----	-----	-----
	\$68,313.59	\$0.00	\$0.00	\$29,908.41	\$17,225.08
Total Liabilities and Fund Equity:	-----	-----	-----	-----	-----
	\$82,464.91	\$0.00	\$0.00	\$32,316.41	\$17,225.08

DEPARTMENT OF REVENUE ADMINISTRATION  
Concord, N. H. 03301

Northwood School District  
October 26, 1993

Your report of appropriations voted and property taxes to be raised for the 1993-94 school year has been approved on the following basis:

TOTAL APPROPRIATION	\$3,892,819.00
REVENUE & CREDITS AVAILABLE TO REDUCE SCHOOL TAXES	
Unreserved Fund Balance	\$ 63,313.59
Revenue From State Source:	
Foundation Aid	\$ 476,923.65
School Building Aid	69,787.30
Area Vocational School	461.00
Driver Education	
Catastrophic Aid	22,327.00
Adult Education	
Child Nutrition	43,803.00
Other State Sources	
Local Revenue Other Than Taxes:	
Tuition	\$ 750.00
Earnings on Investments	7,600.00
Pupil Activities Rental of Facilities	1,000.00
Other Local Sources Warrant Article #6	5,000.00
Trust Fund Income	
Transferred From Capital Projects Fund	
Transferred From Capital Reserve Fund	
Sale of Bonds and Notes	
Food Service Receipts	\$ 40,666.00
Supplemental Appropriation	\$ 2,000.00
Special Education Tuition	30,000.00
TOTAL REVENUE AND CREDITS	\$ 763,632.00
DISTRICT ASSESSMENT	\$2,129,187.00
TOTAL APPROPRIATION	\$3,892,819.00



## INDEPENDENT AUDITOR'S REPORT

Members of the School Board  
Northwood School District

I have audited the accompanying general purpose financial statements of the Northwood School District, as of and for the year ended June 30, 1993 as listed in the table of contents. These financial statements are the responsibility of the Northwood School District's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. These standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the combined financial statements referred to above present fairly in all material respects, the financial position of the Northwood School District as of June 30, 1993 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles.

My audit was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The supporting schedules listed in the index are presented for the purposes of additional analysis and are not a required part of the combined financial statements of the Northwood School District. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and in my opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Respectfully submitted,

L. Patrick Kelly  
Certified Public Accountant

August 19, 1993

SALARIES OF THE SUPERINTENDENT  
AND  
ASSISTANT SUPERINTENDENTS  
1993 - 1994

SCHOOL DISTRICT	% LOCAL SHARE	SUPERINTENDENT	ASSISTANT SUPERINTENDENT	ASSISTANT SUPERINTENDENT
BARRINGTON	35.30%	\$21,703.50	\$18,003.00	\$15,885.00
NORTHWOOD	22.55%	\$13,864.42	\$11,500.50	\$10,147.50
NOTTINGHAM	20.60%	\$12,665.50	\$10,506.00	\$ 9,270.00
STRAFFORD	21.55%	\$13,249.59	\$10,990.50	\$ 9,697.50
TOTAL	100.00%	\$61,483.01	\$51,000.00	\$45,000.00

SCHOOL ADMINISTRATIVE UNIT #44  
DISTRIBUTION OF AMOUNT TO BE SHARED BY DISTRICTS  
1993 - 1994

DISTRICT	1991 EQUALIZED VALUATION	VALUATION PERCENT	1990-91 PUPILS	PUPIL PERCENT	COMBINED PERCENT	93-94 DISTRICT SHARE
BARRINGTON	259565629	33.90%	671.5	36.70%	70.60%	\$170,194.57
NORTHWOOD	184425843	24.10%	383.5	21.00%	45.10%	108,722.03
NOTTINGHAM	161967278	21.20%	366.7	20.00%	41.20%	99,320.35
STRAFFORD	159386579	20.80%	408.3	22.30%	43.10%	103,900.65
TOTAL:	765345329	100.00%	1830	100.00%	200.00%	\$482,137.60

# 1993-1994 PRINCIPAL AND TEACHERS SALARIES

Name:	Position:	Salary <u>93-94</u>
Buccini, John Jr.	Principal	\$46,200.00
Warburton, Peter	Assn't Principal	\$34,340.00
Ames-Kimball, Debbi	Middle Level	\$22,335.00
Carroll, Nancy	Elementary	\$28,029.00
Chrusz, Kevin	Middle Level	\$33,509.00
Conrad, Jennifer	Special Ed.	\$19,282.00
Davis, Karen	Elementary	\$22,166.00
Desmarais, Suzan	Elementary	\$34,749.00
Dietterle, Lynn	Art	\$26,529.00
Donnell, Donna	Elementary	\$25,270.00
Folan, Joanne	Middle Level	\$38,232.00
Gasowski, Annie	Phys. Ed/Health	\$29,709.00
Gibson, Ellen	Elementary	\$20,594.00
Goodman, Lou	Elementary	\$33,509.00
Hatch, Richard	Special Ed.	\$35,937.00
Heichlinger, Alison	Elementary	\$19,282.00
Humel, Irene	Elementary	\$22,335.00
Konrad, Dorothy	Elementary	\$35,390.00
Kraft, Dottie	Guidance	\$39,704.00
Kramas, Linda	Elementary	\$28,102.00
Kulas, Jack	Middle Level	\$22,315.00
LeBlanc, Kate	Elementary	\$21,395.00
Lucey, Gale	Elementary	\$34,749.00
Magnusson, Lisa	Elementary	\$24,345.00
McGann, Judy	Special Ed.	\$38,594.00
McMaster, Roberta	Elementary	\$35,390.00
Nee, Tracey	Elementary	\$23,979.00
Pitman, Carla	Elementary	\$27,677.00
Puopolo, Jeanne	Special Ed.	\$27,596.00
Robertson, Allan	Middle Level	\$36,437.00
Sarno, Elizabeth	Middle Level	\$21,666.00
Singer, Daniel	Music	\$21,052.00
Verville, Jackie	Reading Spec. (4/5)	\$31,763.00
Wright, Sue	Speech +20 days	\$30,563.00
Zielinski, Kim	Elementary	\$26,912.00



## SUPERINTENDENT'S REPORT

The control of the Northwood School District lies with its School Board which has been duly constituted and is governed by the State of New Hampshire educational statutes. The School Board exercises its powers through the adoption of by-laws and policies for the organization and operation of the school district and is responsible for district operation through its chief executive officer, the Superintendent of Schools. The School Board in Northwood consists of five members. Each year new members of the School Board are chosen by the community to serve a full term. These elections take place annually in March. To qualify to represent the community, the candidate must be a citizen and resident of that school district. School Board vacancies occurring by resignation, or some other means may be filled by a majority vote of the School Board within a prescribed amount of time after the vacancy occurs.

All citizens have the right to advanced notice of and attendance at all public meetings of the School Board. Announcements of meetings may be found at the front entrance of the school, at the town office and at the Superintendent's Office. The School Board is required to meet at least once a month. This meeting at which formal and official actions are taken by the School Board may be attended by the general public. The School Board usually holds meetings in Northwood on the first and third Thursdays beginning at 7:00 p.m. At these meetings, there is time set aside for the general public to address the School Board and speak to any concerns which the public may have about the operation of their schools. The School Board periodically will hold workshop meetings, such as for school budget preparation. All workshop meetings are posted in the same manner as regular School Board meetings and the public is invited and urged to attend these open workshop sessions. Minutes of all meetings of the School Board are kept and published on a regular basis. The community, as permitted by law, may be excluded from meetings or portions of meetings when items to be discussed might jeopardize the public interest, or infringe upon the rights of an individual or individuals. Such meetings are called non-public sessions. Such an exclusion would include collective bargaining or negotiations sessions, employment termination, employee evaluation and or discipline or employment of any present or prospective employee. Also, exclusion may further include sessions in which information, if disclosed, would invade the personal privacy of an individual. The School Board, however, must take formal action during a public meeting.

Since my arrival on February 1, 1993, it has been my pleasure to work with our School Board in the administration of education in our community. I feel pleased and privileged to be a part of the educational endeavor and will strive to work as hard as possible to provide the best educational opportunities



for all of our children at all grade levels in our school. On behalf of the School Board, I wish to take this opportunity to invite all members of the public to attend any and all functions at our school and any and all School Board meetings as the School Board and Administration are conducting the business of the community in educating our youngsters.

Sincerely yours,

George S. Reid, Ed.D.  
Superintendent of Schools

PRINCIPAL'S REPORT  
1993 - 1994

The enrollment at the Northwood School is as follows:

K - 50	4 Classes
1 - 63	3 Classes
2 - 55	3 Classes
3 - 59	3 Classes
4 - 54	3 Classes
5 - 56	3 Classes
6 - 41	2 Classes
7 - 39	2 Classes
8 - 37	2 Classes

TOTAL: 454

Northwood School Mission Statement

The mission of the Northwood School is to assure that all students acquire knowledge and develop the skills and work habits to enable them to be contributing members of their community and to function successfully in society. This mission is best accomplished when students, school personnel, parents and community members maintain high expectations, create a positive school climate, provide a safe and orderly environment and promote effective collaboration between school, home and community.

School News

Students returned to school to find our new wing with freshly painted walls and lockers in the Middle School area. A security alarm system has been installed and new tile floors for first and second grade classrooms and bathrooms, along with new carpeting in the grade 3 wing. New sinks were placed in grades 1 and 2 classrooms. All bathrooms were treated to a fresh coat of paint.

The outside of our school was painted and caulked, and new windows were installed in grades 1 and 2 classrooms and in the back of the kindergarten classrooms. A new outside sign for announcements was also installed.

Students in grades 1-3 were involved in an enrichment program on Latin America. Grade 4 conducted a Conservation Fair involving ecology projects and demonstrations, a Math Fair and also were involved in the Golden Key Club. The Golden Key Club involved UNH students who modeled goal setting and choices one makes in life. Enrichment Programs offered were computers, drama, mindbenders, cooking and nature trail experiences. Grade 5 students were involved in D.A.R.E., attended a Science Camp, went on a whale watch, participated in the Voyage of the Mimi Project and a Math Fair.

In the Middle School, literature based reading, Comprehensive Guidance, Health, Sustained Silent Reading and R.E.A.C.T. continue as part of the program. Pre-Algebra, Algebra and Basic Math comprise the mathematics program. The History Fair and Science Fair were successful, as were the Arts Festival, Drama productions and a Gymnastics Program. A group of Middle School students visited Washington, D.C. in May. The Student Council was active sponsoring dances, operating a school store and planning exchange days.

School personnel, parents and community members were actively involved in a variety of committees. P.T.A. and Volunteer programs serve as integral parts of the school community. The P.T.A. continues to work diligently to support programs in the school. Our Volunteer Program has been cited by the N.H.P.I.E. (New Hampshire Partners in Education) as a Blue Ribbon Achievement Award recipient, acknowledging our program as being exemplary.

Thank you to all who have been involved with the Northwood School and have helped to make our programs, students and school successful. Your support and efforts are truly appreciated!

Respectfully submitted,

John A. Buccini  
Principal

NORTHWOOD SCHOOL 8TH GRADE

CLASS OF 1993

John M. Bateman	Chad Blanchard
Nicole Cicchetto	Brian Colburn
Sam Cooley	Michael Corson
Daniel Coyle	Shannon Deyo
Andrew Dodier	Susan Ebberson
Peter Fiasconaro	Jeremy George
Jenny Gould	Tabatha Grund
Kari Harris	Pauline Harrison
Paris Herk	Jason Hodgdon
Brian Johnson	Robert Kaffel
Peter Lennon	Joshua Marston
Brian Mayhew	Patrick McElaney
Joseph McGranaghan	Kevin Mello
Steven Messier	Joseph Parry
Heather Pevear	Jasmine Purinton
Ethan Robertson	Meagan Royce
Adi Rule	Patrick Schofield
Heather Thomas	John Vasselian
Manysone Vivathana	Karen Witham
Angela Wright	Cornelius Young

## 1992 - 1993 SCHOOL HEALTH SERVICES

In September 1992, Dr. Robert Lord, Farmington, NH, completed 64 sports physicals. Fifty-nine students attended the annual Lion's Club Hearing and Vision Testing Clinic. Four were referred for further testing.

During the year, health screenings were conducted on 467 students. Eleven were referred for various reasons. A total of 2700 visits were made to the Nurse's Office.

Attended the NH Educational Services for the Sensory Impaired and learned about the van Diik Method and attended a workshop on Understanding Depression, Its Recognition and Biological Treatment, along with American Red Cross Recertification for CPR.

The Visiting Nurse Association, Farmington, NH, came in May and immunized 12 sixth grade students. In September, we had 100% immunization for #2 MMR of seventh grade incoming pupils in compliance with NH law.

NH State Trooper, Mark Mitchell, taught the D.A.R.E. program for the fourth year to both grades three and five.

Special thanks to the Saddleback Lions Club for all the help they give to students at our school in the vision department, Harvey Lake Women's Club for all of the handmade hats and mittens, to Jean Lane and Lois Cafmeyer for the many hours donated to the Health Office and the many parents and friends for donations and help.

Sincerely,

Norene Sauls, RN, BS



## NOTES

## VITAL STATISTICS

<u>Date</u>	<u>Name of Child</u>	<u>Father</u>	<u>Mother</u>	<u>Place</u>
12/18/92	Logan Allan Dressel	Donald Dressel, Jr.	Lisa Hackett	Portsmouth, NH
01/07/93	Eltienne Therese Planchet	Claude Planchet	Elaine Ouellet	Concord, NH
01/24/93	Alexander Eric Frost Bobowski	Thomas Bobowski	Shelley Frost	Concord, NH
01/29/93	Kristian Stephen Lucey	Stephen D. Lucey	Sharon Anderson	Dover, NH
01/30/93	Mackenzie Allan Segura-Cook	Hector Segura-Arrieta	Judith Cook	Concord, NH
03/03/93	Kala Marie Frye	Stuart A. Frye	Cheryl Ann Kotce	Concord, NH
03/05/93	Jackson Riley Young	Jack Henry Young	Molly McKenna	Concord, NH
03/22/93	Elizabeth Ashley Wisneski	Paul Wisneski	Laura M. Fink	Dover, NH
03/26/93	Elizabeth Susan Helton	Duane E. Helton	Joyce A. Ricci	Portsmouth, NH
03/28/93	Nathan Everett Young	Brian Everett Young	Pamela L. Tasker	Concord, NH
04/16/93	Nathan James Taschereau	Dean V. Taschereau	Denise Arsenault	Exeter, NH
04/20/93	Sean Patrick Bready	Thomas Bready	Maureen Coughlin	Concord, NH
04/22/93	Nicholas Michael Moisington	Michael Moisington	Cheryl Simmons	Concord, NH
04/24/93	Gary Stephen Richards	Stephen D. Richards	Nathaline Vardaro	Dover, NH
04/28/93	Matthew Voigt Pavlos	John R. Pavlos	Laurie Susan Voigt	New London, NH
04/29/93	Brandon Patrick Marshall	Arthur T. Marshall, III	Shelley Donahue	Concord, NH
04/29/93	Molly Louise Goelzer	Scott Goelzer	Jeanne Daude	Dover, NH
04/30/93	Daniel Michael Meara Faletta	Michael Faletta	Mary Anne Meara	Northwood, NH
05/04/93	Brandon Phillip Marquis	Arthur Marquis, Jr.	Jennifer Stevens	Concord, NH
05/04/93	Alexander Chandler Steenbergen	Todd Steenbergen	Christina Chandler	Concord, NH
05/09/93	Nathan Michael Bolsvert	Michael Bolsvert	Kimberly Blomstrom	Concord, NH
05/19/93	Stephen Mark Tetreault	Mark Chandler Tetreault	Jeanne Rita Morrisette	Manchester, NH
05/21/93	Dustin Thomas Reinauer	Thomas M. Reinauer	Mandie Lund	Derry, NH
05/26/93	Cassy Charles Nealon	Richard J. Nealon	Brenda Johnson	Manchester, NH
06/04/93	Jennifer Lynn Walkup	Mark S. Walkup	Ellen Blaustein	Concord, NH
06/13/93	Jennifer Lynn Legere	Normand Legere	Nancy Barrett	Concord, NH
06/18/93	Cathryn Lynn McCann	Dennis McCann	Debora Crane	Concord, NH
06/24/93	Gregory Phillip Foslitt	Phillip George Foslitt	Brenda M. Jenness	Laconia, NH
06/24/93	Eric Harold Burgess	James E. Burgess	Kristeen Seybold	Concord, NH
06/29/93	Nikolas John Champagne	Gary R. Champagne	Kara M. McGillicuddy	Concord, NH
07/12/93	Margaret Elizabeth Blake	Terrence M. Blake	Annette L. Lefevre	Concord, NH
07/15/93	Frances Mae Goodwin	Keith Goodwin	Dagne Dimes	Exeter, NH
07/20/93	Emily Jacqueline Dechane	Peter J. Dechane	Regina Paradis	Manchester, NH
07/27/93	Hunter Paul Chagnon	Darrell P. Chagnon	Diana Percoco	Nashua, NH
07/30/93	Alanna Auerbach Young	George F. Young	Margaret Auerbach	Concord, NH

08/04/93	Allison Caitlin Wilkins	Kenneth J. Wilkins	Heidi Gerhardt	Portsmouth, NH
08/06/93	Hannah Christine Anthony	Larry J. Anthony	Cheryl Debutts	Concord, NH
08/10/93	Caitlin Amanda Belyea	Chipman M. Belyea	Vanessa A. Batchelder	Rochester, NH
08/16/93	Michael Thomas Gibson	Jeffrey N. Gibson	Ellen McNulty	Concord, NH
08/16/93	Patrick Douglas Erskine	Michael Erskine	Andrea Balsamo	Derry, NH
08/28/93	Alyssa Victoria Shannon	Daniel R. Shannon	Amy Josiah	Dover, NH
09/03/93	Emily Theresa Madison	Kevin D. Madison	Terri J. Linn	Manchester, NH
09/10/93	Emily Margaret Wall	Edward F.R. Wall, Jr.	Debra Ann Hurley	Concord, NH
09/11/93	Nicholas Scott Roy	Donald W. Roy	Terri A. Gray	Manchester, NH
09/14/93	Merideth Jean Tumas	Steven Tumas	Laurie Arsenaault	Concord, NH
09/21/93	Michael Robert Barry	Darren R. Barry	Kim Anne Bey	Exeter, NH
09/29/93	Zachary Mark Richards	Mark D. Richards	Deborah L. Croteau	Dover, NH
10/08/93	Jedediah Quentmeier Platte	Ralf Platte	Dawn Newman	Northwood, NH
11/07/93	Rachel Maria Dill	Donald P. Dill	Elizabeth Garcia	Concord, NH
11/09/93	Thomas Warren Masison	David C. Masison	Susan J. Moore	Concord, NH
11/26/93	Richard Harvey Young	John M. Young	Carol Ann Hayes	Lebanon, NH
12/01/93	Travis Scott Ferland	Keith S. Ferland	Lynn A. Main	Portsmouth, NH
12/06/93	William Arthur St-Laurent, II	William A. St-Laurent	Debra L. St.Pierre	Concord, NH
12/11/93	Haley Morgan Bell	Patrick L. Bell	Janice VanZandt	Portsmouth, NH
12/28/93	Elke Meta Tommeson	Mark Tommeson	Glenn Heath	Concord, NH

MARRIAGES FOR 1993

Date	Name of Groom	His Residence	Name of Bride	Her Residence
08/15/92	Clifford W. Chadwick	Northwood, NH	Annie M. George	Northwood, NH
01/02/93	James Vincent Whalen	Northwood, NH	Willo Dale Craig	Groton, MA
01/29/93	Thomas E. Demeritt	Northwood, NH	Mona Suzanne Butler	Northwood, NH
02/12/93	Mark David Richards	Northwood, NH	Deborah Lynn Corteau	Northwood, NH
04/23/93	William Richard Cleveland	Northwood, NH	Ileidi Evelyn Blenis	Northwood, NH
05/01/93	Kenneth F. Witham, Jr.	Northwood, NH	Carol A. Gosselin	Northwood, NH
05/15/93	Christopher Joseph Lemieux	Dover, NH	Cheryl Ann Tuttle	Northwood, NH
07/03/93	Charles William Cline	Toronto, ON	Amie R. Vormell	Groveport, OH
07/29/93	William Raymond Brennan	Northwood, NH	Debra C. Crawford	Northwood, NH
07/31/93	Scott Arthur Tempest	Northwood, NH	Michelle M. Ruel	Northwood, NH
08/07/93	John Stefan Goff	Altadena, CA	Christine Bell	Altadena, CA
08/07/93	Joe Pontbriand, Jr.	Northwood, NH	Regina M. Newcomb	Northwood, NH
08/14/93	John Michael Torla	Kingston, NH	Gayle Lynn Newman	Northwood, NH
08/14/93	Paul Andrew Petritia	Brattleboro, VT	Ilope A. O'Shaughnessy	Brattleboro, VT
08/21/93	Adam David Berry	Northwood, NH	Marla Ann Cox	Northwood, NH
08/28/93	Vernon Lee Braswell	Northwood, NH	Holly Sue Atwater	Northwood, NH
08/31/93	William A. Johnson	Northwood, NH	Marylee V. Forgy	Epsom, NH
09/04/93	Todd Christopher Elliott	Northwood, NH	Janice Christine Lee	Barrington, NH
09/11/93	Walter Raymond Viking	Acton, ME	Debra Jean Parsons	Acton, ME
09/17/93	Brian Phillip Lensol	Northwood, NH	Cynthia Jean Manning	Northwood, NH
09/25/93	Edward R. Cieresznski	Northwood, NH	Donna Lee Hutchins	Northwood, NH
09/25/93	Michael R. StCyr	Northwood, NH	Gena L. Lamper	Manchester, NH
10/02/93	William A. St-Laurent	Northwood, NH	Debra L. St-Pierre	Northwood, NH
10/09/93	John Cleveland Brown	Deerfield, NH	Nancy Ann Gasper	Northwood, NH
10/09/93	Jeffrey Glenn Randall	Northwood, NH	Stacey Lynn Healey	Northwood, NH
10/29/93	Robert Patrick Gilbride, Jr.	Northwood, NH	Georgia May Evans	Northwood, NH
10/30/93	Kenneth Leroy Wright, Sr.	Northwood, NH	Susan M. Heath	Northwood, NH
11/12/93	David E. Millette	Northwood, NH	Deborah June Swanson	Northwood, NH
11/26/93	Steven E. Cote	Northwood, NH	Michelle A. McCormack	Northwood, NH
12/21/93	Steven B. Pierson	Northwood, NH	Jennifer Lee Hill	Nottingham, NH
12/26/93	Kenneth M. Colpritt	Northwood, NH	Cheryl A. Corson	Rochester, NH
12/31/93	Richard A. St-Pierre II	Northwood, NH	Linda L. Stevens	Northwood, NH



DEATHS FOR 1993

<u>Date</u>	<u>Name of Deceased</u>	<u>Father</u>	<u>Mother</u>	<u>Place</u>
10/31/81	Marilyn S. Sherman	Herbert S. Sherman	Helen A. Holmes	Manchester
10/26/92	Rothae G. Baker	Samuel Gerrish	Annie Hoitt	Concord
12/29/92	Kenneth P. Sullivan	Joseph Sullivan	Pauline Noonan	Concord
01/10/93	Lillian Richardson Mutter	Arthur Richardson	Maudina Avery	Concord
01/16/93	Harriet F. Alukonis	Hersey Cooke	Lucy Burnham	Concord
02/05/93	James O. Currier	William Currier	Emma Towns	Northwood
04/16/93	Freda B. Tasker	Norman Canney	Ellen L. Freeman	Northwood
04/27/93	Vernon F. Emro	Guy Emro	Florence Melansen	Manchester
05/06/93	Brandon Phillip Marquis	Arthur Marquis, Jr.	Jennifer Stevens	Lebanon
05/24/93	George V. Linscott	Harry Linscott	Georgianna Garland	Concord
08/18/93	Ina Emma Thompson	Elmer E. Thompson	Amanda Homiston	Northwood
08/23/93	Carroll Hopkins Burns	Willie Burns	Carrie Hopkins	Epsom
09/01/93	Helen O. Brackett	George Owen	Mary McGrath	Concord
09/02/93	Martin George Gecheran	Thomas Gecheran	Madelyn Cashman	Northwood
09/03/93	Paul C. Bell	Merton Bell	May Charles	Concord
09/21/93	Gerald James Newman, Sr.	John Newman, Sr.	Addie Perrier	Northwood
10/03/93	William Edward Harris	William E. Harris	Matilda Barteld	Concord
10/21/93	Edith Clement	-----	-----	Epsom
10/25/93	Lawrence N. Tasker	Elmer Tasker	Clara Hanson	Northwood
11/11/93	Alice R. Fifield	William McHugh	Alice Hansbury	Epsom
12/10/93	Ruth Andrews Clark	Chester Andrews	Ada Britton	Northwood
12/21/93	Francis T. Wallace	Chester Wallace	Nellie Palmer	Concord

## NOTES

## TELEPHONE NUMBERS

Selectmen's Office	942-5586/942-9100
Town Clerk's Office	942-5422
Tax Collector's Office	942-8411
Planning Board	942-5586/942-9100
Building Inspector/Code Enforce. Officer	942-5586/942-9100
Health Officer	942-5586/942-9100
Police Department (Dispatch)	942-8284
Police Department (Business)	942-9101
Fire & Rescue Squad & Emergency Mgmt	1-225-3355/Emergency
Fire Station Office	942-9103/942-9104
Rural District Health Council	1-755-2202

## OFFICE HOURS

Town Clerk:

Monday Evening .....6 P.M. - 9 P.M.

Tuesday, Friday & Saturday.....10 A.M. - 1 P.M.

Tax Collector:

Friday .....10 A.M. - 2 P.M.

Last Saturday, each month ..... 9 A.M. - 12 Noon

Fourth Thursday, each month ..... 7 P.M. - 9 P.M.

Selectmen:

Monday Evening or by appointment....7 P.M.

Planning Board:

Fourth Thursday Each Month.....7 P.M.

Board of Adjustment:

Monthly by agenda.....7 P.M.

Recycling Area:

Saturday & Sunday.....8 A.M. - 12 Noon

Wednesday.....8 A.M. - 12 Noon

Libraries:

Chesley Memorial, Rte. 43 & 4.....942-5472

Monday & Tuesday.....10 A.M. - 5 P.M.

Wednesday & Thursday.....10 A.M. - 2 P.M.

6 P.M. - 8 P.M.

Friday.....Closed

Saturday.....10 A.M. - 2 P.M.

Bryant Library, Rte. 107.....Temporarily Closed

Selectmen's Business Office:

Monday - Friday .....9 A.M. - 2 P.M.

# NAMES & TELEPHONE NUMBERS OF REPRESENTATIVES & SENATORS

## U.S. Senators

Honorable Judd Gregg	125 North Main Street
U.S. Senate Bldg.	Concord, NH 03301
Washington, DC 20510	1-225-7115
Honorable Robert C. Smith	46 South Main Street
332 Dirksen Senate Bldg.	Concord, NH 03301
Washington, DC 20510	1-228-0453

## U.S. CONGRESSMEN

Honorable Richard N. Swett	18 North Main Street
128 Cannon House Office Bldg.	Concord, NH 03301
Washington, DC 20515	1-224-6221
Honorable William H. Zeliff	340 Commercial Street
512 Cannon House Office Bldg.	Manchester, NH 03101-1123
Washington, DC 20515	1-800-649-7290

## STATE SENATOR

John S. "Jack" Barnes, Jr.	1-895-9352	Home Phone
P. O. Box 362, Raymond, NH 03077	1-895-9396	Business Phone

## REPRESENTATIVES

Robert A. Johnson	942-8666	Home Phone
Ye Old Canterbury Rd.	1-271-3165	Business Phone
Northwood, NH 03261		
Rick Newman	942-5197	Home & Business
7 Hanes Road		
Barrington, NH 03285		

## STATE OFFICES OF INTEREST

Attorney General, Consumer Protection Bureau.....	1-271-3641
Office of the Governor .....	1-271-2121
Fish & Game Department .....	1-271-3421
Secretary of State .....	1-271-3242

## ROCKINGHAM COUNTY PHONE NUMBERS

Sheriff .....	1-679-2225
State Police .....	1-679-5663
Register of Deeds .....	1-772-4712

Strafford Regional Planning Commission .....	1-742-2523
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JOHN PLECK'S OFFICE  
NORTHWOOD, N. H.

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**Luis Muñoz Marín**  
Governor, Puerto Rico

**USA 05**

